



# City of Westminster

---

## Community Development Block Grant 2015-2019 Consolidated Plan

Community Development Department  
May 2015



WESTMINSTER

## **Executive Summary**

### **ES-05 Executive Summary - 91.200(c), 91.220(b)**

#### **1. Introduction**

Each year the City of Westminster is eligible to receive approximately \$575,000 in federal Community Development Block Grant (CDBG) funds. In order to receive these funds, the City must complete a Consolidated Plan every five years. The purpose of the Consolidated Plan is to identify the City's housing and community development needs, priorities, goals, and strategies; and determine how funds will be allocated to housing and community development activities.

Additionally, the City is required to complete two annual program reports to the United States Department of Housing and Urban Development (HUD). The Annual Action Plan specifies how the City proposes to allocate funds for each program year, while the Consolidated Annual Performance and Evaluation Report (CAPER) identifies the City's CDBG related accomplishments for the previous program year. The City is also required to examine barriers to fair housing choice and develop a plan to mitigate such barriers through an Analysis of Impediments to Fair Housing Choice (AI) every three to five years. The City completed the AI in conjunction with this Consolidated Plan.

The City of Westminster's 2015-2019 Consolidated Plan was prepared in accordance with Sections 91.100 through 91.230 of the U.S. Department of Housing and Urban Development's Consolidated Plan regulations contained in the Code of Federal Regulations. The Consolidated Plan was prepared by the City of Westminster's Department of Community Development and approved by the City Council in a public hearing.

#### **2. Summary of the objectives and outcomes identified in the Plan**

The City's goals for the 2015-2019 period will focus on continuing neighborhood revitalization efforts in South Westminster, activities pertaining to housing including improving the quantity and quality of affordable housing, and economic development activities that stimulate business and job creation. These goals primarily focus on helping residents maintain and improve their quality of life. The City will continue to build on successful projects and programs, such as the Emergency and Essential Home Repair Program, which meet the needs of low- and moderate-income residents.

Funding priorities will be implemented to achieve the goals and objectives identified in the Strategic Plan for the 2015-2019 program years. The funding priorities were established based on the housing and community development needs identified through staff and City Council's review of priority needs,

as well as public and stakeholder input, including the results of the community survey. Also, priority needs are strongly related to the analysis in the Needs Assessment and Market Analysis section of this Plan.

### **3. Evaluation of past performance**

The City's past CDBG funded projects have focused on community needs that continue to exist including aging housing and infrastructure, neighborhood improvements, continued cultivation of emerging arts related activities in South Westminster, as well as other public improvements. CDBG funded projects to address these needs have generally been well received by the residents of South Westminster and neighborhood organizations. The activities and projects proposed for the 2015 Action Plan and the goals for the five year planning period, which are similar to those identified in the past, continue to promote the most efficient and effective use of CDBG funds.

The City's CDBG program history coupled with input gathered through the citizen participation process guided the development of the priorities, goals, objectives, and outcomes for the 2015-2019 Consolidated Planning period. Goals and objectives were written to be broad enough to include a wide array of projects.

### **4. Summary of citizen participation process and consultation process**

The consultation and citizen participation process for the Westminster Consolidated Plan included the following:

- The City co-hosted a Service Providers Consultation Meeting with the Adams County HOME Consortium, which includes Adams County and the City of Thornton. The meeting was held on July 25, 2014 and drew 34 attendees representing over 20 non-profits and human services agencies.
- A paper and online resident survey was offered in Spanish and English. Paper surveys in both languages were provided at all City facilities and mailed and/or emailed to 21 non-profits serving Westminster residents. The online survey was hosted by surveymonkey.com, a certified Section 508 compliant website.
- Two community meetings were held to discuss housing and community development needs on October 29 and November 5, 2014 at The MAC recreation facility. The MAC is an accessible venue within 1/8 of a mile of several RTD bus stops. Five residents and stakeholders attended the meetings.
- A focus group meeting of Spanish and English speaking homeless and extremely low-income residents was held on October 15, 2014 at Growing Home, a non-profit serving the needs of homeless family populations, located in Westminster. Ten members of the community attended the focus group meeting.

To encourage participation by low income, minority, special needs, and non-English speaking residents, community meeting announcements in both English and Spanish were mailed and/or emailed to 11 schools serving South Westminster residents, 19 public housing authority-owned multi-family housing properties as well as multi-family housing projects funded by CDBG, HOME, Private Activity Bonds, and Low Income Housing Tax Credits. Meeting announcements were also displayed at City Hall, The MAC, the Swim and Fitness Center, and Irving Street Library. Additionally, meeting announcements were included in the City's *The Weekly* e-newsletter starting October 2, 2014 and running weekly through November 5. Information regarding the Consolidated Plan, meetings, and surveys was also included on the City's website.

The City made multiple efforts to broaden public participation in the development of the Consolidated Plan. Expanding the citizen survey to include the entire City and distributing it through both paper and electronic means garnered the highest level of survey input the City has ever received regarding the CDBG program. Residents and stakeholders in Westminster had many opportunities to provide input on the City's top housing and community development needs. This includes providing verbal input at one of the community meetings; providing written feedback through the completion of worksheets distributed at community meetings; through the survey developed for the Consolidated Plan; and by phone or email to City staff.

Additionally, the City has made a concerted effort to increase its outreach to the Spanish speaking community and Asian community through translation of meeting notices, direct outreach to the communities, and focus groups.

## **5. Summary of public comments**

Public comment received prior to the 30-day public comment period are appended to the Citizen Participation section of the ConPlan. The following is a summary of the public comments received during the public hearing process.

### Summary of Public Comment – April 15, 2015 Public Hearing

Ms. Marolyn Thomas was concerned with the condition of the sidewalk pavers along Lowell Boulevard, noting that they have become uneven and require maintenance. Ms. Thomas also expressed concern regarding dead trees along the right-of-way along Lowell Boulevard that need replacing as well as trees needing to be trimmed along Lowell. Ms. Thomas further noted concern about the placement of trees next to street lights, as the trees have grown over the streetlights affecting their ability to illuminate the street. She noted that this is a concern for the placement of trees and streetlights along Bradburn as proposed in the 2015 Action Plan.

Mr. Shea expressed concern regarding the validity of the community surveys collected as a part of the public input process for the Consolidated Plan. Mr. Shea inquired as to whether or not the online survey

platform used indicated the location of the respondent. Mr. Shea also expressed concern regarding the condition and maintenance of sidewalk pavers and tree plantings in the right-of-way.

#### Summary of Public Comment – April 27, 2015 Public Hearing

Mr. Gary Shea attended the meeting and expressed concern regarding how low- moderate income residents "are being engaged in the process." Mr. Shea also expressed concern regarding the City's use of Survey Monkey to collect survey data for the Consolidated Plan community survey. Mr. Shea also expressed concern regarding the use of program administration funds to pay the salaries of 1.5 FTEs to administer the CDBG program.

Mr. Dino Valente attended the public hearing and expressed concern regarding the proposed redevelopment at the southeast corner of 73rd Avenue and Lowell Boulevard. Mr. Valente expressed concern regarding the current condition of the property and the proposed future use of the property.

Mr. Shea and Mr. Valente's comments are included in-full in the grantee unique appendices.

No other public comments were received.

#### **6. Summary of comments or views not accepted and the reasons for not accepting them**

All comments and views were accepted.

#### **7. Summary**

In conclusion, CDBG funded projects for the 2015-2019 Consolidated Planning period will meet a priority, goal, and objective. Residents and community organizations will continue to be informed and invited to participate in the CDBG process to ensure projects meet the needs of the community.

*A note to readers: this Consolidated Plan is produced using a HUD online reporting program. Downloaded and printed versions of this report may not appear as originally formatted in the document.*

## The Process

### PR-05 Lead & Responsible Agencies - 91.200(b)

**1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	WESTMINSTER	Department of Community Development

**Table 1– Responsible Agencies**

### Narrative

The City of Westminster is a member of the Adams County HOME Consortium. Three communities including Westminster, the City of Thornton, and Adams County make up the consortium. Adams County is the lead agency and is responsible for administering the HOME program for both Westminster and Thornton. Additionally, Adams County is the Lead Agency for submittal of the Consolidated Plan for all three entities and accordingly, is responsible for completion of many aspects of the plan.

### Consolidated Plan Public Contact Information

Heather Ruddy

Community Development Program Planner

City of Westminster

4800 West 92nd Avenue

Westminster, CO 80031

303-658-2111

hruddy@cityofwestminster.us

## **PR-10 Consultation - 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

This section reviews the stakeholder consultation process conducted for the City of Westminster's 2015-2019 Consolidated Plan.

#### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).**

The City's activities that enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies are many. The City encourages and accepts funding applications from housing and health service providers through its annual Human Services Board funding process. In 2013 the following supportive service and housing agencies receiving funding included: ACCESS Housing, Adams County Housing Authority (ACHA), Alternatives to Family Violence, Audio Information Network of Colorado, CASA of Adams County, Catholic Charities of Denver, Center for People with Disabilities, Children's Outreach Project, Colorado Homeless Families, Community Health Centers, Denver Hospice, Family Tree, FISH, Food Bank of the Rockies, Growing Home, Have a Heart Project, Inter-Church ARMS, Jefferson Center for Mental Health, Kempe Children's Fund, North Metro Children's Advocacy Program, Project Angel Heart, Ralston House, Senior Hub, and Senior Resource Center.

In 2013, the City assigned its \$5,122,923 Private Activity Bond allocation to CHFA for use in its Mortgage Credit Certificate Program and/or to finance one or more multi-family rental housing projects for low- and moderate-income persons. In 2014 the City relinquished its PAB to the statewide balance, thereby freeing up funds to be used elsewhere in the State.

The City continues to support Adams County and the non-profit Community Resources and Housing Development Corporation (CRHDC) in utilizing Neighborhood Stabilization Program 2 funds; targeting the acquisition of foreclosed and abandoned single family homes within targeted Census Tracts, which include the southern section of Westminster. The homes are purchased, remediated of hazardous conditions, rehabilitated, and sold to income eligible households.

The City also works closely with ACHA to identify new opportunities for the development of affordable housing in Westminster. As an example, ACHA owns approximately 6.5 acres of land in immediate proximity to Westminster Station, a forthcoming commuter rail station (due to open in mid-2016) upon which sit 198 apartment units. The buildings, built in the early 1970s, are in need of major rehabilitation or replacement. The City is working cooperatively with ACHA to develop and implement a strategy to

construct new replacement units and increase the supply of affordable housing in this Transit Oriented Development (TOD) area.

Moreover, City staff continues to keep an open dialog with and recruit affordable housing developers and funding agencies, including CRHDC, ACHA, private developers, Mile High Loan Fund, and Enterprise Communities. All will become solid development partners as time approaches on the opening of the commuter rail station in 2016.

Finally, the City leases a building at a nominal fee (\$1.00 per year) to Community Reach, an Adams County based organization that provides supportive services to the mentally ill. The building is located at 3031 W. 76th Ave. The subsidized facility is expected to be provided to Community Reach indefinitely with an estimated in-kind value of \$34,430.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

The City of Westminster is served by the Metro Denver Homeless Initiative (MDHI), metro Denver's Continuum of Care administering organization. The goal of MDHI is to provide maximum personal independence opportunities for homeless persons and persons at risk of becoming homeless through design and implementation of a Continuum of Care and Opportunities model for the metropolitan Denver community. In an effort to end homelessness across the Metro Denver region, MDHI organizes a Point in Time Homeless Count for the seven county Metro Denver region, including Adams County. City of Westminster and Thornton staff met with MDHI on November 4, 2014 to discuss coordination efforts. Coordination issues discussed included the need for an Adams County representative on the MDHI board of directors, moving towards a coordinated assessment and housing placement system in order to track the entry and assessment process of homeless individuals and families, as well as how metro area cities can be involved in implementing the system.

In coordination and cooperation with MDHI and Adams County Housing Authority, City staff administered Point in Time Surveys in Westminster January 26-30, 2015. Staff contacted 20 homeless individuals during the Point in Time study. In continued cooperation with MDHI, City staff from various departments including Police, Fire, Parks, Recreation and Libraries, City Attorney, and Community Development met with MDHI's Executive Director in February, 2015 to discuss homelessness and to gain insight on best practices in preventing, addressing, and eliminating homelessness in Westminster.

The City of Westminster does not have a supportive services program; however, it attempts to continue funding to support emergency shelter, transitional housing, and supportive services for homeless



persons and families through its Human Services Board funding process. Agencies funded through the Human Services Board that provide Continuum of Care services have included Access Housing, Catholic Charities of Denver (North Area CARES), Colorado Homeless Families, Family Tree, Inc., Growing Home, and Inter-Church ARMS.

Between 2005 and 2007, the City provided \$230,000 in HOME funding for Growing Home's transitional housing units at 7240 Newton Street in Westminster. The development is called Westchester Apartments and contains 20 units for families; 16 affordable units and four "transformational" units. Transformational housing is uniquely designed to support parents who want to go back to school or fulfill their dreams for their family's success. Growing Home is interested in pursuing additional housing and the City will consider similar requests in the future.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS**

Not applicable. The City of Westminster does not receive the Emergency Solutions Grant (ESG).

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities**

**Table 2– Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	ALMOST HOME INC.
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.

2	<b>Agency/Group/Organization</b>	Community Reach Center, Inc.
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Health Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
3	<p><b>Agency/Group/Organization</b></p>	<p>Audio Information Network of Colorado</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Children Services-Elderly Persons Services-Persons with Disabilities</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Non-Homeless Special Needs</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
4	<p><b>Agency/Group/Organization</b></p>	<p>Project Angel Heart</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Children  Services-Elderly Persons  Services-Persons with Disabilities  Services-Persons with HIV/AIDS  Services-Health</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Non-Homeless Special Needs</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
5	<p><b>Agency/Group/Organization</b></p>	<p>Servicios de la Raza</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Children  Services-Elderly Persons  Services-Persons with Disabilities  Services-Health  Services-Education  Services-Employment</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Non-Homeless Special Needs</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
6	<p><b>Agency/Group/Organization</b></p>	<p>ADAMS COUNTY HOUSING AUTHORITY</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Housing PHA Services - Housing</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Public Housing Needs</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
7	<p><b>Agency/Group/Organization</b></p>	<p>GROWING HOME, INC.</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Housing  Services - Housing  Services-Children  Services-homeless  Services-Health  Services-Education</p>



<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment  Homelessness Strategy  Homeless Needs - Chronically homeless  Homeless Needs - Families with children  Homelessness Needs - Unaccompanied youth  Non-Homeless Special Needs</p>
<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication. The City has an ongoing relationship with Growing Home and collaboratively works with the organization on a regular basis. Regarding the Consolidated Plan, in addition to the July Service Providers meeting, the City met individually with Growing Home staff and held a focus group meeting with Growing Home clients.</p>

8	<b>Agency/Group/Organization</b>	CASA of Adams and Broomfield County
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Victims of Domestic Violence
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.
9	<b>Agency/Group/Organization</b>	A Precious Child
	<b>Agency/Group/Organization Type</b>	Services-Children
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
10	<p><b>Agency/Group/Organization</b></p>	<p>Denver Fair Housing Center</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Housing Service-Fair Housing</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment Non-Homeless Special Needs</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
11	<p><b>Agency/Group/Organization</b></p>	<p>Centura - The Villas at Sunny Acres</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Housing Services-Elderly Persons</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment Non-Homeless Special Needs</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
12	<p><b>Agency/Group/Organization</b></p>	<p>Coal Creek Adult Education Center</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Education</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Non-Homeless Special Needs</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
13	<p><b>Agency/Group/Organization</b></p>	<p>Arapahoe House</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Health Health Agency</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Non-Homeless Special Needs</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
14	<p><b>Agency/Group/Organization</b></p>	<p>Kids First Health Care</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Children Services-Health</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Non-Homeless Special Needs</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
15	<p><b>Agency/Group/Organization</b></p>	<p>THE SENIOR HUB, INC.</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Elderly Persons Services-Persons with Disabilities</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Non-Homeless Special Needs</p>



	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication. The Senior Hub staff and clients were also consulted directly in a focus group session on July 28, 2014 at the Senior Hub offices.</p>
16	<p><b>Agency/Group/Organization</b></p>	<p>Salud Family Health Centers</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Children  Services-Elderly Persons  Services-Persons with Disabilities  Services-Persons with HIV/AIDS  Services-Health</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Non-Homeless Special Needs</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
17	<p><b>Agency/Group/Organization</b></p>	<p>Adams County Youth Advocate Programs</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Children Services-Persons with Disabilities Services-Education</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Non-Homeless Special Needs</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
18	<p><b>Agency/Group/Organization</b></p>	<p>COMMERCE CITY COMMUNITY ENTERPRISE</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Children Civic Leaders</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Non-Homeless Special Needs</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
19	<p><b>Agency/Group/Organization</b></p>	<p>Platte Valley Medical Center</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Children  Services-Elderly Persons  Services-Persons with Disabilities  Services-Persons with HIV/AIDS  Services-Health  Health Agency</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Non-Homeless Special Needs</p>

<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The organization was consulted with at a Service Providers Meeting co-hosted by the Adams County HOME Consortium, which includes Adams County, the City of Westminster, and the City of Thornton. This meeting was held on July 25, 2014 in Adams County. The organization was consulted on a number of issues in order to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies. The organization was asked to provide input on the following: 1. What do you anticipate to be the most prominent need for your organization over the next five years? What barriers do you anticipate or currently see? 2. What are the most pressing needs for your clients? 3. What are the principal needs for your organization? 4. What complementing services are necessary for you to effectively serve your clients and provide them with your services? 5. What are the most effective uses of federal funds you have seen in other communities that could be duplicated in Adams County? 6. Other needs/comments? The Service Providers meeting was very successful in bringing together a diverse number of agencies, enhancing coordination and opening up communication between the Consortium and service providers. It also served to connect service providers with similar missions, thereby creating a conduit for enhanced coordination and communication.</p>
-------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

**Identify any Agency Types not consulted and provide rationale for not consulting**

Not applicable. The City of Westminster's Consolidated Plan process provided an opportunity and invited participation and comments from all identified organizations serving low- and moderate-income Westminster residents and residents with special needs.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Metro Denver Homeless Initiative	The City of Westminster will continue to support Continuum of Care service providers including MDHI, Growing Home, Access Housing, etc. in the provision of affordable housing and services to assist persons who are homeless and/or at-risk of homelessness.

**Table 3– Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))**

The City of Westminster worked closely with the City of Thornton and Adams County in the development of the Consolidated Plan. The three entities met regularly during the planning process and jointly consulted with service providers and targeted populations. City staff also regularly participates in the "CDBG Users Group" an association of CDBG grantees throughout the Colorado Front Range in order to consult and coordinate on issues pertaining to the CDBG program including the Consolidated Plan. Finally, Westminster is an active participant in the Metro Mayors Caucus, which is a voluntary and collaborative membership organization for the mayors in the Denver region. The Metro Mayors Caucus is active in housing issues, especially the issue of affordable housing.

**Narrative**

## **PR-15 Citizen Participation - 91.401, 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

As highlighted in the survey results and resident and stakeholder input collected from community meetings, a high priority is placed on activities pertaining to housing and neighborhood improvements in the target area including public facilities and infrastructure and economic development. During the next five years, the City of Westminster will make housing activities and neighborhood improvement activities a top priority. The 2015-2017 Consolidated Plan strategic goals incorporate these priorities.

*Please see Citizen Participation appendix for a thorough discussion.*

## Citizen Participation Outreach



Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
------------	------------------	--------------------	--------------------------------	------------------------------	----------------------------------------------	---------------------

1	Public Meeting	<p>Non-English Speaking - Specify other language : Spanish</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Two community meetings were held to discuss housing and community development needs on October 29 and November 5, 2014 at The MAC recreation facility. The MAC is an accessible venue within 1/8 of a mile of several RTD bus stops. Five residents</p>	<p>Five Westminster residents and stakeholders attended the community meetings. All five meeting attendees filled out a CDBG "Top Needs" worksheet, prioritizing the use of CDBG dollars in the community. Please</p>	N/A	
---	----------------	----------------------------------------------------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----	--

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
			and stakeholders attended the meetings.	see Citizen Participation appendix for further information.		

2	Survey	<p>Minorities</p> <p>Non-English Speaking - Specify other language : Spanish</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>The City received 89 responses to the resident survey. Eighty-eight respondents participated in the English language version of the survey and one respondent participated in the Spanish language version of the survey. Please see Citizen Participation</p>	<p>Please see Citizen Participation appendix.</p>	<p>One survey was rejected as it was not filled out properly and did not indicate the area of the City in which the respondent lived.</p>	<p><a href="https://www.surveymonkey.com/s/westminsterconplanspanish/">https://www.surveymonkey.com/s/westminsterconplanspanish/</a>  <a href="https://www.surveymonkey.com/s/westminsterconplan(English)">https://www.surveymonkey.com/s/westminsterconplan(English)</a></p>
---	--------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	---------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
			on appendix for a thorough discussion.			

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Survey	Non-targeted/broad community	An article was placed in the City's The Weekly e-newsletter weekly September 18-October 30, 2014 to notify residents of the Consolidated Plan survey and the two community meetings.	N/A	N/A	<a href="http://www.ci.westminster.co.us/Eservices">www.ci.westminster.co.us/Eservices</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Internet Outreach	Non-targeted/broad community	Information regarding the City's Consolidated Plan planning efforts was included on the City's webpage throughout the planning period.	N/A	N/A	<a href="http://www.ci.westminster.co.us/CityGovernment/CommunityDevelopment/CommunityDevelopmentBlockGrant/20152019ConsolidatedPlan.aspx">www.ci.westminster.co.us/CityGovernment/CommunityDevelopment/CommunityDevelopmentBlockGrant/20152019ConsolidatedPlan.aspx</a>

5	Public Meeting	Minorities Non-English Speaking - Specify other language : Spanish Homeless	A focus group meeting of Spanish and English speaking homeless and extremely low-income residents was held on October 15, 2014 at Growing Home in Westminister. Ten members of the community attended the focus group meeting.	Meeting attendees discussed the need for affordable housing, transitional housing, school resources, childcare resources, food security, and after school programming.	N/A	
---	----------------	--------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----	--



6	Public Hearing	<p>Non-English Speaking - Specify other language : Spanish</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>A public hearing regarding the draft 2015-2019 Consolidated Plan and 2015 Annual Action Plan was held on April 15, 2015 at The MAC recreation facility. The MAC is an accessible venue within 1/8 of a mile of several RTD bus stops. Three residents and stakehold</p>	<p>Ms. Thomas was concerned with the condition of the sidewalk pavers along Lowell Boulevard, noting that they have become uneven and require maintenance. Ms. Thomas also expressed concern regarding dead trees along the</p>	N/A	
---	----------------	----------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----	--

			<p>ers attended the meetings.</p>	<p>right-of-way along Lowell Boulevard that need replacing as well as trees needing to be trimmed along Lowell. Ms. Thomas further noted concern about the placement of trees next to street lights, as the trees have grown over the</p>		
--	--	--	-----------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--	--

				<p>streetlights affecting their ability to illuminate the street. She noted that this is a concern for the placement of trees and streetlights along Bradburn as proposed in the 2015 Action Plan. Mr. Shea expressed concern regarding</p>		
--	--	--	--	---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--	--

				<p>the validity of the community surveys collected as a part of the public input process for the Consolidated Plan. Mr. Shea inquired as to whether or not the online survey platform used indicated the location of the responde</p>		
--	--	--	--	---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--	--

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
				nt. Mr. Shea also expressed concern regarding the condition and maintenance of sidewalk pavers and tree plantings in the right-of-way.		

7	Public Hearing	<p>Non-English Speaking - Specify other language : Spanish</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>A second public hearing regarding the draft 2015-2019 Consolidated Plan and 2015 Annual Action Plan was held on April 27, 2015 during the regularly scheduled City Council Meeting at Westminster City Hall. Two residents attended the meeting and</p>	<p>Mr. Gary Shea attended the meeting and expressed concern regarding how low-moderate income residents "are being engaged in the process." Mr. Shea also expressed concern regarding the City's use of Survey Monkey to collect survey data for</p>		
---	----------------	----------------------------------------------------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--	--

			provided public comment.	the Consolidated Plan community survey. Mr. Shea also expressed concern regarding the use of program administration funds to pay the salaries of 1.5 FTEs to administer the CDBG program. Mr. Dino Valente attended the public hearing and		
--	--	--	--------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--	--

				<p>expressed concern regarding the proposed redevelopment at the southeast corner of 73rd Avenue and Lowell Boulevard. Mr. Valente expressed concern regarding the current condition of the property and the proposed future use of the</p>		
--	--	--	--	---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--	--



Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
				property. Mr. Shea and Mr. Valente's comments are included in-full in the citizen participation section of the appendix.		

8	Survey	Non-targeted/ broad communi ty	An article was placed in the City's The Weekly e-newsletter weekly April 2, 2015 through April 30, 2015 to notify residents of the request for Public Comment on the Consolidated Plan and Annual Action Plan as well as public notice regarding	N/A	N/A	<a href="http://www.ci.westminster.co.us/News/TheWeekly.aspx">http://www.ci.westminster.co.us/News/TheWeekly.aspx</a>
---	--------	-----------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----	-----	-----------------------------------------------------------------------------------------------------------------------

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
			the April 15, 2015 and April 27, 2015 public hearings for the plans.			

**Table 4– Citizen Participation Outreach**

# Needs Assessment

## NA-05 Overview

### Needs Assessment Overview

The Needs Assessment of the Consolidated Plan, in conjunction with information gathered through consultations and the citizen participation process, provides a picture of the City's and HOME Consortium's needs related to affordable housing, special needs housing, community development, and homelessness.

The following section provides an assessment of the City of Westminster's Non-Housing Community Development needs. An analysis of housing needs, public housing, homeless needs, and non-homeless special needs may be found in the Adams County Consolidated Plan.



## **NA-50 Non-Housing Community Development Needs - 91.415, 91.215 (f)**

### **Describe the jurisdiction's need for Public Facilities:**

Public facilities in South Westminster are generally good. The Municipal Court, Irving Street Library, The MAC recreation center, and the Swim and Fitness Center are all good-quality public facilities located in the Target Area. The library in particular is a community gathering place that provides a good point of connection between the City and the ethnically and economically diverse South Westminster population. However, the MAC, Municipal Court, and Swim and Fitness Center are all in need of general maintenance and repair. The MAC and Swim and Fitness Center are old and experiencing issues associated with aging buildings including subsidence, sewer line issues, leaking roofs, and general upgrades. The Municipal Court is a repurposed building, which is undersized and over utilized. The Municipal Court also experiences groundwater seepage in the basement and general maintenance issues.

There has been strong support from the community in further cultivating the emergence of arts activities and businesses in the South Westminster community. City staff has embarked on many planning and programming endeavors as a means of revitalizing and redeveloping the South Westminster area into a desirable and sustainable community. The South Westminster Strategic Revitalization Plan, adopted by City Council in 2001, promoted arts and culture as a potential revitalization tool. In implementing the plan, City staff began to study the desirability of attracting artists and arts-related business and development in the South Westminster area as a revitalization tool. Artspace USA, an arts development consultant, was hired by the City in 2005 to evaluate the prospect for developing an arts community. The consultant visited historic buildings, met with business and property owners and city officials, and conducted focus groups with lenders, developers and artists in the South Westminster community. Based on its findings, Artspace concluded that the South Westminster area, and more particularly the historic Harris Park neighborhood, provided the bones for creating an arts community and attracting artists and arts-related businesses accordingly. The study concluded that the existing housing and commercial stock, along with possible redevelopment of property to accommodate artists, particularly affordably priced housing, could serve the residential and working needs of creative professionals such as artists, musicians, dancers and other workers in the arts.

The City is committed to pursuing the continued development of arts programming and facilities in the Target Area. Several facilities have been identified for potential conversion to public arts facilities. Currently, the City is studying the feasibility of merging the Westminster Grange and Rodeo Market into a combined community arts center. Continued support of arts related facilities, both public and private will serve as a means of revitalizing and redeveloping the South Westminster area into a desirable and sustainable community.

### **How were these needs determined?**

Please see above.

**Describe the jurisdiction’s need for Public Improvements:**

Transportation infrastructure is deficient or lacking in parts of South Westminster, inhibiting vehicular and pedestrian movement, which needs to be addressed in the Target Area. There is a need for the City to provide safe and usable public streets with lighting and to incorporate pedestrian accessibility into new development and redevelopment proposals coordinating with infrastructure improvements. Most of the sidewalks are of insufficient width and aging with cracking and uneven sections, while many streets are wider than necessary promoting higher vehicle speeds. These problems can impede the City's ability to promote new development and investment, as well as to maintain a high level of health and safety.

**How were these needs determined?**

Please see above.

**Describe the jurisdiction’s need for Public Services:**

According to survey results from the City's Consolidated Plan community survey conducted in the fall of 2014, the top five public service needs identified include:

1. Senior Services
2. Crime Prevention
3. After-School Programs
4. Mental Health Services
5. Child Care Services

The top five housing and homeless needs include:

1. Property maintenance/upkeep

2. Energy Costs
3. Mental Health Services
4. Home Repairs for Homeowners
5. Increasing Home Ownership

The City of Westminster does not have a supportive services program; these programs are provided by counties in Colorado. However, it attempts to continue funding to non-profit agencies that provide supportive services through its Human Services Board funding process.

**How were these needs determined?**

Please see the Grantee's Unique Appendices - 2015-2019 City of Westminster Consolidated Plan Consultation and Citizen Participation.

**Based on the needs analysis above, describe the State's needs in Colonias**



# Housing Market Analysis

## MA-05 Overview

### Housing Market Analysis Overview:

This section provides information on the affordability and condition of the housing market in Westminster. Many of the data tables are prepopulated by HUD and/or Adams County using the American Community Survey (ACS) five year (2006-2010) dataset.

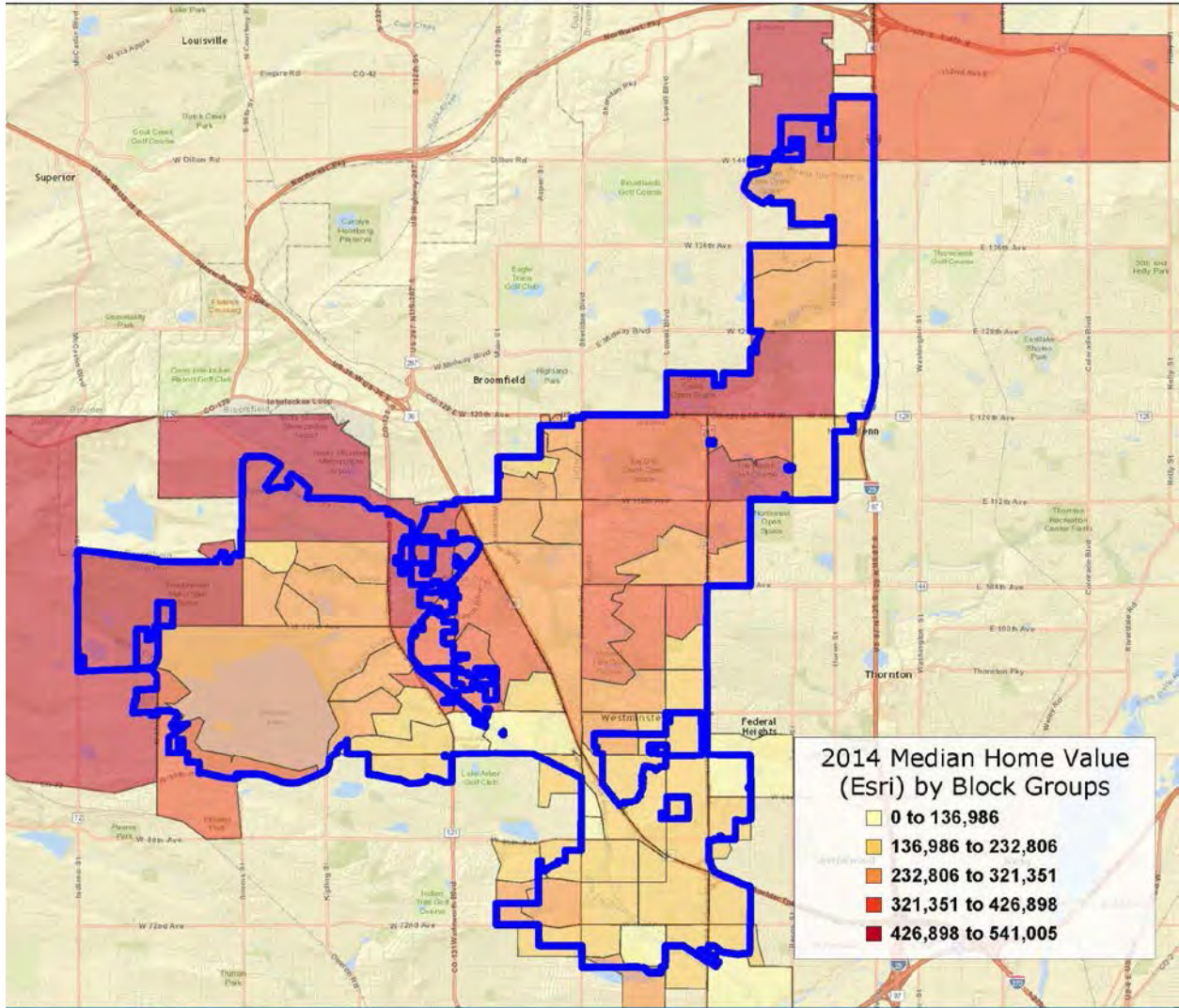
The Fair Market Rents (FMR) for FY 2015 for existing housing in the Denver-Aurora-Broomfield MSA (which includes Adams and Jefferson County) were released by HUD in 2014, to be effective October 1, 2014 – September 30, 2015. These rent levels represent the maximum, which may be charged for public assisted housing. These rates are \$723 for an efficiency apartment; \$893 for a one-bedroom apartment; \$1,156 for a two-bedroom; \$1,696 for a three-bedroom; and \$1,967 for a four-bedroom apartment. While an average market rent of \$1091 for a two-bedroom apartment in Adams County, some units may still not be affordable for those low- and moderate-income individuals or families. In Westminster, 24 percent of all owner occupied households and 49 percent of all renter occupied households were cost-burdened according to the 2012 American Community Survey. This means that these households paid more than 30 percent of their household income toward housing.

According to the 2012 American Community Survey 1-Year Estimate, the homeownership rate in Westminster decreased from 69.7% in 2000 to 65.9% in 2012; illustrating that ownership continues to be challenging for many residents. Westminster's median new single-family home price (homes built in 2011 and 2012) of \$505,850 was affordable only to a household with an annual income of about \$131,000. The median price of new single-family homes increased 41 percent over the ten-year period from 2002-2012. According to the 2012 American Community Survey 1-Year Estimate, existing housing such as that found in South and South Central Westminster is more affordable, with a median price in 2012 of \$219,000. A more recent sampling of sales prices for homes in South Westminster in the vicinity of Lowell Boulevard and 72nd Avenue conducted by staff found that small, older, fully renovated homes in the neighborhood were selling at about \$210 per square foot, and given the tight housing market in Denver, rising. Accordingly, a sale on an older 1,000 square foot house would be about \$210,000.

According to data generated by Esri, a geographic information system company, the 2014 median home value in Westminster is \$299,396 while the average home value is \$384,827. The attached map illustrates the 2014 median housing values in Westminster. The heaviest concentration of affordable homes is located in the South Westminster area where the median home value falls in the range of \$136,986 to \$232,806. Home values rise as you move north through the City.

According to the quarterly Multifamily Housing Vacancy and Rental Survey conducted by the University of Denver, the vacancy rate for Westminster at the end of the first quarter of 2015 was 2.8 percent. This

compares to the Metro Denver average of 4.9 percent and the Adams County vacancy rate of 4.0 percent. The City's vacancy rates are their lowest level in ten years; the highest vacancy rate was recorded in the second quarter of 2003 at 16.8 percent. In contrast, the vacancy rates for affordable housing units in Adams County (note: specific data for Westminster affordable units is not available) was 4.5 percent and 8.5 percent in Jefferson County by the first quarter of 2011 (the last year this data was collected and reported by the University of Denver).



**Median Housing Values**

**Market Analysis Overview Part 2**

The City of Westminster has about 34 percent of its housing inventory as rental units, which is lower than the City and County of Denver, but a higher rate than some suburban cities (see table below). The median rent in Westminster as a whole, however, is \$1,043 (2012), which is 20 percent higher than

median rents (\$872) in the Denver metro area. This may indicate that the average Westminster renter has a higher household income than the average renter throughout the metro area or alternatively, maintains a higher housing cost burden.

On the other hand, the median rent in the South Westminster area, where 49 percent of the residents are renters, is \$947 (2012), indicating rental housing that is smaller, older and of poorer quality than the rest of the City. This also indicates that household incomes of renters in South Westminster are lower than the average renter in the rest of the City, which is also supported by the fact that the estimated 2014 overall median household income in South Westminster is the lowest in the City at \$38,219. The estimated 2014 median household income for the City as a whole is \$63,942.

### **Market Analysis Overview Part 3**

It is important to distinguish between rental housing that is dedicated as affordable, either through ownership by a public housing authority or covenant restricted through a private developer's participation in the federal Low Income Housing Tax Credit program and housing that is deemed to be "affordable" by virtue of low rent rates given its older age, relative condition, and market attractiveness as indicated in Table 6 below and the following map. Note the largest concentration of these units is in South Westminster.

A significant amount of the "affordable" housing in the City also comes in the form of older units in relatively poor condition, being primarily concentrated in South Westminster and the Adams County portion of the City. As reflected in the table, the apartments located in South Westminster range from 54 years to 18 years in age with no new apartments having been built since 1996. While these meet affordability standards, these apartments are not attractive to more educated, upwardly mobile young persons or couples having limited financial means in the formative years of their careers; yet this population is an essential element in helping to revitalize the economic base in South Westminster. Affordable housing for this population is extremely limited throughout Westminster and totally non-existent in South Westminster.

The Westminster Housing Authority (WHA) and City of Westminster have previously played a role in providing homeownership opportunities in South Westminster by providing financial assistance towards the construction of 62 townhouses on Lowell Boulevard and Meade Street. The WHA was able to provide such assistance using proceeds from refinancing its low-income senior apartment complex, Westminster Commons in September, 2002. The City's contribution came from outlays in the Capital

Improvement Program (CIP) budget. These investments allowed the townhouses to be built between 2004 and 2010, selling for between \$170,000 and \$200,000. All of the units have been sold, with the last sale having occurred in 2010.

## **Market Analysis Overview Part 4**

### **Housing for Very Low-Income Households**

Westminster has 777 units of rental housing restricted to households at or below 50 percent AMI, which is about 1.7% of the City's total housing inventory. This housing is operated by JCHA, ACHA, and Volunteers of America. Concentration of very low-income residents in large complexes is less favored now and the federal Section 8 subsidy program is aimed more at providing vouchers directly to tenants, who are then allowed to use them for a broader range of housing. The county housing authorities operate several larger complexes in Westminster. The Section 8 voucher programs help to diversify the community by integrating low-income residents throughout various neighborhoods. However, the federal Section 8 voucher program funding is limited and it is currently very difficult for the lowest income households to even gain access to a Section 8 voucher. In 2013 ACHA had approximately 6,200 applicants for Section 8 vouchers of which approximately 200 new people were placed via lottery. Adams County Housing Authority does not maintain a waitlist as it operates under a lottery system. Lottery cards are valid for a 12 month period; if a lottery cardholder is not selected within this timeframe, they must reapply each year.

### **Affordable Senior Housing**

Affordable housing dedicated to seniors is available at a number of locations in the City of Westminster as noted in Table 6.

The Westminster Housing Authority built and owned the 130-unit Westminster Commons senior housing complex at 76th Avenue and Hooker Street since 1984 and more sold the project to Volunteers of America in 2012. Under the sale agreement, VOA invested over \$6.0 million in rehabilitating the aging complex and will continue to operate the project as low income senior housing for another 30-

years. A covenant on the property by the WHA effectively ensures the property will remain in such use in perpetuity. The City of Westminster has also participated in the development of senior housing having provided land for the development of Panorama Pointe, a mixed-income senior community at West 84th Avenue and Zuni Street. The most recent addition to Panorama Pointe was the opening of a 72-unit apartment building geared towards independent living.

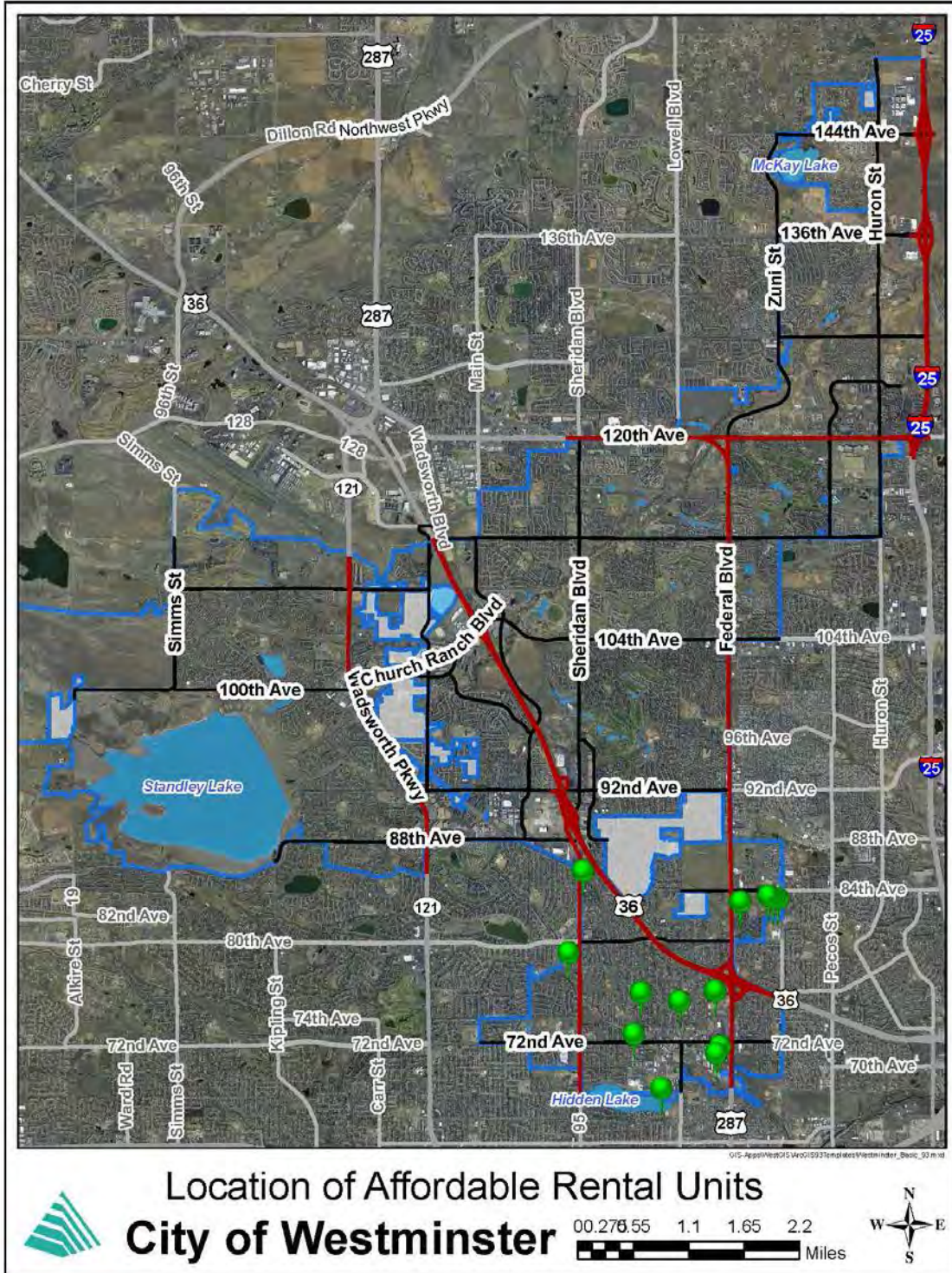
The demand for affordable senior housing is growing, which has increased the interest in the development community to build more housing. This trend is reflected in the City receiving several inquiries for such housing development in the last year. Most of these projects require a significant infusion of cash equity to offset the costs of the project relative to potential revenues. The most sought after program is the 9% Low Income Housing Tax Credit program, administered and made available by CHFA. Unfortunately these proceeds are limited and subject to a high level of competition annually, thus limiting the number of projects that can be built throughout the state and Denver Metro area. In 2015, CHFA has \$13 million to allocate under the 9% program.

<b>City</b>	<b>Total Occupied Housing Units</b>	<b>Total Renter Occupied Housing Units</b>	<b>% Renter Occupied Housing Units</b>
Arvada	42,701	11,420	27%
Broomfield	21,414	5,917	28%
Centennial	37,449	6,193	17%
Loveland	27,153	9,255	34%
Thornton	41,359	12,281	30%
Westminster	43,843	14,763	34%

**Table 5 - Rental Housing Inventory**

Table 6: Westminster Subsidized and LIHTC Properties				
Property	Property Manager	Type	Year Built	Number of Units
<b>Subsidized Apartments</b>				
Clare of Assisi Homes 2451 West 82 <sup>nd</sup> Place	Franciscan Ministries, Inc.	Senior	1996	100 (59 subsidized units)
East Bay Senior Housing 3720 West 68 <sup>th</sup> Avenue	Brothers Property Management	Senior	1996	81
Lowell Colony 7495 Lowell Boulevard	Adams County Housing Authority	Family	1960	24
Orchard Crossing 4183 West 72 <sup>nd</sup> Avenue	Adams County Housing Authority	Family	1973	73
Susan Kay Apartments 3145 Craft Way	Adams County Housing Authority	Family	1961	16
Terrace Gardens 7100 Hooker Street	Adams County Housing Authority	Family	1973	183
Village of Greenbriar 8290 North Federal Boulevard	Adams County Housing Authority	Family	1973	232
Villa Maria 2461 West 82 <sup>nd</sup> Place	Franciscan Ministries	Senior	1998	198 (40 subsidized units)
Westminster Commons 3180 West 76 <sup>th</sup> Avenue	Volunteers of America, Colorado	Senior	1979	130
<b>Low Income Housing Tax Credit Apartments*</b>				
Bradburn Gardens 7545 Bradburn Boulevard	Privately Held	Family	1973	44
Glendale Apartments 5345 West 79 <sup>th</sup> Avenue()	Jefferson County Housing Authority	Family	1974	119
Panorama Pointe Senior Housing 2590 West 83 <sup>rd</sup> Way	Privately Held	Senior	2011	72
Toscana Apartments 8490 North Sheridan Boulevard	Privately Held	Family	1987	252

### LIHTC and Subsidized Units in Westminster



Location of Affordable Rental Units





## MA-45 Non-Housing Community Development Assets - 91.410, 91.210(f)

### Introduction

Since 1999, the City of Westminster has experienced a significant amount of non-residential growth, despite the 2008 recession. The City's strongest growth has been in the professional sectors such as aerospace, telecommunications, computer software, and support and health care. The City's current economic base indicated that the City has grown in employment diversity. Health care, education, and human services businesses have grown significantly in the past 20 years. Significant employment growth was also achieved in the professional, technical and information services, as well as light manufacturing, managerial, and administrative services. As the City continues to grow, diversification in the employment base will continue to be a priority.

### Economic Development Market Analysis

#### Business Activity

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Agriculture, Mining, Oil & Gas Extraction	544	56	1	0	-1
Arts, Entertainment, Accommodations	5,549	5,997	13	17	4
Construction	2,623	908	6	3	-3
Education and Health Care Services	6,220	5,357	15	16	1
Finance, Insurance, and Real Estate	3,217	3,154	8	9	1
Information	2,001	1,238	5	4	-1
Manufacturing	4,595	2,873	11	8	-3
Other Services	1,537	905	4	3	-1
Professional, Scientific, Management Services	5,818	5,009	14	15	1
Public Administration	134	28	0	0	0
Retail Trade	5,773	7,062	13	21	8

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Transportation and Warehousing	1,698	99	4	0	-4
Wholesale Trade	3,089	1,734	7	5	-2
Total	42,798	34,420	--	--	--

**Table 6 - Business Activity**

Data Source: 2006-2010 ACS (Workers), 2010 Longitudinal Employer-Household Dynamics (Jobs)

### Labor Force

Total Population in the Civilian Labor Force	60,837
Civilian Employed Population 16 years and over	56,654
Unemployment Rate	6.88
Unemployment Rate for Ages 16-24	19.66
Unemployment Rate for Ages 25-65	4.99

**Table 7 - Labor Force**

Data Source: 2006-2010 ACS

Occupations by Sector	Number of People
Management, business and financial	14,972
Farming, fisheries and forestry occupations	2,580
Service	4,836
Sales and office	10,032
Construction, extraction, maintenance and repair	5,230
Production, transportation and material moving	3,428

**Table 8 – Occupations by Sector**

Data Source: 2006-2010 ACS

**Travel Time**

Travel Time	Number	Percentage
< 30 Minutes	31,623	59%
30-59 Minutes	19,248	36%
60 or More Minutes	2,363	4%
<b>Total</b>	<b>53,234</b>	<b>100%</b>

Table 9 - Travel Time

Data Source: 2006-2010 ACS

**Education:**

Educational Attainment by Employment Status (Population 16 and Older)

Educational Attainment	In Labor Force		Not in Labor Force
	Civilian Employed	Unemployed	
Less than high school graduate	3,259	401	1,465
High school graduate (includes equivalency)	9,747	888	2,137
Some college or Associate's degree	15,948	1,060	3,047
Bachelor's degree or higher	17,517	580	2,461

Table 10 - Educational Attainment by Employment Status

Data Source: 2006-2010 ACS

Educational Attainment by Age

	Age				
	18-24 yrs	25-34 yrs	35-44 yrs	45-65 yrs	65+ yrs
Less than 9th grade	86	396	635	832	670
9th to 12th grade, no diploma	1,394	928	993	1,341	827

	Age				
	18–24 yrs	25–34 yrs	35–44 yrs	45–65 yrs	65+ yrs
High school graduate, GED, or alternative	3,264	2,828	3,338	6,606	2,927
Some college, no degree	4,083	4,273	3,488	6,686	2,093
Associate's degree	437	1,595	1,371	2,743	403
Bachelor's degree	1,124	4,021	4,128	5,939	1,058
Graduate or professional degree	31	1,696	1,857	2,953	767

**Table 11 - Educational Attainment by Age**

Data Source: 2006-2010 ACS

### Educational Attainment – Median Earnings in the Past 12 Months

Educational Attainment	Median Earnings in the Past 12 Months
Less than high school graduate	23,736
High school graduate (includes equivalency)	32,396
Some college or Associate's degree	39,620
Bachelor's degree	53,284
Graduate or professional degree	63,868

**Table 12 – Median Earnings in the Past 12 Months**

Data Source: 2006-2010 ACS

### Based on the Business Activity table above, what are the major employment sectors within your jurisdiction?

According to the 2006-2010 American Community Survey, Westminster’s major employment sectors include Education and Healthcare Services (15%), Professional, Scientific, Management Services (14%), Retail Trade (13%), Arts, Entertainment, Accommodations (13%), and Manufacturing (11%). Major single employers include Ball Corporation (Aerospace and Packaging) employing 934 workers, Saint Anthony’s North Hospital employing 905 workers, McKesson Technology Solutions (Health Care Services) employing 675 workers. Additionally Digital Globe will be moving to Westminster in 2015, eventually employing 1,500 employees.

**Describe the workforce and infrastructure needs of the business community:**

Generally speaking, the infrastructure needs of the business community are being met. With 26 business parks, 68 retail centers, and over 16 million square feet of commercial space, Westminster has real estate options to meet almost every business need. The City is located with easy and convenient access to the entire Denver Metro area, either via highway or public transportation.

**Describe any major changes that may have an economic impact, such as planned local or regional public or private sector investments or initiatives that have affected or may affect job and business growth opportunities during the planning period. Describe any needs for workforce development, business support or infrastructure these changes may create.**

The Westminster Station Transit Oriented Development (TOD) currently being developed is comprised of 135 acres anchored by the future RTD FasTracks commuter rail station. The Westminster Station TOD is strategically located in South Westminster just a half-mile south of U.S. 36 and the Federal Boulevard interchange. The new rail station will provide impetus for transit-supportive mixed-use development within the TOD area. The Westminster Station TOD is envisioned as a vibrant district that will act as a node of energy and activity around the station. The TOD will comprise a mix of higher intensity retail, office, and residential development with an emphasis on active ground floor uses along key connections to the station. A walkable, pedestrian-oriented public realm and appropriately-sized street grid is envisioned to complement the higher intensity of development.

Existing infrastructure in the TOD Area will need to be improved in order to serve the development levels envisioned for the TOD Area. The City installed a new water line along Irving Street and 71st Avenue that was sized to support anticipated development within the area. The City is also in the process of preparing plans to identify needs and develop a funding structure to move forward aggressively with installation of required improvements. The City plans on making substantial infrastructure investments over the next few years. Developers would pay a fee based on an equitable share of this cost. On-site storm water detention would not be required for development projects within the TOD Area although some water quality requirements may still apply. Community Development Block Grant funds are anticipated to provide a key funding mechanism for development of infrastructure improvements to this critical job-producing area.

New street connections will be phased in as needed to provide circulation to the train station and public parking garage or in concert with development as it proceeds. As parcels and blocks are redeveloped, new street connections and improvements will be completed. Where possible, infrastructure improvements, such as water, sewer, gas or electric lines, will be timed to occur concurrent with the construction of new streets to minimize disruption to existing uses. Construction will be phased and coordinated to allow clear, continued access to existing businesses and uses.

Businesses looking to locate, relocate, or expand in the TOD may be assisted by the City through the development review process and financing assistance. The Westminster Station TOD Area is within the city's South Westminster Urban Renewal Area, allowing for the possible use of property and sales tax increment to offset acquisition and development costs. Being within the South Westminster Revitalization Area, the City may also give consideration to fee and tax reductions or rebates and other direct funding for various improvements. The project area is also within the Adams County State Enterprise zone and a transit development area whereby a project may be eligible for State housing tax credits, tax credits for employee hiring, and assistance from other organizations.

**How do the skills and education of the current workforce correspond to employment opportunities in the jurisdiction?**

The City of Westminster is home to a well-educated workforce, excellent public schools, and five colleges including Front Range Community College, whose main campus is located in Westminster. Many of the jobs located in Westminster require a level of education beyond a high school diploma. Over 43 percent of those 25 or older living in Westminster have attained an Associate's Degree or higher and of that percentage, 34 percent hold a Bachelor's Degree or higher. However, over 23 percent of the workforce holds just a high school diploma or GED, while 10 percent have failed to earn a high school diploma or GED. Those without a college degree are likely limited to employment to low skill and low paying positions.

**Describe any current workforce training initiatives, including those supported by Workforce Investment Boards, community colleges and other organizations. Describe how these efforts will support the jurisdiction's Consolidated Plan.**

Westminster residents have access to several local workforce training resources. The Colorado FIRST Customized Training Program is a statewide job-training program that provides funding to companies relocating or expanding in Colorado. The Center for Workforce Development at Front Range Community College in Westminster offers and facilitates business-specific training for all business needs, whether it is a high-tech process or administrative training. Also, the Adams County Workforce and Business Center and the Jefferson County Workforce Center offer assistance to businesses and individuals to help fill job vacancies.

In 2013 the Adams County Center for Career and Community Enrichment opened at 7117 Federal Boulevard in Westminster. The center provides employment classes, workshops, and numerous other services such as resume writing and job interview skills training for low-income residents.

These programs exemplify the programs and resources designed to address the needs of both Westminster job seekers and employers.

**Does your jurisdiction participate in a Comprehensive Economic Development Strategy (CEDS)?**

**If so, what economic development initiatives are you undertaking that may be coordinated with the Consolidated Plan? If not, describe other local/regional plans or initiatives that impact economic growth.**

The City of Westminster does not participate in a Comprehensive Economic Development Strategy through the U.S. Economic Development Administration. However, Westminster is active in several regional organizations, which work collaboratively to advance the business and economic interests of the Denver Metropolitan Area. The City strategically works with organizations such as Metro North Chamber of Commerce, Denver Metro Chamber of Commerce, Adams County Economic Development, Jefferson County Economic Development, Metro Denver Economic Development Corporation, and many other regionally based organizations to create and maintain a vital economy and sustainable community.

**Discussion**

See above.





## **MA-50 Needs and Market Analysis Discussion**

### **Are there areas where households with multiple housing problems are concentrated? (include a definition of "concentration")**

According to the 2008-2012 American Community Survey (ACS) 5-Year Estimate the Census tracts that encompass South Westminster (which includes portions of Adams County as relevant data at the Census Block level is unavailable) indicates that this area is affected by more housing problems as compared to the City as a whole. According to the ACS data, thirty-three percent of owner occupied housing units in South Westminster are cost burdened as compared to 24 percent of the City as a whole. This means that these households paid more than 30 percent of their household income towards housing. Fifty-eight percent of South Westminster renter-occupied housing units are cost burdened as compared to 49 percent of the City as a whole. South Westminster also has a larger percentage of households, which are considered to be "overcrowded" as compared to the City as a whole. The U.S. Census Bureau considers a housing unit to be "crowded" if it houses more than one person per room. In South Westminster 3.9 percent of housing units are "crowded" while 1.6 percent of the City's housing units are "crowded."

### **Are there any areas in the jurisdiction where racial or ethnic minorities or low-income families are concentrated? (include a definition of "concentration")**

According to 2010 Census data, there is a larger concentration of Hispanic individuals in South Westminster when compared to the City as a whole. Forty-six percent of South Westminster residents are Hispanic, whereas just 22% of the City as a whole is Hispanic (of any race). Moreover, 71 percent of South Westminster residents reported being "White alone," while 82% of all Westminster residents reported being "White alone."

Likewise, the median household income of those living in South Westminster according to the 2010 Census was \$38,219. The median household income of the City as a whole is 67 percent greater than that of South Westminster at \$63,942.

### **What are the characteristics of the market in these areas/neighborhoods?**

South Westminster is an area in transition, with lower household and individual incomes, higher levels of poverty, greater concentration of minority households, and lower educational attainment than the City as a whole. Nearly eight out of nine (ranging from 85 to 94 percent) students attending elementary school in South Westminster are eligible for either free or reduced lunch based on family income. This

portion is high when compared to the state average of 42 percent of students being eligible for free or reduced lunch.

In 2013, of the four elementary schools serving South Westminster, none of the schools exceeded the statewide average score in any of the subjects tested on the Transitional Colorado Assessment Program (TCAP) exams, as shown in the following table. The average scores for reading and writing for the elementary schools serving South Westminster ranged from half to two-thirds lower than the average test scores for the state. Although Hodgkins and Skyline Vista Elementary Schools scored 61 percent or higher in math and reading, all four elementary schools scored below the State average on writing. Also in 2013, both high schools serving the South Westminster area scored below the state average in all four subjects tested. The highest score was 46 percent in reading by Westminster High School. Hidden Lake, Adams County School District 50's alternative high school, had the weakest showing in all four subjects tested; the highest subject was reading at 24 percent. However, Westminster High School's scores did meet or exceeds District 50's average scores in all four subject areas. The district average for both writing and science are nearly half that of the State, while the math average is only one-fourth that of the state.

In the school year ending in 2014, Westminster High School and Hidden Lake High School, both serving South Westminster residents, posted dropout rates of 3.4 percent and 14.8 percent respectively (see the following table). These rates are in contrast to the 2.4 percent dropout rate for the State of Colorado. Of note, Hidden Lake High School is the District's alternative high school, which offers a specialized, non-traditional high school curriculum and draws students from throughout District 50's boundaries.

There are higher percentages of youth and elderly in South Westminster than the City as a whole. South Westminster's percentage of residents age 65 and over was 12.8 percent, which is 50 percent more than the City's 8.3 percent. The percentage of people in South Westminster age 19 and under is 31.7 percent, which is higher than the City's 28.5 percent. Higher percentages of these age groups in the population as a whole reduces the percentage of wage earning adults within the area's population, contributing to the rise in poverty.

### **Are there any community assets in these areas/neighborhoods?**

This section provides a discussion of "assets" that the South Westminster area now possesses, which present many opportunities for redevelopment and renewal. These assets include existing resources or programs that are available to the community, which can support or stimulate business and job creation. Also, there are physical or locational attributes about the area, which can be shaped and turned into a strong advantage for South Westminster. Location and Access - With the presence of nearby US Highway 36, Federal Boulevard, and Interstate 76, South Westminster has a very high level of commercial accessibility at the regional level. The area is only minutes from downtown Denver via US Highway 36. With an estimated 125,000 commuter trips per day along the US Highway 36 Corridor alone, and over 44,000 trips along Federal Boulevard at the 72nd Avenue intersection (2010 Colorado

Department of Transportation Highway System Traffic Volume Map), there is strong potential for market capture from the regional circulation of traffic passing through Westminster at these locations.

Transit Oriented Development (TOD) - Undoubtedly, the development of the Regional Transit District's (RTD's) commuter rail station at 70th Avenue and Hooker Street, with adjacent TOD redevelopment, will have a significant impact on the revitalization of South Westminster. The train will provide a non-stop 11 minute ride to Denver Union Station. This redevelopment project will eventually bring new housing, new commercial and job opportunities, better connectivity for bikes and pedestrians, and new recreational amenities to areas either adjacent to or within South Westminster. A 35 acre park with both pedestrian and bike trail access is proposed to abut Little Dry Creek serving both local and regional residents. Adams County Housing Authority is also proposing to develop a mixed-use / mixed-income housing project near the TOD.

Northgate Center - Northgate Center is a proposed development that would increase housing and commercial uses in South Westminster. This 60 acre site is located in the southeast corner of 72nd Avenue and Federal Boulevard. Over the years, this site has seen a variety of commercial uses including a gas station and dry cleaning operation that created a contamination issue that is currently undergoing remediation. Approximately 80 percent of the site is undeveloped land and prime for new development. The City envisions a mixed use development based upon new urbanist principals, where the site has the potential for approximately 60-80,000 square feet of commercial retail with a mixture of single family homes, townhouses, and condominiums, interspersed with several pocket parks.

### **Are there other strategic opportunities in any of these areas?**

**73rd Avenue and Lowell Redevelopment Area** - This is a multi-phased project to redevelop the 73rd Avenue and Lowell Boulevard area. During Phase I, 50 townhouses were constructed. Phase I also saw the completion of street improvements to both Lowell Boulevard and Meade Street. In 2010, Phase II was completed, which added 12 more urban-style townhouses and a 12,000 square foot commercial building. With the help of \$324,000 in City general funding, all Phase II units were sold at a price range affordable to a family of three or more at 80 percent of the Area Median Income (AMI).

The third phase of this project at the southwest corner of 73rd Avenue and Lowell Boulevard is proposed to be redeveloped into a multi-story mixed use project that could include approximately 6,000 square foot of commercial space at ground level and approximately 48 apartments above the commercial space. The City has invested Section 108 loan funding in this project and is committed to providing additional resources as the development progresses. The developer is proposing to use the Low Income Housing Tax Credit (LIHTC) program, which would require all of the apartments be affordable to households earning 60 percent or less of AMI. A number of these units are expected to rent to persons at or below 50 percent AMI. About 3,250 square feet of the commercial space would be made available for community purposes, including a locally-based community theater group. The balance of the commercial space would be leased to job-generating small businesses. The historic

Penguin Building, adjacent to the project, would remain and become an integral component of the project, whereby an area in front of the building would be improved as a City-funded public plaza.

**Harris Park Historic Area** - Through historic preservation grants and CDBG funding, the historic integrity of the Westminster Grange Hall (3935 West 73rd Avenue) and the Rodeo Market (3915 West 73rd Avenue) facades have been preserved. The City continues to contemplate the Westminster Grange Hall and the Rodeo Market

Community Art Center working collectively as an arts/culture based community "center" that would enhance accessibility and activity programming for the neighborhood. The City recently completed an expansion of the park area surrounding the Rodeo Market and Westminster Grange utilizing CDBG funding, which will provide outdoor space and support for the art "center's" operations. Further park expansion, possibly as early as 2017, would incorporate a community garden into the project.

This surrounding neighborhood is also well positioned to accommodate infill development in the near future. The City envisions that as many as 40-50 residential and mixed units could come to fruition within the next several years.

<b>Ethnicity</b>	<b>Hidden Lake Alternative H.S.</b>	<b>Westminster H.S.</b>	<b>District 50</b>	<b>Colorado</b>
American Indian/Native Alaska	0%	0%	0%	5%
Asian/Pacific Islander	0%	3.7%	2.7%	1.3%
Black	14.3%	6.1%	6.1%	3.7%
White	16.1%	2.2%	3.5%	1.6%
Hispanic	14.9%	3.1%	3.5%	3.8%
Total Drop Out Rate All Ethnicities	14.8%	3.0%	3.4%	2.4%

**Table 13 - 2013-2014 School Year Adams County School District 50 High School Dropout Rates**

	<b>Westminster</b>	<b>J. Hodgkins</b>	<b>Harris Park</b>	<b>Skyline Vista</b>	<b>District 50</b>	<b>Colorado</b>
Math	42%	61%	40%	64%	54%	70%
Reading	45%	47%	35%	49%	46%	71%
Writing	16%	34%	22%	40%	30%	54%
Eligible for Free or Reduced Lunch	85%	89%	85%	94%	80%	42%

**Table 14 - 2013 Adams County School District 50 Target Area Elementary School TCAP Scores**

	<b>Hidden Lake Alternative H.S.</b>	<b>Westminster H.S.</b>	<b>District 50</b>	<b>Colorado</b>
Math	2%	9%	9%	37%

Science	11%	22%	22%	51%
Reading	24%	46%	45%	69%
Writing	23%	23%	23%	52%

**Table 15 - 2013 Adams County School District 50 Target Area High School TCAP Score Results**

# Strategic Plan

## SP-05 Overview

### Strategic Plan Overview

This section contains the Strategic Plan that will guide the City of Westminster's allocation of CDBG funding during the 2015-2019 planning period.

The City's goals for the 2015-2019 period will focus on continuing neighborhood revitalization efforts in South Westminster, activities pertaining to housing including improving the quantity and quality of affordable housing, and economic development activities that stimulate business and job creation.

These goals primarily focus on helping residents maintain and improve their quality of life. The City will continue to build on successful projects and programs, such as the Emergency and Essential Home Repair Program, which meet the needs of low- and moderate-income residents.

## SP-10 Geographic Priorities - 91.415, 91.215(a)(1)

### Geographic Area

Table 16 - Geographic Priority Areas

<b>1</b>	<b>Area Name:</b>	South Westminster
	<b>Area Type:</b>	Local Target area
	<b>Other Target Area Description:</b>	
	<b>HUD Approval Date:</b>	
	<b>% of Low/ Mod:</b>	
	<b>Revital Type:</b>	Comprehensive
	<b>Other Revital Description:</b>	
	<b>Identify the neighborhood boundaries for this target area.</b>	South Westminster, as defined in the 2001 South Westminster Strategic Revitalization Plan, is located in the southeastern section of the City of Westminster, bordered by Zuni Street to the east, U.S. Highway 36 and 80th Avenue to the north, Sheridan Boulevard to the west, and the City boundary (approximately 68th Avenue) to the south.
	<b>Include specific housing and commercial characteristics of this target area.</b>	South Westminster is the primary historic and cultural center of the City. The City emerged from this area in the late 1800s. As the oldest part of the City, there is a diverse mix of residential and commercial uses. Westminster's oldest housing stock exists within South Westminster and includes a mix of aging single-family and multi-family units, many of which are in need of repair. The mix of commercial uses includes historic "main street" pedestrian friendly boutiques and retail spaces to older linear shopping strips and commercial pad developments. South Westminster has many older commercial buildings that are beyond repair or in need of upgrades to meet today's commercial business and retail needs. In addition to the exterior appearance of commercial buildings in the area, there is also a need to improve interiors and upgrade utilities in order to recruit and retain businesses.

<p><b>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</b></p>	<p>Census data indicates that 51 percent or more of the households in South Westminster are considered low-moderate-income. Additionally aging housing stock, deteriorating infrastructure, a lack of developable land, and blighted properties and buildings all exist within the target area. Moreover, citizen and supportive service agency input gathered through the consultation and citizen participation process confirms that South Westminster is in need of investment.</p>
<p><b>Identify the needs in this target area.</b></p>	<p>The needs in this target area include: housing, economic development, public infrastructure, and neighborhood improvements.</p>
<p><b>What are the opportunities for improvement in this target area?</b></p>	<p>There are many opportunities for improvement in the South Westminster target area. South Westminster is conveniently located with easy access to four regional transportation corridors - U.S. 36, I-76, and Federal Boulevard, and Sheridan Boulevard; it is also in close proximity to the Denver central business district. The TOD area presents many new commercial and residential development opportunities. Also, there is an ongoing commitment from City government to invest in infrastructure upgrades, streetscaping, and redevelopment. Finally, low housing costs and low commercial lease rates are attractive to young, upwardly mobile households and business startups.</p>
<p><b>Are there barriers to improvement in this target area?</b></p>	<p>The barriers to improvement in the South Westminster target area includes:</p> <ul style="list-style-type: none"> <li>• Perception of crime and poor community image;</li> <li>• Deterioration of buildings and infrastructure;</li> <li>• Limited financial resources and investment;</li> <li>• Challenged economic market and demographics;</li> <li>• Continual annual reduction in federal funding through CDBG and HOME.</li> </ul>



<b>2</b>	<b>Area Name:</b>	City-Wide
	<b>Area Type:</b>	Local Target area
	<b>Other Target Area Description:</b>	
	<b>HUD Approval Date:</b>	
	<b>% of Low/ Mod:</b>	
	<b>Revital Type:</b>	Housing
	<b>Other Revital Description:</b>	
	<b>Identify the neighborhood boundaries for this target area.</b>	The City-Wide target area encompasses the entire City. This Target Area is designated for the Emergency and Essential Home Repair Program.
	<b>Include specific housing and commercial characteristics of this target area.</b>	N/A
	<b>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</b>	The consultation and citizen participation process identified strong support for continuation of the Emergency and Essential Home Repair Program to be conducted throughout the City.
	<b>Identify the needs in this target area.</b>	This Target Area is defined for the Emergency and Essential Home Repair Program in order to provide minor home repairs to income-qualified individuals throughout the City.
	<b>What are the opportunities for improvement in this target area?</b>	N/A
<b>Are there barriers to improvement in this target area?</b>	N/A	

### General Allocation Priorities

Describe the basis for allocating investments geographically within the state

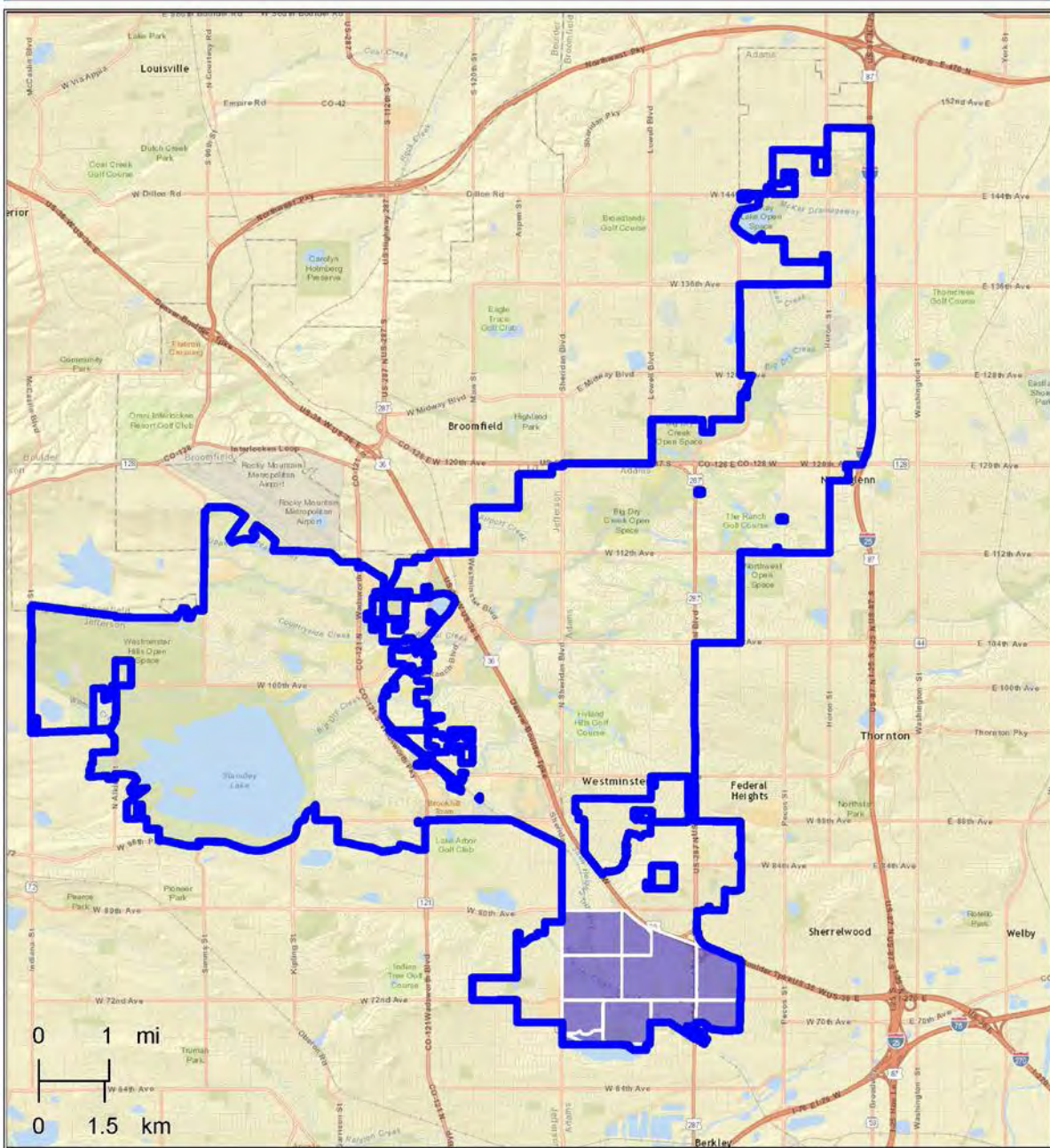
South Westminster, as defined in the 2001 South Westminster Strategic Revitalization Plan, is located in the southeastern section of the City of Westminster, bordered by Zuni Street to the east, U.S. Highway 36 and 80th Avenue to the north, Sheridan Boulevard to the west, and the City boundary to the south. There are 12 Census Tract Block Groups that comprise South Westminster, which are listed in the following table. Included in the table is the low- moderate-income data for each Census Tract/Block Group based on 2006-2010 American Community Survey data, with a total low- moderate-income percentage for all of South Westminster of 58.6 percent.





# South Westminster (purple shaded area)

In Relation to City Boundaries



June 30, 2014

©2014 Esri

Made with Esri Community Analyst  
www.esri.com/ca 800-447-9778 Try it Now!

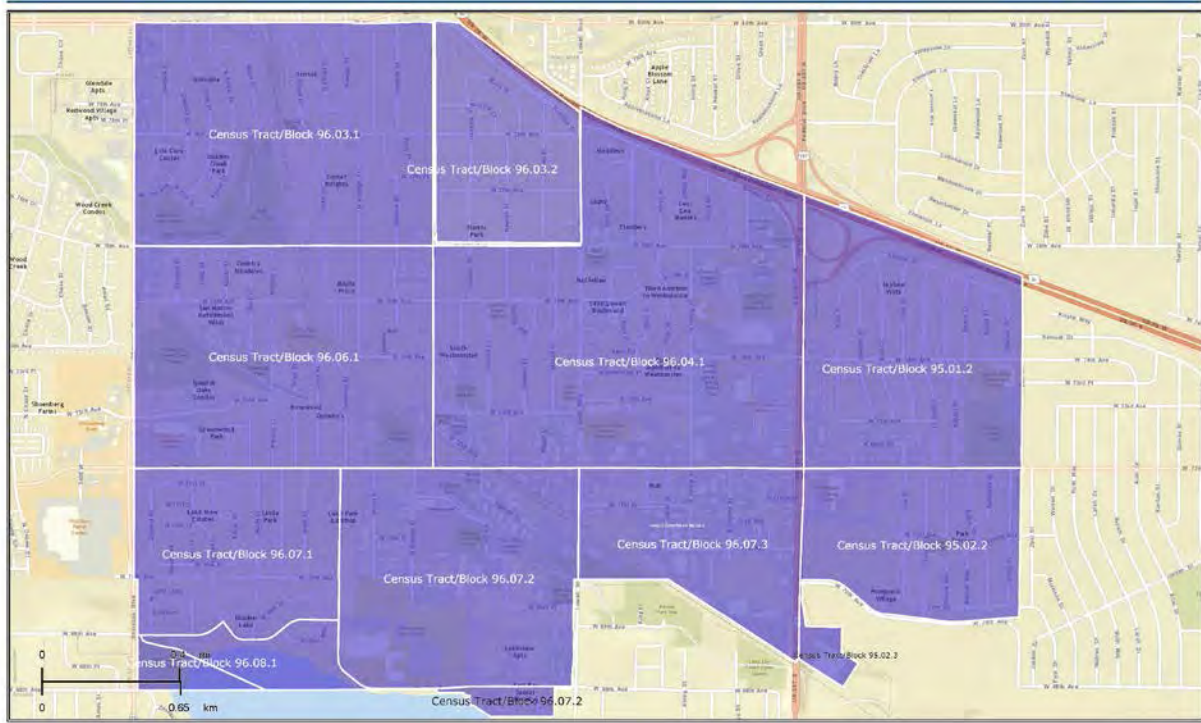
Page 1 of 1

## South Westminister Target Area

Census Tract	Block Group	Low/Mod %
--------------	-------------	-----------

95.01	2	61.5
95.02	2	47.8
95.02	3	82.5
96.03	1	44.5
96.03	2	43.1
96.04	1	62.8
96.4	2	64.7
96.06	1	87.5
96.07	1	53.2
96.07	2	48.0
96.07	3	84.9
96.08	1	27.9
South Westminster		58.6
City of Westminster		37.0

Table 17 - South Westminster Low- Mod % by Census Tract/Block (2006-2010 American Comm. Survey Data)



March 30, 2015

©2015 Esri

Made with Esri Community Analyst  
[www.esri.com/ca](http://www.esri.com/ca) 800-447-9778 [Try it Now!](#)

Page 1 of 1

### South Westminster Census Tracts

## SP-25 Priority Needs - 91.415, 91.215(a)(2)

### Priority Needs

Table 18 – Priority Needs Summary

1	<b>Priority Need Name</b>	Housing
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Low Moderate Large Families Families with Children Elderly Public Housing Residents Individuals Families with Children Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Non-housing Community Development
	<b>Geographic Areas Affected</b>	South Westminster
	<b>Associated Goals</b>	Activities Pertaining to Housing
	<b>Description</b>	Activities pertaining to housing including improving the quantity and quality of affordable housing.
	<b>Basis for Relative Priority</b>	Continuation of the Emergency and Essential Home Repair Program is a high priority for the next five years. In 2013 the City exhausted its budget for the program six months prior to the end of the program year, consequently requiring staff to turn away many potential program applicants. Inquiries into the program come in on a daily basis and the program remains popular among residents.  Activities pertaining to housing will continue to be a high priority as addressed in the Needs and Market Analysis Discussion.
	2	<b>Priority Need Name</b>

	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Low Moderate Large Families Families with Children Elderly Public Housing Residents Individuals Families with Children Elderly Non-housing Community Development
	<b>Geographic Areas Affected</b>	South Westminster
	<b>Associated Goals</b>	Neighborhood Improvements in Target Area
	<b>Description</b>	Includes neighborhood improvements in the Target Area.
	<b>Basis for Relative Priority</b>	Residents have been supportive of the improved streetscapes in South Westminster, which have made some areas more attractive, more walkable, and have been instrumental in attracting both residential and commercial development. Residents have also been supportive of the emerging arts activities such as the community theatre and art galleries. The City will continue to work on stabilizing and improving physical infrastructure in South Westminster, where the infrastructure is the oldest.
<b>3</b>	<b>Priority Need Name</b>	Economic Development
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Low Moderate Large Families Families with Children Elderly Public Housing Residents Individuals Non-housing Community Development

	<b>Geographic Areas Affected</b>	South Westminster
	<b>Associated Goals</b>	Neighborhood Improvements in Target Area
	<b>Description</b>	Economic Development activities that stimulate business and job creation.
	<b>Basis for Relative Priority</b>	See discussion in Needs and Market Analysis.
4	<b>Priority Need Name</b>	Public Services
	<b>Priority Level</b>	Low
	<b>Population</b>	Extremely Low Low Moderate Middle Large Families Families with Children Elderly Public Housing Residents Chronic Homelessness Individuals Families with Children Mentally Ill Chronic Substance Abuse veterans Persons with HIV/AIDS Victims of Domestic Violence Unaccompanied Youth Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Persons with HIV/AIDS and their Families Victims of Domestic Violence Non-housing Community Development

<b>Geographic Areas Affected</b>	South Westminster City-Wide
<b>Associated Goals</b>	Activities Pertaining to Housing Neighborhood Improvements in Target Area
<b>Description</b>	The City of Westminster does not have a supportive services program funded with CDBG dollars.
<b>Basis for Relative Priority</b>	The City no longer funds public services with CDBG dollars due to the administrative burden placed both on the City and the subrecipients.

**Narrative (Optional)**

Funding priorities will be implemented to achieve the goals and objectives identified in the Strategic Plan for the 2015-2019 program years. The funding priorities were established based on the housing and community development needs identified through staff and City Council's review of priority needs as well as public and stakeholder input, including the results of the community survey. Also, priority needs are strongly related to the analysis in the Needs Assessment and Market Analysis.



**SP-35 Anticipated Resources - 91.420(b), 91.215(a)(4), 91.220(c)(1,2)**

**Introduction**

The City of Westminster expects to receive CDBG funding annually for the next five years. Staff expects an annual allocation of approximately \$550,000 based on previous and current years' allocation amounts.

**Anticipated Resources**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	578,221	0	872,242	1,450,463	2,200,000	CDBG funds will be utilized for program administration, continuation of the Emergency and Essential Home Repair Program, and the Bradburn Boulevard Street Enhancement Project.
Other	private	Other	1,200,000	0	0	1,200,000	0	The City will utilize its Xcel Energy Utility Undergrounding Fund to underground overhead utility lines along Bradburn Boulevard to facilitate the installation of decorative street lighting.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	private	Public Improvements Other	1,000	0	0	1,000	0	A community involvement project utilizing volunteers may be utilized for the planting of trees in the right-of-way along Bradburn Boulevard.
Other	public - federal	Other	729,039	0	0	729,039	700,000	HOME dollars will be utilized for construction of the mixed-use development at 73rd Avenue and Lowell Boulevard and/or the proposed ACHA mixed-use/mixed/income housing project near the TOD.

**Table 19 - Anticipated Resources**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The City of Westminster's CDBG allocation will complement several additional resources. The primary resources are: 1) the City's Capital Improvement Program, which is used for major capital projects in the target area; 2) HOME funds, allocated through the Adams County Consortium; 3). Private Activity Bonds, which provides roughly \$5.5 million/year to Westminster for housing activities; 4). Competitive 9% LIHTC; 5). Competitive 4% LIHTC; Non-Competitive 4 LIHTC.

HUD approved the City's Section 108 loan application in September of 2011. In conjunction with the award, the City has been working with a developer to redevelop the southwest corner of West 73rd Avenue and Lowell Boulevard, currently known as Lowell Plaza. In August, 2012, the City approved a development agreement with Renaissance, LLLP to construct about 6,000 square feet of commercial space at ground level and about 48 affordable apartments above the commercial space. About 3,250 square feet of the commercial space would be made available for

community events and activities including the operation of a local community theater. The balance of the 6,000 square feet of commercial space would be made available for lease to small businesses.

The estimated cost of the project is \$11.2 million of which about \$1.5 million is the estimated cost for land acquisition, environmental remediation, and demolition and removal of existing structures. The \$1.5 million HUD Section 108 loan financed the site acquisition activities. In 2012, the City purchased three properties in the southwest corner of 73rd Avenue and Lowell Boulevard using approximately \$720,000 of its Section 108 loan. Another two properties were purchased in December 2014 for approximately \$450,000. The City spent an estimated \$130,000 on the relocation of several businesses and residents. The balance of the Section 108 proceeds are intended to help fund the demolition of the dilapidated buildings. The plan calls for the developer to assume responsibility for repayment of the Section 108 loan upon the project proceeding with development. The City has guaranteed repayment of this loan, pledging future CDBG allocations in the event of default. This initial investment of \$1.5 million in HUD Section 108 financing will leverage approximately \$9,733,709 from other public and private sources. It is anticipated that progress will be made on this project with substantial completion by the end of this consolidated planning period.

**If appropriate, describe publically owned land or property located within the state that may be used to address the needs identified in the plan**

Over the five-year planning period, many of the programmed activities will utilize publicly-owned land. In 2015, the Bradburn Boulevard Street Enhancement Project will make improvements to the public right-of-way including the installation of street lighting, the planting of trees, and other streetscape improvements. The redevelopment project at 73rd Avenue and Lowell Boulevard will occur on property currently owned by the City.

**Discussion**

See above.

**SP-40 Institutional Delivery Structure - 91.415, 91.215(k)**

Explain the institutional structure through which the jurisdiction will carry out its consolidated plan including private industry, non-profit organizations, and public institutions.

<b>Responsible Entity</b>	<b>Responsible Entity Type</b>	<b>Role</b>	<b>Geographic Area Served</b>
WESTMINSTER	Government	Economic Development Non-homeless special needs Planning neighborhood improvements public facilities	Jurisdiction
ADAMS COUNTY	Government	Economic Development Homelessness Non-homeless special needs Ownership Planning Public Housing Rental neighborhood improvements public facilities public services	Region
JEFFERSON COUNTY HOUSING AUTHORITY	Subrecipient	public services	Jurisdiction

**Table 20 - Institutional Delivery Structure**

**Assess of Strengths and Gaps in the Institutional Delivery System**

The City of Westminster concentrates its utilization of CDGB funds on community development activities including public facilities such as park development and improvement, neighborhood improvements, and limited economic development activities. The City does not have a supportive services program, nor does it fund public services with CDBG funds due to the administrative burden in complying with federal reporting regulations placed on both the grantee and subgrantees. However, Westminster provides \$90,000 in annual funding to non-profit agencies that provide supportive services through its Human Services Board funding process supported by the City's general fund budget.

In Colorado, few municipalities provide direct public services including services targeted to homeless persons and persons with HIV. The State of Colorado and counties provide the bulk of human and public services while the gaps in these services are often filled by the non-profit sector.

Gaps in the delivery system are not related to institutional delivery as much as lack of funds to support needed programs. Moreover, federal reporting requirements are too burdensome and costly to accomplish many of the programs and projects federal grants such as CDBG are intended to support.

**Availability of services targeted to homeless persons and persons with HIV and mainstream services**

Homelessness Prevention Services	Available in the Community	Targeted to Homeless	Targeted to People with HIV
<b>Homelessness Prevention Services</b>			
Counseling/Advocacy	X	X	
Legal Assistance	X		
Mortgage Assistance	X		
Rental Assistance	X		
Utilities Assistance	X		
<b>Street Outreach Services</b>			
Law Enforcement	X		
Mobile Clinics			
Other Street Outreach Services	X		
<b>Supportive Services</b>			
Alcohol & Drug Abuse	X		
Child Care	X		
Education	X		
Employment and Employment Training	X		
Healthcare	X		
HIV/AIDS	X		
Life Skills	X		
Mental Health Counseling	X		
Transportation	X		
<b>Other</b>			

**Table 21 - Homeless Prevention Services Summary**

**Describe how the service delivery system including, but not limited to, the services listed above meet the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth)**

In the Denver Metro Area, most of the services targeted to assist persons who are homeless and with HIV/AIDS are provided through the State of Colorado and nonprofits mostly located in central Denver. A limited number of nonprofits serve the Westminster community, but may not necessarily be located in the City's boundaries. These nonprofits serve the homeless and/or those who are at risk of being homeless with services such as food, clothing, rent, and utility assistance and a small number of emergency shelter beds.

Community Resources and Housing Development Corporation (CRHDC), located in Westminster provides information and homeowner services to prospective and existing Westminster residents by offering pre-and post-purchase homebuyer education, financial fitness counseling, foreclosure counseling and prevention, real estate services, and lending through Colorado Housing Enterprises. Adams County Housing Authority (ACHA) and Jefferson County Housing Authority also provide information to Adams County and Jefferson County residents about fair housing through one-on-one counseling sessions and workshops for foreclosure prevention, rental responsibilities, subsidy program briefings, and resident services.

**Describe the strengths and gaps of the service delivery system for special needs population and persons experiencing homelessness, including, but not limited to, the services listed above**

Please see above.

**Provide a summary of the strategy for overcoming gaps in the institutional structure and service delivery system for carrying out a strategy to address priority needs**

The City of Westminster will continue to explore ways in which it may increase its support of public service providers. The relaxing of federal reporting requirements as well as a reversal in the trend of continual decreases in CDBG funding will be necessary for the City to reconsider the use of CDBG funds for the provision of public service support. The lack of available funding resources and reporting requirements presents the most significant gap to the service delivery system and represents a much larger need than improvements in structure or delivery of services, which are already efficient.

## SP-45 Goals - 91.415, 91.215(a)(4)

### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Activities Pertaining to Housing	2015	2019	Affordable Housing Non-Homeless Special Needs	South Westminster City-Wide	Housing Public Services	CDBG: \$450,000 HOME Funds: \$1,429,039 Volunteer Labor: \$0 Xcel Energy Utility Undergrounding Fund: \$0	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 17990 Persons Assisted  Rental units constructed: 48 Household Housing Unit  Homeowner Housing Rehabilitated: 92 Household Housing Unit
2	Neighborhood Improvements in Target Area	2015	2019	Non-Housing Community Development	South Westminster	Public Facilities and Infrastructure Economic Development Public Services	CDBG: \$1,642,874 Volunteer Labor: \$1,000 Xcel Energy Utility Undergrounding Fund: \$1,200,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 17990 Persons Assisted

Table 22 – Goals Summary

### Goal Descriptions

<b>1</b>	<b>Goal Name</b>	Activities Pertaining to Housing
	<b>Goal Description</b>	Activities, which work to improve the availability and accessibility of affordable housing. Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit will benefit the low-mod population of South Westminster, the Emergency and Essential Home Repair Program is estimated to benefit approximately 92 low-mod households over the five-year consolidated planning period. The funding allocated is an estimate only for the five year consolidated planning period.
<b>2</b>	<b>Goal Name</b>	Neighborhood Improvements in Target Area
	<b>Goal Description</b>	Activities to preserve and improve target area neighborhoods. The funding allocated is an estimate only over the five year consolidated planning period.

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.315(b)(2)**

Please see the Adams County HOME Consortium Consolidated Plan; of which the City of Westminster is a member. Through the development project at 73rd Avenue and Lowell Boulevard, approximately 48 affordable rental units will developed over the Consolidated Planning period.





## **SP-65 Lead-based Paint Hazards - 91.415, 91.215(i)**

### **Actions to address LBP hazards and increase access to housing without LBP hazards**

The City of Westminster directly addresses Lead-based Paint Hazards (LBP) and increases access to housing without LBP hazards through its Emergency and Essential Home Repair Program. For the City's home rehabilitation program, administered by the Jefferson County Housing Authority, no project will exceed \$5,000 in hard costs. Therefore, all projects that are not HUD exempted from LBP regulations must meet HUD's under \$5,000 threshold requirements, which are as follows:

- Notice to homeowners
- Provision of pamphlet entitled "The Lead Safe Certified Guide to Renovate Right"
- Paint testing of surfaces to be disturbed or presumption of LBP if the area to be disturbed exceeds the minimal ("de minimus") area\*
- Safe work practices as part of rehabilitation for all projects that exceed the minimal ("de minimus") area\*
- Repair any paint that is disturbed
- Clearance after the work and before re-occupancy if exceeding the ("de minimus") area\*

\*The minimal ("de minimus") area - safe work practices and clearance are not required when maintenance or hazard reduction activities do not disturb painted surfaces that total more than 20 square feet on exterior surfaces, two square feet in any one interior room or space, or ten percent of the total surface area on an interior or exterior type of component type with a small surface (e.g., window sills, baseboards, and trim).

Finally, in addition to HUD's LBP regulations, Jefferson County Housing Authority must meet the Environmental Protection Agency's (EPA) Renovation, Repair and Painting Rule (RRP). Common renovation activities like sanding, cutting, and demolition can create hazardous lead dust and chips by disturbing lead-based paint, which can be harmful to adults and children. To protect against this risk, on April 22, 2008, EPA issued the RRP rule. It requires that firms performing renovation, repair, and painting projects that disturb lead-based paint in pre-1978 homes, child care facilities, and schools be certified by EPA and that they use certified renovators who are trained by EPA-approved training providers to follow lead-safe work practices. Individuals can become certified renovators by taking an eight-hour training course from an EPA-approved training provider.

### **How are the actions listed above integrated into housing policies and procedures?**

Please see above.



## **SP-70 Anti-Poverty Strategy - 91.415, 91.215(j)**

### **Jurisdiction Goals, Programs and Policies for reducing the number of Poverty-Level Families**

Poverty-reduction efforts are challenging in the current economic climate, where poverty levels have risen in many communities in the U.S. In 2000 3.1 percent of Westminster's population lived below the poverty level; by 2012 this had increased by 80 percent to 5.6 percent of the population. Child poverty increased dramatically from 5.1 percent in 2000 to 13.5 percent in 2012. Seniors experienced just a fractional increase in poverty from 6.3 percent in 2000 to 6.9 percent in 2012.

The City is continually working to provide more job opportunities for residents of all skill levels with Westminster employers. The City can influence job and affordable housing opportunities, however, many aspects of combating poverty are outside a municipality's purview. The City relies on the Adams and Jefferson County Temporary Assistance to Needy Families (TANF) programs to assist impoverished families as well as the available supportive services agencies. Education is also a primary tool in combating poverty. Westminster is fortunate to have both a large community college and several university programs located within its borders. The City also has close ties with the three school districts that serve Westminster residents, which are continually working to increase educational attainment levels and high school graduation rates. Adams County Housing Authority operates the Center for Career and Community Enrichment (3CE) at 71st and Federal Boulevard in Westminster. 3CE provides a "one-stop-shop" to access services and educational classes that support adults on their path to self-sufficiency. Classes include GED, ESL, Job Skills, Parenting, Building a Network, Anger Management, and others. A small public computer lab is available for those who do not have internet access at home – primarily serving job seekers and those looking for housing. Staff are available to help customers' access online information and services, such as applying for Colorado PEAK benefits. Finally, the City's Economic Development division functions to retain, expand, and attract businesses to bring jobs into Westminster.

### **How are the Jurisdiction poverty reducing goals, programs, and policies coordinated with this affordable housing plan**

Maintaining and expanding a mix of housing opportunities, including affordable housing for Westminster residents is critical to the City's goal of reducing poverty. During the 2015-2019 Consolidated Planning period, the City will continue to focus on maintaining and expanding its stock of affordable rental and homeownership units. Also, the City's Emergency and Essential Home Repair Program assists low-income Westminster households make improvements to their homes, which in turn increases the home's value and helps maintain a stock of well cared for affordable housing in the community.

## **SP-80 Monitoring - 91.230**

**Describe the standards and procedures that the jurisdiction will use to monitor activities carried out in furtherance of the plan and will use to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

Management, oversight and monitoring of the CDBG program is performed by the Department of Community Development. Adams County Department of Neighborhood Services Community Development manages and monitors the HOME Investment Partnership (HOME) program. The City is committed to taking all appropriate steps, as outlined by HUD, to assure compliance with applicable laws, procedures, and eligibility requirements. CDBG funds are disbursed by the City's Finance Department.

City staff monitors contractor compliance by the following means:

1. Construction and consultant contracts
2. Environmental review of CDBG projects
3. Davis-Bacon Wage determination of individual projects and applicable compliance requirements
4. Davis Bacon Semi-Annual Reports
5. City and contractor Draw-Down requests
6. Minority Business Enterprise (MBE) Reports
7. Program Action Plan Submission
8. Consolidated Annual Performance Evaluation Report (CAPER)
9. Integrated Information Disbursement System (IDIS) reporting and maintenance
10. Maintaining the CDBG rate of expenditure to comply with HUD spending goals
11. Federal Cash Transaction Quarterly Report Submissions
12. City staff's program compliance calendar
13. Project site visits to compare reported activity with actual accomplishments

## Expected Resources

### AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

#### Introduction

The City of Westminster expects to receive CDBG funding annually for the next five years. Staff expects an annual allocation of approximately \$550,000 based on previous and current years' allocation amounts.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	578,221	0	872,242	1,450,463	2,200,000	CDBG funds will be utilized for program administration, continuation of the Emergency and Essential Home Repair Program, and the Bradburn Boulevard Street Enhancement Project.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	private	Other	1,200,000	0	0	1,200,000	0	The City will utilize its Xcel Energy Utility Undergrounding Fund to underground overhead utility lines along Bradburn Boulevard to facilitate the installation of decorative street lighting.
Other	private	Public Improvements Other	1,000	0	0	1,000	0	A community involvement project utilizing volunteers may be utilized for the planting of trees in the right-of-way along Bradburn Boulevard.
Other	public - federal	Other	729,039	0	0	729,039	700,000	HOME dollars will be utilized for construction of the mixed-use development at 73rd Avenue and Lowell Boulevard and/or the proposed ACHA mixed-use/mixed/income housing project near the TOD.

**Table 23 - Expected Resources – Priority Table**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The City of Westminster's CDBG allocation will complement several additional resources. The primary resources are: 1) the City's Capital Improvement Program, which is used for major capital projects in the target area; 2) HOME funds, allocated through the Adams County Consortium; 3). Private Activity Bonds, which provides roughly \$5.5 million/year to Westminster for housing activities; 4). Competitive 9% LIHTC; 5). Competitive 4% LIHTC; Non-Competitive 4 LIHTC.

HUD approved the City's Section 108 loan application in September of 2011. In conjunction with the award, the City has been working with a developer to redevelop the southwest corner of West 73rd Avenue and Lowell Boulevard, currently known as Lowell Plaza. In August, 2012, the City approved a development agreement with Renaissance, LLLP to construct about 6,000 square feet of commercial space at ground level and about 48 affordable apartments above the commercial space. About 3,250 square feet of the commercial space would be made available for community events and activities including the operation of a local community theater. The balance of the 6,000 square feet of commercial space would be made available for lease to small businesses.

The estimated cost of the project is \$11.2 million of which about \$1.5 million is the estimated cost for land acquisition, environmental remediation, and demolition and removal of existing structures. The \$1.5 million HUD Section 108 loan financed the site acquisition activities. In 2012, the City purchased three properties in the southwest corner of 73rd Avenue and Lowell Boulevard using approximately \$720,000 of its Section 108 loan. Another two properties were purchased in December 2014 for approximately \$450,000. The City spent an estimated \$130,000 on the relocation of several businesses and residents. The balance of the Section 108 proceeds are intended to help fund the demolition of the dilapidated buildings. The plan calls for the developer to assume responsibility for repayment of the Section 108 loan upon the project proceeding with development. The City has guaranteed repayment of this loan, pledging future CDBG allocations in the event of default. This initial investment of \$1.5 million in HUD Section 108 financing will leverage approximately \$9,733,709 from other public and private sources. It is anticipated that progress will be made on this project with substantial completion by the end of this consolidated planning period.



**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

Over the five-year planning period, many of the programmed activities will utilize publicly-owned land. In 2015, the Bradburn Boulevard Street Enhancement Project will make improvements to the public right-of-way including the installation of street lighting, the planting of trees, and other streetscape improvements. The redevelopment project at 73rd Avenue and Lowell Boulevard will occur on property currently owned by the City.

**Discussion**

See above.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Activities Pertaining to Housing	2015	2019	Affordable Housing Non-Homeless Special Needs	City-Wide	Housing	CDBG: \$90,000	Homeowner Housing Rehabilitated: 15 Household Housing Unit
2	Neighborhood Improvements in Target Area	2015	2019	Non-Housing Community Development	South Westminster	Public Facilities and Infrastructure	CDBG: \$372,577 Volunteer Labor: \$1,000 Xcel Energy Utility Undergrounding Fund: \$1,200,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 6848 Persons Assisted

**Table 24 – Goals Summary**

#### Goal Descriptions

<b>1</b>	<b>Goal Name</b>	Activities Pertaining to Housing
	<b>Goal Description</b>	In 2015 it is anticipated that 15 low- moderate-income Westminster homeowners will be assisted through the Emergency and Essential Home Repair Program.

2	<b>Goal Name</b>	Neighborhood Improvements in Target Area
	<b>Goal Description</b>	In 2015 the Bradburn Boulevard Street Enhancement Project will further the goal of neighborhood improvements in the Target Area. Continued investment in the Bradburn Boulevard corridor is critical to further revitalization of the South Westminster community. South Westminster residents will benefit from improved safety and accessibility with the continuation of decorative street lighting installation and other streetscaping improvements.

## AP-35 Projects - 91.420, 91.220(d)

### Introduction

In 2015 the City of Westminster will fund the Emergency and Essential Home Repair Program and the Bradburn Boulevard Street Enhancement Project with Community Development Block Grant dollars. Additionally, the City will utilize 20 percent of its allocation for program administration expenses.

#	Project Name
1	2015 Program Administration
2	Bradburn Boulevard Street Enhancement Project
3	Emergency and Essential Home Repair Program

Table 25 – Project Information

### Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The allocation of funds is closely aligned with the top housing and community development needs identified in the needs assessment, market analysis, community survey, and contributed by stakeholders and citizens who participated in the development of the Consolidated Plan. The primary obstacle to addressing underserved needs is lack of funds. In 2015 the City received a reduction in its CDBG allocation of over \$35,000 from 2014. The cost of needed public improvements far exceeds the City's five year allocation of CDBG funds.

## AP-38 Project Summary

### Project Summary Information

<b>1</b>	<b>Project Name</b>	2015 Program Administration
	<b>Target Area</b>	South Westminster City-Wide
	<b>Goals Supported</b>	Activities Pertaining to Housing Neighborhood Improvements in Target Area
	<b>Needs Addressed</b>	Housing Public Facilities and Infrastructure Economic Development Public Services
	<b>Funding</b>	CDBG: \$115,644
	<b>Description</b>	In 2015, 20 percent of the City's CDBG allocation will be utilized to fund program administration and planning activities. This includes general management and oversight coordination, Fair Housing activities, and monitoring program activities.
	<b>Target Date</b>	2/29/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A
	<b>Planned Activities</b>	In 2015, 20 percent of the City's CDBG allocation will be utilized to fund program administration and planning activities. This includes general management and oversight coordination, Fair Housing activities, and monitoring program activities.

<b>2</b>	<b>Project Name</b>	Bradburn Boulevard Street Enhancement Project
	<b>Target Area</b>	South Westminster
	<b>Goals Supported</b>	Neighborhood Improvements in Target Area
	<b>Needs Addressed</b>	Public Facilities and Infrastructure
	<b>Funding</b>	CDBG: \$372,577 Volunteer Labor: \$1,000 Xcel Energy Utility Undergrounding Fund: \$1,200,000
	<b>Description</b>	The Bradburn Boulevard Street Enhancement Project will continue with streetscaping improvements along Bradburn Boulevard to include the installation of decorative street lighting, the undergrounding of overhead utility lines, tree plantings in the public right-of-way with the installation of a drip line irrigation system to maintain the trees, and the completion of curb and gutter, sidewalk, and pavers at the northeast corner of 73rd Avenue and Bradburn Boulevard to match the improvements immediately adjacent on 73rd Avenue.
	<b>Target Date</b>	2/29/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The project will benefit approximately 6,965 persons in the service area. The area primarily encompasses Census Tracts 96.03-1, 96.03-2, 96.04-1, and 96.04-2 where 56 percent of the population is low- moderate income.
	<b>Location Description</b>	Improvements will be made along Bradburn Boulevard north from about 75th or 76th Avenue towards Turnpike Drive.

	<b>Planned Activities</b>	The Bradburn Boulevard Street Enhancement Project will continue with streetscaping improvements along Bradburn Boulevard to include the installation of decorative street lighting, the undergrounding of overhead utility lines, tree plantings in the public right-of-way with the installation of a drip line irrigation system to maintain the trees, and the completion of curb and gutter, sidewalk, and pavers at the northeast corner of 73rd Avenue and Bradburn Boulevard to match the improvements immediately adjacent on 73rd Avenue. The contribution of funds from the Xcel Energy Undergrounding Fund is estimated and final costs will be determined upon completion of construction drawings as prepared by Xcel Energy.
<b>3</b>	<b>Project Name</b>	Emergency and Essential Home Repair Program
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Activities Pertaining to Housing
	<b>Needs Addressed</b>	Housing
	<b>Funding</b>	CDBG: \$90,000
	<b>Description</b>	The Emergency and Essential Home Repair Program helps qualified, low-income homeowners make badly-needed repairs to their homes that will improve their in-home safety and mobility. Through the program, up to \$5,000 in eligible minor and emergency home repairs can be made free of charge to income-qualified households located within Westminster.
	<b>Target Date</b>	2/29/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 18-20 low- moderate income Westminster households will benefit from the Emergency and Essential Home Repair Program.
<b>Location Description</b>	The Emergency and Essential Home Repair Program is made available to all income-qualified households in the City of Westminster regardless of location.	

<b>Planned Activities</b>	The Emergency and Essential Home Repair Program helps qualified, low-income homeowners make badly-needed repairs to their homes that will improve their in-home safety and mobility. Through the program, up to \$5,000 in eligible minor and emergency home repairs can be made free of charge to income-qualified households located within Westminster.
---------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------



## **AP-50 Geographic Distribution - 91.420, 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

The majority of 2015 CDBG funds will be spent in the South Westminster Target Area through the Bradburn Boulevard Street Enhancement Project. South Westminster, as defined in the 2001 South Westminster Strategic Revitalization Plan, is located in the southeastern section of the City of Westminster, bordered by Zuni Street to the east, U.S. Highway 36 and 80th Avenue to the north, Sheridan Boulevard to the west, and the City boundary (approximately 68th Avenue) to the south.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
South Westminster	64

**Table 26 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

Census data indicates that 51 percent or more of the households in South Westminster are considered low- moderate-income. Additionally aging housing stock, deteriorating infrastructure, a lack of developable land, and blighted properties and buildings all exist within the target area. Moreover, citizen and supportive service agency input gathered through the consultation and citizen participation process confirms that South Westminster is in need of investment. The Bradburn Boulevard Street Enhancement Project will directly benefit approximately 6,848 low- moderate income residents in the Target Area. The project will provide much needed street lighting improvements, tree plantings, and completion of curb and gutter, sidewalk, and paver installation at the northeast corner of 73rd Avenue and Bradburn Boulevard to match improvements immediately adjacent on 73rd Avenue.

The Emergency and Essential Home Repair Program will also likely benefit individual homeowners within the Target Area. The program is offered to income-qualified Westminster homeowners. Since this project is not restricted to a specific area, Staff is unable to determine how many Target Area homeowners will benefit from this program. Project sites are based on need and many are expected to be located within the Target Area.

### **Discussion**

See above.

## **AP-85 Other Actions - 91.420, 91.220(k)**

### **Introduction**

This section describes other actions that the City will undertake during the program year to help fulfill the annual goals and objectives.

### **Actions planned to address obstacles to meeting underserved needs**

The obstacles to meeting underserved needs in Westminster are:

1. The high cost of land acquisition and new construction to provide housing that is affordable to all income levels; and
2. Insufficient financial resources, both public and private, to meet the housing and supportive services needs of the population.

The City's efforts to address number one above are described below in the section titled "Actions planned to foster and maintain affordable housing."

The City works to address the needs of the underserved through multiple avenues. Although the City does not have a CDBG funded supportive services program, it provides funding to non-profit agencies that provide supportive services through its Human Services Board funding process. The City funds all public services grants with local general fund money in order to avoid the administrative burden on non-profits receiving small federal grants that require a great deal of compliance activity. This choice also reduces the administrative burden on City staff, freeing up staff time for substantive revitalization projects and programs. The Human Services Board (HSB) makes recommendations to City Council for the allocation of funds to support the mission of providing assistance to Westminster residents through clothing, food, shelter, and mental and physical health services. In the Adopted 2014 Budget, the City Council increased the available funds for HSB from \$80,000 to \$90,000 in an effort to meet some of the increased need in the community.

Further examples of ways in which the City works to address the needs of the underserved include:

- Administrative approval of domestic violence shelters in order to protect the confidentiality of the location of shelters to protect victims from further assaults. These include: Alternatives to Family Violence; The Rape Assistance and Awareness Program (RAAP); and Sexual Assault Nurse Examiners (SANE).

The City provides a building at \$1.00 per year to Community Reach, an Adams County organization that provides supportive services to mentally ill persons. The building is located at 3031 West 76th Avenue in South Westminster. Services include: outpatient services (individual, group, and family therapy for adults and children), medication services, case management, vocational services, substance abuse treatment, and adult intensive outpatient therapy groups. This subsidized facility is expected to be

provided to Community Reach indefinitely. The estimated in-kind value is \$34,430. The City provides low-income residents \$75 in financial assistance towards utility bills up to once per year. The City provides a free Prescription Discount Card for residents that do not have prescription drug coverage. Residents save an average of 20 percent off the regular retail price of prescriptions.

There are several facilities that serve special needs populations throughout the Denver Metro Area that are located in the City. These facilities include:

- North Metro Community Services – provides quality services and support to citizens with developmental disabilities who live in Adams County. Two of their three facilities are in Westminster. Their Resource Coordination Office is located at 1185 West 124th Avenue and their Westminster Day Program is located at 1001 West 124th Avenue.
- Arapahoe House provides substance abuse treatment and mental health services to vulnerable individuals and families in Metro Denver since 1975. Arapahoe House serves over 15,000 persons at 13 locations, providing 20 specialized services. They have a 16-bed residential treatment center for women, called Aspen Center, located within the City.

### **Actions planned to foster and maintain affordable housing**

- The City receives an annual allocation of HOME funds administered directly by the Adams County Office of Community Development pursuant to a HOME consortium agreement. It is the goal of the City to accumulate HOME funding in preparation for providing major funding for affordable housing when a development has been identified.
- Private activity bond (PAB) allocations are issued by the state pursuant to support certain private activities such as residential mortgage programs, construction of affordable housing, and certain redevelopment projects. The City has used its PAB allocation for a variety of affordable housing efforts and recently assigned its \$5,122,923 PAB allocation to the Colorado Housing and Finance Authority (CHFA) for its Mortgage Credit Certificate Program.
- The City funds its Emergency and Essential Home Repair Program, which helps qualified, low-income homeowners make repairs that improve their in-home safety and mobility. Through the program, up to \$5,000 in eligible essential and emergency home repairs can be made free of charge to income qualified households.
- The City continues to support Adams County and the Community Resources and Housing Development Corporation (CRHDC) in their endeavors to implement the NSP program. The program targets the acquisition of foreclosed and abandoned single family houses within targeted Census Tracts, which include South Westminster. The homes are purchased, remediated of hazardous conditions, rehabilitated, and sold to income eligible households.
- The City has a rental housing inspection program that promotes decent, safe, and sanitary housing conditions for renters of multi-family, townhomes, condominiums, and any structure with three or more units in which any one unit is a rental. Since half of the homes in South Westminster are rental units, this program has particular benefit for that area.
- The City has been working closely with a developer to construct 48 units of affordable housing in a

mixed-use development in South Westminster. This project will be partially funded by HUD Section 108 loan funds, CDBG and HOME funds, Low Income Housing Tax Credits, and private financing using PAB allocation from the City. Once complete, the housing will serve a mix of extremely low, very low, and moderately low income households. The development will be fairly marketed to all, thus affirmatively furthering fair housing.

- The City has completed preparation of a land use and redevelopment plan for a 90-120 acre area immediately around the TOD providing for approximately 1,200 housing units to be constructed over a 30-year period. A significant portion of the housing will provide affordable rental and owner-occupied housing. Also, ACHA owns approximately 6.5 acres of land in the TOD area upon which are located 198 apartment units. The buildings were built in the early 1970s and are in need of major rehabilitation or replacement. Accordingly, the City is working cooperatively with ACHA to develop and implement a strategy to construct new replacement units and increase the supply of affordable housing in the TOD area. ACHA and the City have initiated the preparation of a conceptual development plan for between 70 and 80 affordable housing units as an initial phase in providing replacement units.
- City staff continues to keep an open dialog with and recruit affordable housing developers and funding agencies, including CRHDC, ACHA, private developers, Mile High Loan Fund, and Enterprise Communities. All will potentially become solid development partners as time approaches on the opening of the train station in 2016. A member of City staff also currently serves on the board of CRHDC.

### **Actions planned to reduce lead-based paint hazards**

The City has determined that it does not have the staff capacity or funding resources to address the federal Lead-Based Paint requirements. The City's Emergency and Essential Home Repair Program administrator, Jefferson County Housing Authority complies with all federal Lead-Based Paint regulations when implementing the program.

### **Actions planned to reduce the number of poverty-level families**

Described in the "Actions planned to address obstacles to meeting underserved needs" section above. The City is continually working to provide more jobs for residents of all skill levels with Westminster employers. The City can influence levels of jobs and affordable housing; however, many aspects of combating poverty are outside the City's influence. The City has limited financial assistance but does provide low-income residents \$75 in financial assistance towards utility bills up to once per year and provides a free Prescription Discount Card for residents that do not have prescription drug coverage. The City relies on available supportive services agencies and the Adams and Jefferson County Human Services Departments to assist poverty-level families.

Education is also a primary tool in combating poverty. Westminster is fortunate to have both a large community college and several university program located within its borders. The City also has close ties with the three school districts that are continually working to increase educational achievement

levels and high school graduations rates.

### **Actions planned to develop institutional structure**

The City's Department of Community Development administers the Community Development Block Grant Program. City staff manage all CDBG-funded projects in-house to provide the greatest control over the scope, quality, and cost of each project. On an annual basis staff consult with residents and stakeholders in the South Westminster community to solicit input on proposed CDBG projects as well as to gain input on the use of funds and the quality of life in the community. Staff evaluates any projects recommended by community members and assesses the feasibility of each. Based upon input from the community and staff analysis proposed projects are prioritized and reviewed with City management before making recommendations to the City Council, for their review, input, and eventual approval. Annual Action Plans are presented to the community in at least two public meetings and are made available for public comment.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

Please see above.

### **Discussion**

The City conducted an Analysis of Impediments to Fair Housing Choice (AI) in late 2014 and early 2015. The barriers to fair housing choice that were identified included:

1. Group home definition in City code may result in different treatment of group home residents.
2. Residents lack knowledge of fair housing protections and resources. Fair housing information can be hard to find.
3. Rising rents may disproportionately impact certain protected classes in Westminster.
4. Inequity may exist in the access to some community amenities.

To address number one above, the City will review its zoning code to ensure the definitions and provisions do not deny access to housing based on disability status or type of disability. Regarding number two above, the City will provide training and educational materials to City staff regarding fair housing. Additionally, CDBG staff will work with City Rental Housing Inspection staff to develop educational materials and tools to distribute to landlords and tenants throughout the City. Staff will explore opportunities to partner with landlords in educating them regarding fair housing matters and will develop mechanisms to distribute educational materials to tenants through the rental inspection program. Moreover, the City will develop and maintain a webpage on the City website dedicated to fair housing. To address number three above, the City will implement Comprehensive Plan policies related to development and preservation of affordable housing. The City will also examine its ability to support more affordable mixed-income rental developments. Finally, to address number four, the City will

internally review its level of effort and resource allocations to City of Westminster services throughout the City as a whole.

## Program Specific Requirements

### AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

#### Introduction

Projects are eligible for CDBG funding if they meet certain criteria as established by the U.S. Department of Housing and Urban Development (HUD). A project must benefit low- and moderate-income people, address conditions of slum or blight, or meet an urgent community need. Approximately 80 percent of CDBG funds will be used for activities that benefit persons of low- and moderate-income in 2015. Projects will also address a priority community need as outlined in Westminster's 2015-2019 Consolidated Plan.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	80.00%

## **Discussion**

Eighty percent of CDBG funds are expected to be used for activities that benefit persons of low and moderate income. The Bradburn Boulevard Street Enhancement Project will benefit approximately 6,965 persons in the service area. The area primarily encompasses Census Tracts 96.03-1, 96.03-2, 96.04-1, and 96.04-2 where 56 percent of the population is low- moderate income. The Emergency and Essential Home Repair Program benefits low- moderate income Westminster homeowners by providing up to \$5,000 in grants to complete emergency and essential home repairs. It is expected that approximately 18-20 Westminster homeowners will benefit from the program in 2015.



## Attachments

## Citizen Participation Comments

2<sup>nd</sup> Public Hearing to Receive Comment re 2015-2019 CDBG Consolidated Plan and 2015 Action Plan  
4/27/15

Gary Shea

Good Evening Mayor Atchison, City Council, City Manager Tripp, my name is Gary Shea, and I live at 3801 W. 76<sup>th</sup> Avenue. Thank you for the opportunity to speak this evening, most of you know me pretty well, I must preface my comments this evening by letting you know I am speaking tonight as a private citizen and in no way represent any one group or groups that I may be affiliated with. I've been following the CDBG process for over 5 years now and am becoming increasingly concerned as to how the low to moderate income residents are being engaged in this process. I attended the most recent public comment meeting on April 15<sup>th</sup>, the participation was very low and there was only a total of 5 people there and 2 of those were City representatives. This was advertised as a public comment meeting, but I was not aware of any notes being recorded from the comments made. I'll be interested to see if anything from that meeting will be included in the final draft. This year in particular the solicitation of Citizen input has relied heavily on an internet based service called Survey Monkey. I am aware that Survey Monkey does meet the minimum HUD requirement for gathering statistics. The difficulty with Survey Monkey is that most low to moderate income households do not have easy access to computers whether it is a desktop, laptop, notebook or the latest I-Pad, let alone be able to afford an internet service. If our senior residents have a computer they're even less likely to have the ability or the desire to simply click on the links and submit their comments.

I asked at the most recent meeting if Survey Monkey tracts the location of the respondents? Do the people responding live in or near the targeted neighborhoods? Are they even in the City? Could they be in another City? Or even another State? Or even another Country? I believe the answer was No. Survey Monkey does not tract the location of the respondents.

Survey Monkey is an easy way to generate statistics. A very, very easy way to generate statistics. It's so easy it can be done from the comfort of an office. You would never have to personally engage with the Low to Moderate income residents. I have provided you copies of pages 107 and 108 of the current CDBG draft that is posted on the City website. There is a very small but important paragraph I would like to point out that could be easily overlooked. At the bottom of page 107 under Survey Results that continues on to page 108, it states The low number of responses does not make this survey statistically significant and the results are not necessarily representative of Westminster residents overall. I could not agree more.

I'm sure you are aware of the roughly \$500,000.00 Westminster receives for CDBG annually. 20% or approximately \$115,000.00 is earmark for 1 ½ employees to administer those remaining funds. If you are a Low to moderate income wage earner that amount appears to be good compensation. There's got to be a better way to accomplish Citizen Involvement and outreach. I hope you share my concerns so together we can make this program work the way it was intended. In closing I want to reiterate the comments I made this evening are purely my own and in no way should reflect on any other organizations I am affiliated with. Thank you again for the opportunity to speak.

Larry Dean Valente

Good Evening Mayor, Members of Council, Larry Dean Valente of 7250 Meade, Westminster.

I share many of the same sentiments as Mr. Shea concerning the Consolidated Plan. (I, will) having read through it and seeing where you are at, I have no choice to come out in opposition to this plan for a variety of reasons. There's some very good components in the CDBG funding such as the lighting improvements on Lowell etc., but I have had concerns for several years how the City has approached projects south of 80<sup>th</sup> Avenue. It always seems to come down to an issue well it has to be done with Federal money, it has to be done with Federal money. We don't have money, we don't have money. The City had a lot of money to buy a mall. I think the money is there. What troubles me mostly is the most derelict property maybe in the entire city and you own it, we all own it and that what's become known as Lowell Plaza between 73<sup>rd</sup> and 72<sup>nd</sup>, the collection of buildings the City bought with various shifting of funds, sketchy posting on meetings, and that I've tracked these for several years and spoken many times in opposition and comes down to this plan. What has happen on those properties would get any other property owner citation after citation, if not hauled before the City Judge for charges. There are weeds that have been allowed to grow feet high in the summer, there is a tree that is obstructing the alley way. Homeless encampments have been set up in there. Drug dealings are going on. Nobody disputes that you guys finally need to get them down, that is if you figured out the engineering problem that you have with the building in the middle of it that you don't own, preventing their building from collapsing. However, the bigger problem is the more you continue to do this project with Federal restricted money, the more restrictions you place on the neighborhood. We cannot absorb 48 low-income apartments on that very small site, plus 6 more commercial spaces. It's time to look for other monies. It's time to realize that just because those of us live south of 80<sup>th</sup> Avenue or have businesses south of 80<sup>th</sup> Avenue we are not a different City. We are not a City known as South Westminster. We are part of the same Westminster. We are all one Westminster. To continue forward with this folly of a plan will continue to perpetuate the struggles of a re-emerging core that quite frankly was once a very strong, very vibrant but as the City shifted north and services shifted north, well some of our needs have changed. But we continue to be strong, we continue to be vibrant, our tax dollars continue to enhance the City. Going forth this way with this HUD Plan under the Consolidated Plan is the wrong direction to continue to take this part of the community and I urge you, I urge you to ask more questions, get more input, and if you don't need to move forward tonight put it on the table so that you can get your questions answered because I think you do have a very active community that wants to know. Most of the testimony you heard on other issues tonight came from people in these neighborhoods, wanting chickens, wanting bees. Bob talked about how there was not water when he graduated from the high school across the street from this derelict property. We have water now Bob, it works very well and we thank you. So those are my comments, I like them added to the record. Thank you very much for hearing me.

## Grantee Unique Appendices

### Grantee Unique Appendices

#### 2015-2019 City of Westminster Consolidated Plan Consultation and Citizen Participation

The following provides a summary of the consultation and citizen participation process that informed the creation of the City of Westminster 2015-2019 Consolidated Plan.

#### Consultation and Citizen Input

The consultation and citizen participation process for the Westminster Consolidated Plan included the following:

- The City co-hosted a Service Providers Consultation Meeting with the Adams County HOME Consortium, which includes Adams County and the City of Thornton. The meeting was held on July 25, 2014 and drew 34 attendees representing over 20 non-profits and human services agencies.
- A paper and online resident survey was offered in Spanish and English. Paper surveys in both languages were provided at all City facilities and mailed and/or emailed to 21 non-profits serving Westminster residents. The online survey was hosted by surveymonkey.com, a certified Section 508 compliant website.
- Two community meetings were held to discuss housing and community development needs on October 29 and November 5, 2014 at The MAC recreation facility. The MAC is an accessible venue within 1/8 of a mile of several RTD bus stops. Five residents and stakeholders attended the meetings.
- A focus group meeting of Spanish and English speaking homeless and extremely low-income residents was held on October 15, 2014 at Growing Home in Westminster. Ten members of the community attended the focus group meeting.

To encourage participation by low income, minority, special needs, and non-English speaking residents, community meeting announcements in both English and Spanish were mailed and/or emailed to 11 schools serving South Westminster residents, 19 public housing authority-owned multi-family housing properties as well as multi-family housing projects funded by CDBG, HOME, Private Activity Bonds, and Low Income Housing Tax Credits. Meeting announcements were also displayed at City Hall, The MAC, the Swim and Fitness Center, and Irving Street Library. Additionally, meeting announcements were included in the City's *The Weekly* e-newsletter starting October 2, 2014 and running weekly through November 5. Information regarding the Consolidated Plan, meetings, and surveys was also included on the City's website.

Residents and stakeholders in Westminster had many opportunities to provide input on the City's top housing and community development needs. This includes providing verbal input at one of the community meetings; providing written feedback through the completion of worksheets distributed at community meetings; through the survey developed for the Consolidated Plan; and by phone or email to City staff.

#### Summary of Community Meeting Attendance

A total of five residents attended the two community meetings held in October and November. Attendees included the disabled, low income residents, residents of South Westminster, as well as South Westminster business owners.

**Summary of Community Meetings Findings**

Community meeting attendees were asked how they would prioritize spending of CDBG dollars for housing and community development activities; they were provided a list of eligible activities from which to choose. Respondents rated the following activities as “high” priority:

<i><b>Affordable Housing</b></i>	<i><b>Persons Who are Homeless</b></i>	<i><b>Special Needs Populations</b></i>	<i><b>Non-Housing Community Development</b></i>
<ul style="list-style-type: none"> <li>•Increasing Home Ownership</li> <li>•Rental Assistance</li> <li>•Affordable Rental Housing</li> </ul>	<ul style="list-style-type: none"> <li>•Job Creation</li> <li>•Outreach</li> <li>•Mental Health Services</li> </ul>	<ul style="list-style-type: none"> <li>•Childcare Services</li> <li>•Youth Services</li> <li>•English as a Second Language</li> <li>•Mental Health Services</li> </ul>	<ul style="list-style-type: none"> <li>•Finish Lowell U.S. 36 to 80<sup>th</sup> Avenue</li> <li>•Mixed Use Development</li> </ul>

Respondents rated the following activities as “medium” priority:

<i><b>Affordable Housing</b></i>	<i><b>Persons Who are Homeless</b></i>	<i><b>Special Needs Populations</b></i>	<i><b>Non-Housing Community Development</b></i>
<ul style="list-style-type: none"> <li>•Home Repair Program</li> <li>•Home Ownership</li> <li>•Energy Costs</li> <li>•Homebuyer Education</li> </ul>	<ul style="list-style-type: none"> <li>•Job Training</li> <li>•Outreach</li> <li>•Job Training</li> </ul>	<ul style="list-style-type: none"> <li>•Youth Services</li> <li>•Childcare Services</li> <li>•Job Training</li> <li>•Youth Programs</li> </ul>	<ul style="list-style-type: none"> <li>•Bradburn Development</li> <li>•Community Gardens</li> <li>•Street Improvements</li> <li>•Street Lighting</li> <li>•Pest Control</li> </ul>

Respondents rated the following activities as “low” priority:

<i><b>Affordable Housing</b></i>	<i><b>Persons Who are Homeless</b></i>	<i><b>Special Needs Populations</b></i>	<i><b>Non-Housing Community Development</b></i>
<ul style="list-style-type: none"> <li>•Affordable Rental Housing</li> <li>•Financial Literacy</li> <li>•Energy Costs</li> </ul>	<ul style="list-style-type: none"> <li>•Transitional Housing</li> <li>•Outreach</li> <li>•Job Creation</li> <li>•Mental Health Services</li> </ul>	<ul style="list-style-type: none"> <li>•After School Programs</li> <li>•Job Training</li> <li>•Childcare Services</li> <li>•Senior Services</li> </ul>	<ul style="list-style-type: none"> <li>•ADA/Handicapped Accessibility</li> <li>•Small Business Loans</li> <li>•Cultural Arts Center</li> <li>•Sidewalk Improvements</li> </ul>

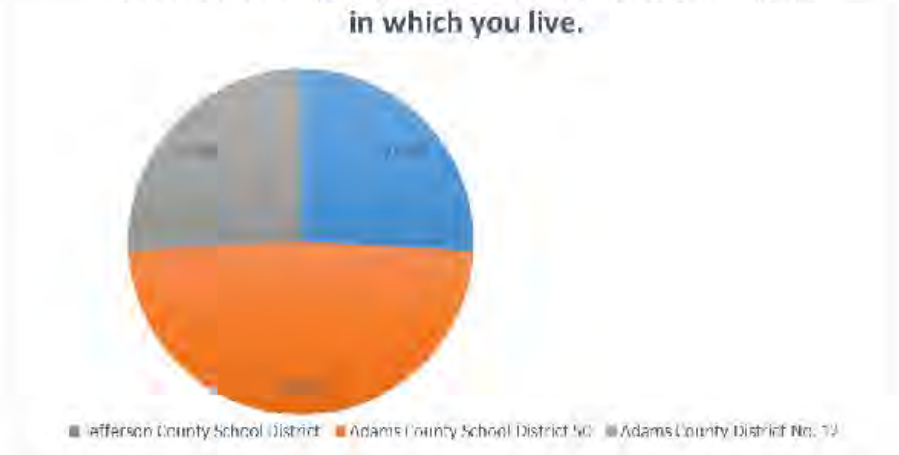
**Survey Results**

The City received 89 responses to the resident survey. Eighty-eight respondents participated in the English language version of the survey and one respondent participated in the Spanish language version of the survey. The low number of responses does not make this survey

statistically significant and the results are not necessarily representative of Westminster residents overall.

Residents living in the school district serving South Westminster, School District 50 made up 48 percent of all respondents; while residents living in School District 12 and Jefferson County School District made up a little over one-quarter of respondents respectively.

**Please identify the area of the City of Westminster in which you live.**



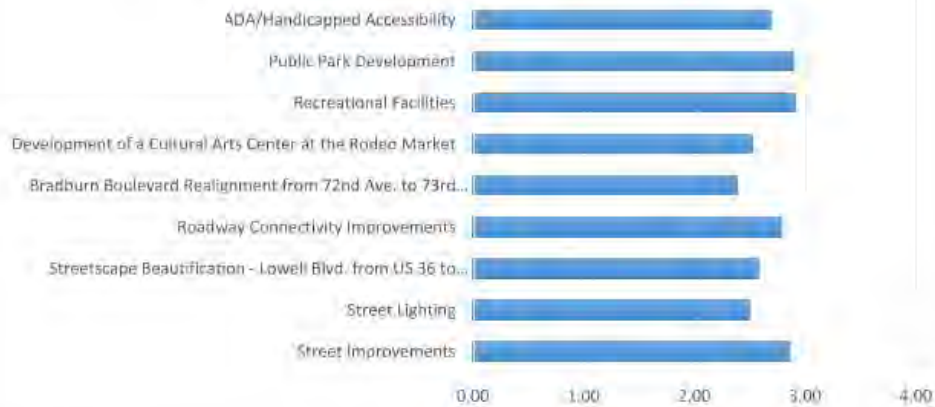
Survey respondents were asked to rate the public facility, housing and homeless, economic development, and public service needs in their neighborhood. The following provides a summary of the respondents' ratings for each need category. The top five categorical needs are listed for both the City as a whole and for respondents living in School District 50, which serves South Westminster residents.

**Public Facility Needs**

Survey respondents view the following five public facility needs as the greatest in their neighborhood:

City-Wide	School District 50
1. Recreational Facilities	1. Street Improvements
2. Public Park Development	2. Public Park Development
3. Street Improvements	3. Recreational Facilities
4. Roadway Connectivity Improvements	4. ADA/Handicapped Accessibility
5. ADA/Handicapped Accessibility	5. Street Lighting

**Please rate the following Infrastructure and Public Facility needs in your neighborhood.**



Source: 2014 City of Westminster Consolidated Plan Resident Survey

Resident comments about neighborhood public facility needs include the following (please note the comments appear as written by the respondents and were not edited for clarity, spelling, or grammar); comments from School District 50 residents are italicized.

- *Stop Bradburn realignment. Bad idea for a residential street. Listen to your residents, not your planners and engineers that do not live here. These residents are not stupid, and we do not need the government to look out for us, you do not know better.*
- As a caregiver to a disabled spouse I have not been able to get my driveway sidewalk made accessible for his wheelchair and cannot use the regular walk way to the corner because neighbors park car fronts over them. Therefore I have to take him down the steep incline off and into the street which then makes us vulnerable to vehicles driving along and not expecting a wheelchair.
- Sidewalk repair and beatification.
- The corner of Zuni and 128th is looking a bit worn down. Street/pedestrian improvements need to be made so that children crossing the street are not stuck on the southeast corner without a safe place to stand. Also, the Safeway retail area on the Zuni/128th is in bad shape. Please rezone it to allow a larger mix of office uses, and have your economic development department focus on re-purposing the center into a micro retail or start up space.
- *Improved and enlarged Recreation Centers in south Westminster.*
- Finish uncompleted sidewalk sections such as Old Wadsworth just north of 92nd over the train tracks and Pierce St south of 91st Ct. just to name a few. Clean the crap off sidewalk and trim back interfering growth south side of 92nd east of Pierce St up towards Costco traffic light
- *I live in sunset ridge on 95th Ave. We have an elementary school on 95th and Hooker. Traffic is heavy and fast and children are at risk. Would like to see a couple of street bumps like you have on 94th Ave to help protect the children.*
- *Safer bike routes / lanes. Better litter, graffiti and blight control*
- *The speed limit on 92nd between Sheridan & Federal needs to be lowered to 25 miles per hour. Then instead of driving 45 miles an hour they'll drive 35 miles an hour*

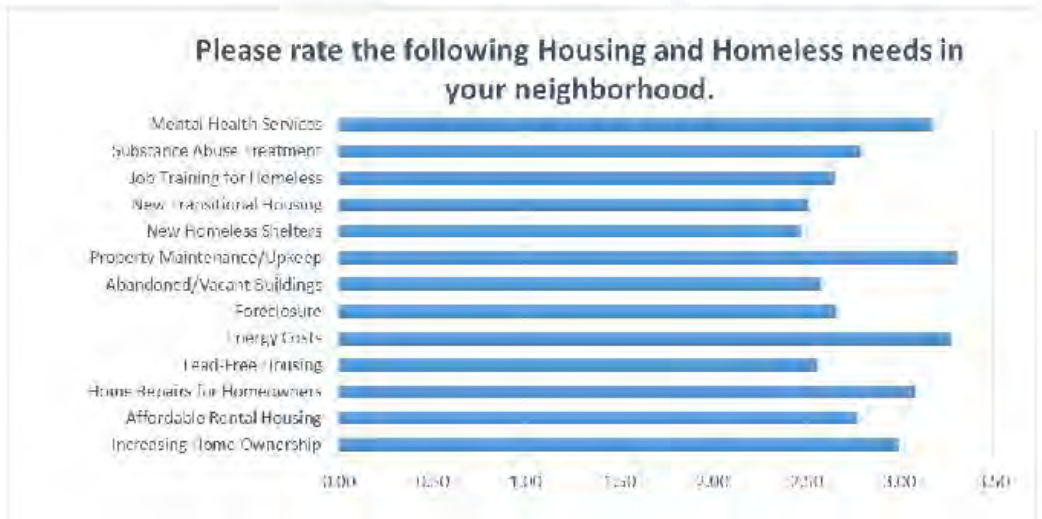
- Safe walk way or connection to dry creek trail system from east of Federal & north of 112th Ave
- *I am wondering if more can be done to upgrade or develop further the Wolf Run Open Space/park?*
- *72nd Ave looks horrible. Kennedy Park playground? We need a 4 way stop there. Trying to get that done for 25 yrs.*
- bike connectivity to the new commuter rail station from 72nd Ave; improved sidewalks to access the commuter rail station; more bike lanes in south part of city
- Stand up computer stations at library. Rec centers too small for/increased usage.
- Parks, Bike Trails, Open Space improvement; Redevelopment of Westminster Mall area/downtown
- Expand City Park fitness center upstairs & yoga - too crowded!
- *Better and increased public transportation!*
- Please help the disabled person have the same access as able bodied persons do by allowing those in need to have their drive way entry walk made accessible for wheelchairs.
- It's very important to choose the pedestrian, instead of the automobile when building our pathways. For far too long, Westminster has given cars the easiest path. Let's spend the next decade (and beyond) focusing on the pedestrian.
- *I am grateful for the many years of substantial financial commitments to upgrading the infrastructure of S. Westminster and overall investment in upgrading the quality of life in this part of town.*
- *More open space and less apartment buildings in south Westminster. Overcrowding and traffic is getting unbearable at this end of town.*
- *I have asked in the past if there is any data adding lights and fake brick crossings to Lowell has improved anything. Wheat Ridge, Westminster and others use funds for street scape but I see no data on how it improves the area. I know HUD staff who state cities like to use CDBG funds for these type of projects but there is no data it improves anything. Use funds to improve home ownership, inspect single family rental properties and on the poorest area of the city between 72nd and Hidden Lake HOA.*
- Build another rec center at 120th & Huron!
- Senior center north of 104th. Ave. and west of Sheridan Blvd.w
- Do something with old Zerger Elementary building like a senior center or something to benefit our residence! We get forgotten over here.
- *We don't need new construction, we need better revamping of what is already here.*
- Replace the 72nd Ave bridge, leave Bradburn Blvd alone. Run that traffic through your front and back yards. Stay out of our neighborhood.
- *Expand the MAC, more rooms for more functions.*
- *Add left turn signal @ 76<sup>th</sup> & Lowell*
- *Upgrade exercise area @ MAC, more equipment, as bench press, etc.*

**Housing and Homeless Needs**

Survey respondents view the following five housing and homeless needs as the greatest in their neighborhood:

City-Wide	School District 50
1. Property Maintenance/Upkeep	1. Property Maintenance/Upkeep
2. Energy Costs	2. Energy Costs
3. Mental Health Services	3. Increasing Home Ownership
4. Home Repairs for Homeowners	4. Home Repairs for Homeowners
5. Increasing Home Ownership	5. Mental Health Services





Resident comments about neighborhood housing and homeless needs include the following (please note the comments appear as written by the respondents and were not edited for clarity, spelling, or grammar); comments from School District 50 residents are italicized.

- *As a 45 year Westminster resident the homeless / vagrant problem in south Westminster is ridiculous, why is there any tolerance for this activity. The taxpayers of this community have no (zero) obligation to support this ilk. Send this problem to another community. The City has no problems putting regulations and enforcing those regulations on the residents, but are ignoring the homeless issue and the multitude of criminal activity associated with it.*
- *More available funds and programs for home purchase programs*
- *More code enforcement*
- *CDBG funds should be used to stabilize homeownership in South Westminster. Rental homes simply are not cared for the same as those owned. There are requirements for multi units but little for homes except voluntary registration. spec buyers are purchasing homes for rental property.*
- *need more affordable rental property/apartments condos for single family*
- *Yes apartments are full today but don't get over zealous and build now for them to be empty later.*
- *Affordable housing rehab projects - or tear down and rebuild. The housing in this neighborhood is run down. Landlords don't care, and there are bed bugs, roaches, mice and more. There is prostitution and drugs in some of the buildings and they don't feel safe for families. There are not enough jobs in the neighborhood that pay enough to live on and transportation is tough to the places that have jobs. There is no good childcare centers in southern Westminster, especially for babies and especially for extended hours for people who have to work swing shift or pick up extra hours. The elementary schools don't have after-school programs and there's no safe place for kids to go after school. We need investment in housing, child-care, programs for kids, job creation and training and transportation. A lot of families doubled up, but there is not enough space in shelters.*

*Need more shelters for families as well. A lot of parents who want to learn English or get a GED can't. VOICES closed, and there's no regular classes anywhere close by.*

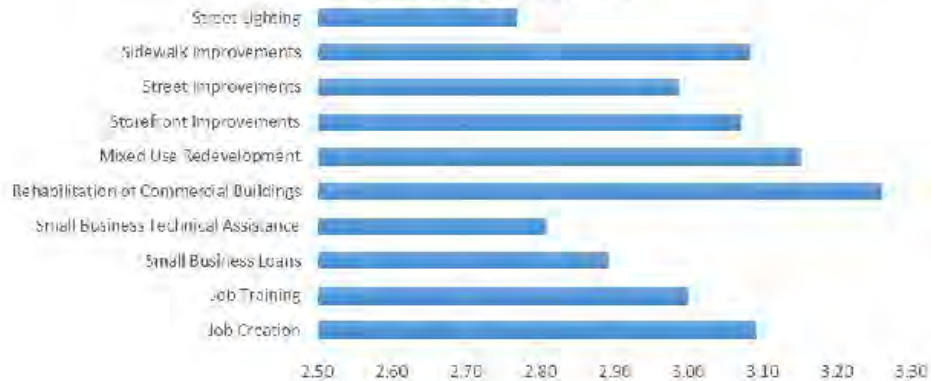
- *All projects that the city does in the south Westminster area enhances the area but does not improve the area- if they would help the residents find low cost funding to improve their properties- cut down dead trees, clean up their yards. Keep houses in repair... The city needs to ask themselves on some projects -How many residents will actually participate in a group-Such as Swag- It only serves those in the arts. Not a lot of residents in this area really care about it or participate in it*
- *STOP the criminal activity associated with the new homeless population in Westminster. The taxpayers of Westminster do not welcome this demographic. Please publish the home addresses of the City officials that deem Westminster a "homeless friendly" city. That way we can facilitate placing the homeless in the proper locations in the city.*
- *I think the city is doing a great job. However, I see tagging and crime moving deeper into our city and more homeless activity - they creates an unsafe feeling.*
- *Any improvement on or below 80th Sheridan would be nice. The Apartments behind Westy are bad Lakeview 68th Lowell is eyesore along with 72nd. All these will feed into the new downtown Westminster. The Ghetto areas need to be cleaned up.*
- *We do NOT need to become a HUD cluster as has been proposed by the city. We are SATURATED with low-income rental properties. They need to be throughout the city. The southern part of the city needs more HOME ownership. Let the market do what the market needs to do!*
- *Although the City has spent millions of \$ in South Westminster, there are more homeless/street people than ever before. Need to take a hard line and move them out of the area. Almost half the items on the survey are merely a transfer of money from tax payers to non-producers.*
- *For upkeep, just having vacation I. A. Area that did have an ordinance that spelled out how the outside of your home and property needed to meet minimum requirements. They had a still fine of 1,000 dollars a day to make a point but gives you something to think about so neighborhoods don't get run down.*

**Economic Development Needs**

Survey respondents view the following five economic development needs as the greatest in their neighborhood:

City-Wide	School District 50
1. Rehabilitation of Commercial Buildings	1. Rehabilitation of Commercial Buildings
2. Mixed Use Development	2. Storefront Improvements
3. Job Creation	3. Street Improvements
4. Sidewalk Improvements	4. Sidewalk Improvements
5. Storefront Improvements	5. Mixed Use Development

**Please rate the following Economic Development needs in your neighborhood.**



Resident comments about neighborhood economic development needs include the following (please note the comments appear as written by the respondents and were not edited for clarity, spelling, or grammar); comments from School District 50 residents are italicized.

- Municipal administered and maintained high speed (1Gigabyte) internet service.
- Low cost municipal internet service to all residential and business users in Westminster. We are way behind other developed nations in the infrastructure of internet accessibility.
- *Research into a local community food hub and other community (vs corporate) based economic development / job creation strategies*
- *The city needs to clean up the slums they have created on Lowell. The city has created the eyesore that is dragging down the community.*
- *Rethink the Westminster Mall Project, we don't need high density living, low cost yes, more traffic in an already high traffic area is dumb... If the city has to highly subsidize the project we'd be better off with a park or open space.*
- *92nd & Lowell, SW corner, is an eyesore. The building is in use and looks ok (although I would like to see Hyland Hills Judo join the restaurant and grooming business in painting their façade a brighter color.) The parking lot and field are in extreme need of maintenance & improvement. 2. I would like to see the City Park Fitness Center open its fitness classes to age 13 and up (it's currently 15), when accompanied by a parent. I would like to exercise with my kids. Could experiment with a 1 month trial period. 3. Snowplowing on W. 103rd Ave. 3672-3734 W. 103rd Ave. If the plows would pile the snow on the north side of the street, where the sun hits (sounds counter intuitive I know), it could melt more quickly. As it is, piled on the south side, in the shade, it melts, floods the sidewalk and freezes over the sidewalk. We shovel our sidewalk, but it does not matter as the gutter fills with water, floods the sidewalk and freezes. We try & try to chip the ice daily. 4. Well maintained port-a-potties would be welcome in parks without restrooms. 5. More promotion of the South Westminster Arts & Historic District 6. More info for homeowners on what basic maintenance is required to maintain your home/yard. Houses & yards fall apart when neglected! Education that home ownership is more than paying the mortgage. 7. I would like to see more speed limit enforcement within the neighborhoods. 8. I live in an area of District 50 which does not need economic development. Most of District 50 however, needs as much Economic, Public Service, Housing & Homeless help as the city can give. Families need more support so the kids can do*

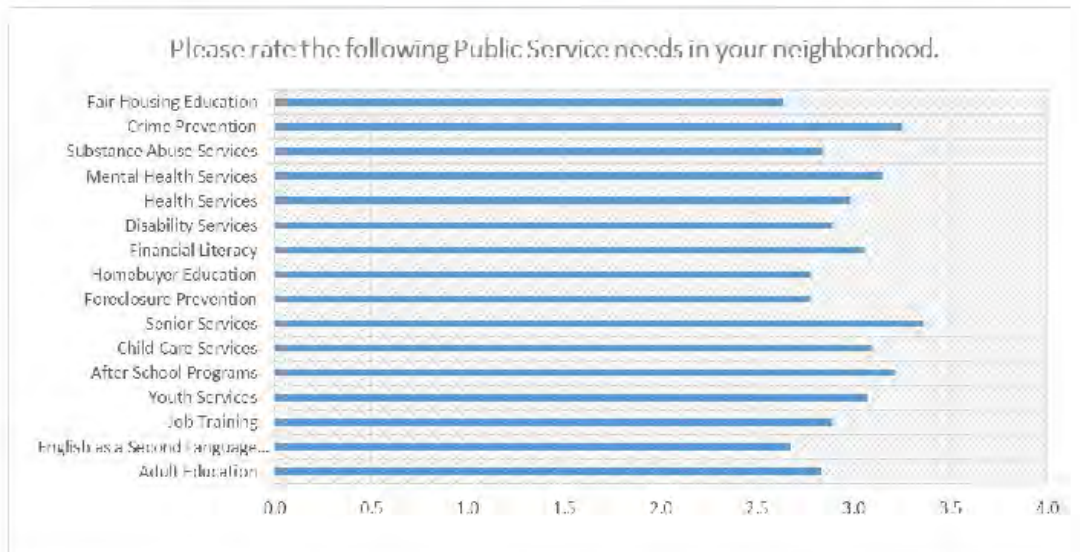
*better in school. I believe most parents in my neighborhood and the surrounding ones - Windings, Hyland Greens E+W, send their children out of district to school. 9. The shopping center at the NE corner of Sheridan & 92nd, with its fountains & paintings, is beautiful!*

- PLEASE listen to Bruce Baker regarding downtown development!! I continue to live in Westminster because property taxes are so reasonable!!!!!!!!!!!!!!
- More job opportunities in Westminster

**Public Service Needs**

Survey respondents view the following five public service needs as the greatest in their neighborhood:

City-Wide	School District 50
1. Senior Services	1. Crime Prevention
2. Crime Prevention	2. Senior Services
3. After School Programs	3. After School Programs
4. Mental Health Services	4. Health Services
5. Child Care Services	5. Youth Services



Resident comments about neighborhood public service needs include the following (please note the comments appear as written by the respondents and were not edited for clarity, spelling, or grammar); comments from School District 50 residents are italicized.

- *Help for the seniors, accessibility to places, transportation, senior discounts, things for them to do.*
- *After-school programs, childcare, ESL, and parenting classes.*
- Day care services for Dementia patients (Alzheimer's)

- *I believe that this questionnaire is politically slanted toward Liberal thinking. I also believe that this community would be better served if our local leaders would spend their efforts to find ways to get our government LESS involved in its citizens' business. I know that my comments will fall on deaf ears but it's all too clear to me that many of the social ills will only worsen if the taxpayers continue to enable those who depend on the government to do what individuals should be doing for themselves.*
- *Seniors a very much a part of our neighborhood. Don't forget to take care of them and check on them or offer help when they need it in a manor they can understand.*
- *Also how can we incorporate the faith community to help those elderly trying to stay in their home but may need help pulling weeds or ????*
- *Be more aggressive to stop youth crime like graffiti- they are ruining our fences!*

The following are comments received through the resident survey that do not fall under any of the above need categories.

- *Stop hiring planners and engineers that have no investment in the Westminster community. Let the people that live in this community have the influence on projects not a "professional" who has no consideration beyond self-promotion in their assigned position.*
- *I think my neighborhood is doing really well.*
- *Our neighborhood is one of the highest value and income areas in Adams 50. Our neighborhood is in reasonable shape with few needs. However, in the future, I would encourage you to change or expand the questionnaire to include the whole Westminster community. Then we could input our priorities for the entire community.*

#### **Impacts of Citizen Participation on Goal Setting**

As highlighted in the survey results and resident and stakeholder input collected from community meetings, a high priority is placed on activities pertaining to housing and neighborhood improvements in the target area including public facilities and infrastructure and economic development. During the next five years, the City of Westminster will make housing activities and neighborhood improvement activities a top priority. The 2015-2017 Consolidated Plan strategic goals incorporate these priorities.

**Public Outreach Notices**



## WESTMINSTER

### **The City of Westminster requests input regarding housing and community development needs.**

The City of Westminster is in the process of determining how to spend the federal Community Development Block Grant (CDBG) funds it expects to receive during the next five years (2015-2019). These funds must benefit low- to moderate-income persons and may be used for programs such as neighborhood improvements, park development, housing rehabilitation, accessibility improvements for persons with disabilities, and services to help low income residents.

Please join us at one of the following meetings to discuss these topics:

Wednesday, October 29, 2014

Wednesday, November 5, 2014

6:00-7:30 p.m.

The MAC

3295 West 72<sup>nd</sup> Avenue

Westminster residents are also invited to take an online survey regarding housing and community development needs. Go to:

<https://www.surveymonkey.com/s/westminsterconplan> (English)

<https://www.surveymonkey.com/s/westminsterconplanspanish> (Spanish)

The City of Westminster does not discriminate on the basis of disability in the admission to, access to, or operations of programs, services, or activities, including the public participation process. The City of Westminster makes reasonable accommodations for disabilities that interfere with full access to any program, service, or activity, including the public participation process. Persons needing an accommodation including auxiliary aids, services, sign language interpretation, or non-English language accommodations must notify Community Development Program Planner Heather Rudy at least one week before the meeting to allow adequate time to make arrangements. You may call 303-658-2111 (711 for the State Relay service) or write to 4800 West 52<sup>nd</sup> Avenue Westminster, CO 80031 to make a reasonable accommodation request.



WESTMINSTER

**La Ciudad de Westminster desea sus comentarios sobre las necesidades de vivienda y desarrollo de la comunidad.**

La Ciudad de Westminster está en proceso de determinar cómo usar los fondos de la subvención federal para el Desarrollo de la Comunidad (CDBG, siglas en inglés) que espera recibir durante los próximos cinco años (2015-2019). Estos fondos tienen que beneficiar a las personas de ingresos bajos y moderados y pueden ser usados para programas tales como mejoras a los vecindarios, creación de parques, rehabilitación de viviendas, accesibilidad para personas con discapacidades, y servicios para los residentes de escasos recursos.

Por favor, venga a una de las siguientes reuniones para hablar sobre estos temas:

miércoles, 29 de octubre de 2014  
6:00-7:30 p.m.  
The MAC  
3295 West 72<sup>nd</sup> Avenue

miércoles, 5 de noviembre de 2014  
6:00-7:30 p.m.  
The MAC  
3295 West 72<sup>nd</sup> Avenue

Los residentes de Westminster también están invitados a tomar una encuesta en línea sobre las necesidades de vivienda y el desarrollo de la comunidad en:

<https://www.surveymonkey.com/s/westminsterconplan> (inglés)

<https://www.surveymonkey.com/s/westminsterconplanspanish> (español)

La Ciudad de Westminster no discrimina debido a discapacidad en la admisión de, acceso a, o la operación de programas, servicios o actividades, incluyendo el proceso de participación pública. La Ciudad de Westminster hace adaptaciones razonables para las discapacidades que interfieren con el acceso total a cualquier programa, servicio, o actividad, incluyendo el proceso de participación pública. Personas que necesitan adaptaciones incluyendo ayudas auditivas, servicios, interpretación en lenguaje de señas o de lenguaje que no se inglés tienen que notificar a la Planificadora de Programas de Desarrollo de la Comunidad, Heather Auddy, al menos una semana antes de la reunión para permitir el tiempo adecuado para hacer los arreglos necesarios. Puede llamar al 303-650-2515 (711 para el servicio State Relay) o enviar una carta a 4800 West 92<sup>nd</sup> Avenue Westminster, CO 80051 para presentar una solicitud para adaptaciones razonables.





WESTMINSTER

**The City of Westminster requests input regarding  
housing and community development needs.**

The City of Westminster is in the process of determining how to spend the federal Community Development Block Grant (CDBG) funds it expects to receive during the next five years (2015-2019). These funds must benefit low- to moderate-income persons and may be used for programs such as neighborhood improvements, park development, housing rehabilitation, accessibility improvements for persons with disabilities, and services to help low income residents.

Please join us on Wednesday, October 15, 2014

5:30-6:30

Growing Home

3489 W. 72nd Ave.

Westminster

Westminster residents are also invited to take an online survey regarding housing and community development needs. Go to:

<https://www.surveymonkey.com/s/westminsterconplan> (English)

<https://www.surveymonkey.com/s/westminsterconplanspanish> (Spanish)

The City of Westminster does not discriminate on the basis of disability in the admission to, access to, or operations of programs, services, or activities, including the public participation process. The City of Westminster makes reasonable accommodations for disabilities that interfere with full access to any program, service, or activity, including the public participation process. Persons needing an accommodation including auxiliary aids, services, sign language interpretation, or non-English language accommodations must notify Community Development Program Planner Heather Ruddy at least one week before the meeting to allow adequate time to make arrangements. You may call 303-628-2111 (711 for the State Relay service) or write to 4800 West 92<sup>nd</sup> Avenue Westminster, CO 80031 to make a reasonable accommodation request.



WESTMINSTER

**La Ciudad de Westminster desea sus comentarios sobre las necesidades de vivienda y desarrollo de la comunidad.**

La Ciudad de Westminster está en proceso de determinar cómo usar los fondos de la subvención federal para el Desarrollo de la Comunidad (CDBG, siglas en inglés) que espera recibir durante los próximos cinco años (2015-2019). Estos fondos tienen que beneficiar a las personas de ingresos bajos y moderados y pueden ser usados para programas tales como mejoras a los vecindarios, creación de parques, rehabilitación de viviendas, accesibilidad para personas con discapacidades, y servicios para los residentes de escasos recursos.

**Por favor, únase con nosotros el Miércoles, 15 de octubre del 2014**

**5:30-6:30**

**Growing Home**

**3489 W. 72nd Ave.**

**Westminster**

Los residentes de Westminster también están invitados a tomar una encuesta en línea sobre las necesidades de vivienda y el desarrollo de la comunidad en:

<https://www.surveymonkey.com/s/westminsterconplan> (inglés)

<https://www.surveymonkey.com/s/westminsterconplanspanish> (español)

La Ciudad de Westminster no discrimine debido a discapacidad en la admisión de, acceso a, o la operación de programas, servicios o actividades, incluyendo el proceso de participación pública. La Ciudad de Westminster hace adaptaciones razonables para las discapacidades que interfieren con el acceso total a cualquier programa, servicio, o actividad, incluyendo el proceso de participación pública. Personas que necesitan adaptaciones incluyendo ayudas auditivas, servicios, interpretación en lenguaje de señas o de lenguaje que no se inglés tienen que notificar a la Planificadora de Programas de Desarrollo de la Comunidad, Heather Auddy, al menos una semana antes de la reunión para permitir el tiempo adecuado para hacer los arreglos necesarios. Puede llamar al 303-650-2315 (711 para el servicio State Relay) o enviar una carta a 4800 West 92<sup>nd</sup> Avenue Westminster, CO 80051 para presentar una solicitud para adaptaciones razonables.

## CITY OF WESTMINSTER, COLORADO

### NOTICE OF PUBLIC HEARING AND PUBLIC COMMENT

#### 2015-2019 Five Year Consolidated Plan and the 2015 One Year Action Plan

NOTICE IS HEREBY GIVEN that a First Public Hearing will be held on **Wednesday, April 15, 2015 from 6:30 to 8:00 PM at The MAC 3295 West 72<sup>nd</sup> Avenue**, in order to obtain opinions of citizens, public agencies, and other interested parties on the City's Five Year Consolidated Plan and 2015 One Year Action Plan for the Community Development Block Grant (CDBG) and HOME Investment Partnership Act (HOME) funds. The Consolidated Plan includes Westminster's housing and community development needs and objectives over the next five years.

The 2015 Action Plan describes projects proposed to be funded by 2015 CDBG and HOME. The funds are allocated each year by the U.S. Department of Housing and Urban Development (HUD) and are available for projects that benefit the City's low-moderate income residents and to alleviate blight. HOME funds will continue to be made available for the development of affordable housing projects. The HOME funds are administered for the City of Westminster by the Adams County Office of Community Development and Adams County Housing Authority.

**The Second and Final Public Hearing** shall be held on **Monday, April 27, 2015 at 7:00 PM** at the City of Westminster Council Chambers, 4800 West 92<sup>nd</sup> Avenue, Westminster, Colorado 80031. Both locations are accessible and accommodate persons with disabilities. Please contact the City's Community Development Department staff no later than April 8, 2015 if you would like translation services or need special accommodations for these public hearings, as well as written documents. For hearing or speech impaired residents, please use 711 for the Colorado Relay Number.

The full texts of the draft plans will be available beginning April 1, 2015 through April 30, 2015 for review and input on our website [www.cityofwestminster.us](http://www.cityofwestminster.us), and at all City facilities. Written comments will be accepted from **Wednesday, April 1, 2015 through Thursday, April 30, 2015**. Please send comments to Heather Ruddy, Community Development Program Planner at the address below. Comments will be attached to the plans as required by HUD.

City of Westminster Community Development Department

4800 West 92<sup>nd</sup> Avenue

Westminster, CO 80031

Phone 303-658-2111; Fax 303-706-3922

Email [hruddy@cityofwestminster.us](mailto:hruddy@cityofwestminster.us)

*Posted on the City of Westminster Website, Mailed to individuals and groups known to be interested in the activities. Posted at Westminster City Hall, Irving Street Library, the MAC, and the Swim and Fitness Center.*

**PLEASE POST THROUGH April 30, 2015**

*The City of Westminster does not discriminate on the basis of disability in the admission to, access to, or operations of programs, services, or activities, including the public participation process. The City of Westminster makes reasonable accommodations for disabilities that interfere with full access to any program, service, or activity, including the public participation process. Persons needing an accommodation must notify Community Development Program Planner Heather Ruddy no later than April 8, 2015 to allow adequate time to make arrangements. You may call 303-658-2111 (711 for the State Relay service) or write to 4800 West 92<sup>nd</sup> Avenue Westminster, CO 80031 to make a reasonable accommodation request.*

**CIUDAD DE WESTMINSTER, COLORADO**  
**AVISO DE AUDIENCIA PÚBLICA Y COMENTARIO PÚBLICO**

**Plan Consolidado de Cinco Años de 2015 a 2019 y Plan de Acción de Un Año para 2015**

POR LA PRESENTE SE NOTIFICA QUE habrá una Primera Audiencia Pública el **miércoles 15 de abril de 2015, de 6:30 a 8:00 P.M. en The MAC, en la avenida 72 oeste #3295**, para obtener las opiniones de los ciudadanos, agencias públicas, y otras partes interesadas con relación al Plan Consolidado de Cinco Años de 2015 a 2019, al Plan de Acción de Un Año para 2015 de la Subvención para el Desarrollo de la Comunidad (CDBG, siglas en inglés), y los fondos de la Ley de Asociación de Inversiones (HOME, siglas en inglés). El Plan Consolidado incluye las necesidades y objetivos de la vivienda y el desarrollo de la comunidad de Westminster en los próximos cinco años.

El Plan de Acción para 2015 describe los proyectos propuestos para ser financiados por CDBG de 2015 y HOME. Los fondos son asignados todos los años por el Departamento de la Vivienda y Desarrollo Urbano de E.U. (HUD, siglas en inglés), y están disponibles para proyectos que beneficien a los residentes de la ciudad con ingresos bajos o moderados y para aliviar el deterioro urbano. Los fondos HOME continuarán estando disponibles para el desarrollo de proyectos de viviendas asequibles. Los fondos HOME son administrados para la Ciudad de Westminster por la Oficina de Desarrollo de la Comunidad del Condado Adams y la Autoridad de la Vivienda del Condado Adams.

**La Segunda y Última Audiencia Pública** será el **lunes 27 de abril de 2015, a las 7:00 P.M.** en las Cámaras del Consejo de la Ciudad de Westminster, avenida 92 oeste #4800, Westminster, Colorado 80031. Ambos lugares son accesibles para las personas con discapacidades. Si necesita servicios de interpretación, acomodaciones especiales o documentos escritos para estas audiencias públicas, por favor comuníquese con el personal del Departamento de Desarrollo de la Comunidad de la ciudad en o antes del 8 de abril de 2015. Para los residentes con problemas de audición o habla, por favor use 711 para Colorado Relay Number.

Todo el texto de los planes estará disponible para revisión y comentarios desde el 1<sup>ro</sup> hasta el 30 de abril de 2015 en nuestro sitio web [www.cityofwestminster.us](http://www.cityofwestminster.us), y en todas las instalaciones de la ciudad. Se aceptarán comentarios por escrito desde el **miércoles 1<sup>ro</sup> hasta el jueves 30 de abril de 2015**. Por favor, envíe sus comentarios a Heather Ruddy, Planificadora de Programas de Desarrollo de la Comunidad, a la dirección que aparece abajo. Los comentarios serán incluidos en los planes tal como lo requiere HUD.

City of Westminster Community Development Department

4800 West 92<sup>nd</sup> Avenue

Westminster, CO 80031

Teléfono 303-658-2111; Fax 303-706-3922

Correo electrónico [hruddy@cityofwestminster.us](mailto:hruddy@cityofwestminster.us)

*Publicado en el sitio web de la Ciudad de Westminster. Enviado por correo a personas y grupos interesados en estas actividades. Publicado en el Ayuntamiento de Westminster, Biblioteca en Irving Street, el MAC, y el Centro de Natación y Acondicionamiento Físico.*

**POR FAVOR, PUBLIQUE HASTA EL 30 de abril de 2015**

*La Ciudad de Westminster no discrimina debido a discapacidad en la admisión de, acceso a, o la operación de programas, servicios o actividades, incluyendo el proceso de participación pública. La Ciudad de Westminster hace adaptaciones razonables para las discapacidades que interfieren con el acceso total a cualquier programa, servicio, o actividad, incluyendo el proceso de participación pública. Personas que necesiten acomodaciones deben notificarlo a Heather Ruddy, Planificadora de Programas de Desarrollo de la Comunidad, no más tarde del 8 de abril de 2015 para permitir suficiente tiempo para hacer los arreglos necesarios. Para pedir acomodaciones razonables, puede llamar al 3030-658-2111 (711 para servicio State Relay) o por correo enviado a 4800 West 92<sup>nd</sup> Avenue, Westminster CO 80031.*

**Ruddy, Heather**

**From:** Esther Ramirez <ERamirez@adcogov.org>  
**Sent:** Friday, July 18, 2014 12:05 PM  
**To:** Esther Ramirez; 'kabels@fresc.org'; 'jreiskin@ccdconline.org'; 'aalvarado@dmfhc.org'; 'info@care4denver.org'; 'kreceptionist@childrenscolorado.org'; 'felz@nifac.org'; 'ksgegelle@foodbankrockies.org'; 'kruotsala@foodbankrockies.org'; 'info@jcmh.org'; 'andrew@apreciouschild.org'; 'driggs@achaco.com'; 'ainc@aincolorado.org'; 'barbara@casa17th.com'; 'delio@ccdenver.org'; 'Chris@cpwd.org'; 'development@cop-denver.org'; 'simon.smith@clinica.org'; 'connie@chfrb.org'; 'cstout@communityreachcenter.org'; 'owigginton@care4denver.org'; 'tlose@thefamilytree.org'; 'planglely12672@aol.com'; 'klyssy@foodbankrockies.org'; 'linda@growinghome.org'; 'debbie@smithworldtravel.com'; 'Jeanne@jcmh.org'; 'apicnic@adams14.org'; 'grants@projectangelheart.org'; 'dmoseley@arvada.org'; 'rdees@seniorhub.org'; 'mcardow@SRcaging.org'; 'Sharonmeyers@centura.org'; 'delliott@voacolorado.org'; 'jbrandt@achaco.com'; 'egiron@arvadacommunityfoodbank.org'; 'shing@brothersredevelopment.org'; 'teahwamesl@casajefcogilpin.com'; 'Arturo@chdc.org'; 'd.debella@communityreachcenter.org'; 'djudish@facesonline.org'; 'mindy@projectangelheart.org'; 'jenniferholt@centura.org'; 'cashartman@gmail.com'; 'd\_nickle@msn.com'; 'romero@dal7.state.co.us'; 'RoBlan@adams50.org'; 'kfelton@accessboulder.org'; 'Karina.Delaney@Adams12.org'; 'amy.l.bruce@adams12.org'; 'jredwards@adams14.org'; 'jcomnado-loyal@adams50.org'; 'acancoordinator@yahoo.com'; 'Nate Lucero'; 'michelle.gaschier@judicial.state.co.us'; 'r.doucet@communityreachcenter.org'; 'Don Quick'; 'bgore@adamscountyed.com'; 'tallen@adamscountyed.com'; 'Mary Lu L. Lechuga'; 'Don May'; 'jpetty@achaco.com'; 'Abel Montoya'; 'Jeanne Shreve'; 'Mark Moskowitz'; 'tingalls@adcogov.org'; 'beverly.kingston@colorado.edu'; 'lmann@adams14.org'; 'MargeRinaldi@msn.com'; 'Angela Hall'; 'Andrew Roth'; 'Diana Singer'; 'Larry Medina'; 'Manuel Aragon'; 'Andrea Feist'; 'Isabel Traver'; 'George Mazzotti'; 'Carol Fisk'; 'Laura Baribo'; 'Chris Kline'; 'shawn@frontierassetbuilding.org'; 'LLStokley@yahoo.com'; 'terry@almosthomeonline.org'; 'noemi@almosthomeonline.org'; 'deryle@atfv-adamsco.org'; 'yolandag@atfv-adamsco.org'; 'arowell@dcrog.org'; 'jacyd.hay@aboutarc.com'; 'zpenetrprises@comcast.net'; 'andrea.nuanes@kfp.org'; 'bjdean@ahinc.org'; 'fhodge@ahinc.org'; 'klewis@ahinc.org'; 'Kkramberg@ahinc.org'; 'thartnagle@ahinc.org'; 'tskafien@arcadams.com'; 'cwanifuchi@apdc.org'; 'pkchisum@yahoo.com'; 'ainc@aincolorado.org'; 'lgarcia@auroragov.org'; 'office@aurorainterchurch.org'; 'jimayers@aumhc.org'; 'kathiesnell@aumhc.org'; 'randystith@aumhc.org'; 'heatherjackson@aumhc.org'; 'nieghborhood@auroragov.com'; 'coshea@ci.aurora.co.us'; 'kkroguls@auroragov.org'; 'mtanderson@aps.k12.co.us'; 'phicks@auroragov.org'; 'contact@autismcolorado.org'; 'siner62@hotmail.com'; 'dburkhalter4@netscape.net'; 'bandbacademy@yahoo.com'; 'info@bellevuechristian.com'; 'courtney@benefitpayeeservices.com'; 'jeff@brothersredevelopment.org'; 'hotshotfirefly@aol.com'; 'swazny@brightonco.gov'; 'kcollins@brightonps27j.k12.co.us'; 'probertson@brightonps27j.k12.co.us'; 'doldennett@broomfield.org'; 'terry.kieman@broomfieldfish.org'; 'nwiss@ci.broomfield.co.us'; 'cami.ratazzi@fisco.org'; 'info@ccdenver.org'; 'delio@ccdenver.org'; 'geraldarg@msn.com'; 'quetec@comcast.net'; 'randy\_mccall@keybank.com'; 'Beth@chsl.org'; 'jillw@chsl.org'; 'howard@cpwd-llc.org'; 'howard@cpwd.org'; 'jwatson@cwee.org'; 'cypdenver@aol.com'; 'visionrodriguez@hotmail.com'; 'sarahhell@centura.org'; 'cflores@northglenn.org'; 'Todd Barnes'; 'aliaomer2003@yahoo.com'; 'dlutter@c3gov.com'; 'noell@c3gov.com';

To:

'jfreiberger@ci.federal-heights.co.us'; 'jmurphy@northglenn.org';  
'jsanchez@northglenn.org'; 'JLynn.Stotler@cityofthornton.net';  
'Jaylin.Stotler@cityofthornton.net'; 'lisa.ranalli@cityofthornton.net';  
'nicole.jeffers@cityofthornton.net'; 'susanna.sotelo@cityofthornton.net';  
'clearcreekcoalition@gmail.com'; 'pabond@clinica.org'; 'pleitner@clinicachc.org';  
'swortman@clinica.org'; 'aporcaro@clinica.org'; 'pineycreek@club4kids.com';  
'kelly@frontierassetbuilding.org'; 'bob.cooper@tennysoncenter.org';  
'ecollins@ccadv.org'; 'clara.enriquezdecontrer@dhha.org';  
'pulrych@coloradocoalition.org'; 'coloradocommunityaction@gmail.com';  
'richard.steffes@state.co.us'; 'ceyi@coloradoenterprisefund.org'; 'kcoffee@nfdh.org';  
'gregowill3@aol.com'; 'chfrb@flashmail.com'; 'istinnett@colegalserv.org';  
'arturo@rhdc.org'; 'joyce.foster.senate@state.co.us'; Rick Anderson;  
'richard@coparentcoalition.org'; 'valerie@coparentcoalition.org';  
'dterrel@communityenterprise.net'; 'nsportnoy@adams14.org';  
'askrecreation@c3gov.com'; 'cjophlin@communityenterprise.net';  
'mdzubia@adams14.org'; 'dobelieveinangels@yahoo.com'; 'facetoface@q.com';  
'd.debella@communityreachcenter.org'; 'LSCHULTZ@communityreachcenter.org';  
'rickdoucet@communityreachcenter.org'; 'c.mecillas@communityreachcenter.org';  
'V.ESPOSITO@communityreachcenter.org'; 'efuselier7126@yahoo.com';  
'cshares@cshares.org'; 'Ronnie.weiss@conflictcenter.org'; 'kevin@coronaresearch.com';  
'jpatrick@rhdc.org'; 'besquibel@sd27j.org'; 'dianepierson@hotmail.com';  
'geraldarg@msn.com'; 'quetec@comcast.net'; 'lwhite@bennett.co.us';  
'randy\_mccall@keybank.com'; 'saularellano55@hotmail.com';  
'timothy.vanbinsbergen@mountainstatestoyota.com'; 'harvey@cwee.org';  
'kminer@cwee.org'; 'ksyten@yapinc.org'; 'davapp@lakewood.org';  
'211.colorado@unitedwaydenver.org'; 'dvoilmer@delnortendc.org';  
'mkelly@delnortendc.org'; 'Gizane.Indart@denvercac.org'; 'maria.neal@denvergov.org';  
'info@coloradoaidsproject.org'; 'AAlvarado@dmfhc.org'; 'Stephanie.Morey@state.co.us';  
'Becky.Murray@state.co.us'; 'kimberly.hernandez@state.co.us'; 'info@ecpac.org';  
'memorreo@aol.com'; 'triplept@yahoo.com'; 'enelsonconrad@voacolorado.org';  
'mary@familiesfirstcolorado.org'; 'rosie@fiveseed.com'; 'intercession@qwestoffice.net';  
'teresefromgbws@gmail.com'; 'dave@genesis-counseling.com'; 'sulibarni@gidenver.org';  
'gbs1040@aol.com'; 'dscarpella@goodwilldenver.org'; 'DGardner@Goodwill-  
ColoSprings.org'; 'Angie.Fyfe@state.co.us'; 'grandesigninc@comcast.net';  
'wendy@groundworkdenver.org'; 'teva@growinghome.org';  
'Tisa@communityenterprise.net'; 'maritza@communityenterprise.net';  
'anita@communityenterprise.net'; 'lyne@habitatmetrodenver.org'; 'trp113@aol.com';  
'Debbie@smithworldtravel.com'; 'bcsauer@hhlaw.com'; 'plove@adams50.org';  
'frankdoyle@netecin.net'; 'doug@dougmilliken.com'; 'johndeaver@comcast.net';  
'info@arisinghope.org'; 'info@imaginationplusparker.com';  
'MEMERY@imaginecolorado.org'; 'p7eggyc@aol.com'; 'maryr@ihmco.org';  
'HNKathryn@gmail.com'; 'Terence.Donohoue@irs.gov'; 'jpmarquez1987@gmail.com';  
'serenaduran@gmail.com'; 'janine@jvaconsulting.com'; 'lydia@jvaconsulting.com';  
'sshields@thefamilytree.org'; 'cindy@kiddieacademyofbrighton.com'; 'petemontoya4  
@hotmail.com'; 'swalker@kindsmiles.org'; 'executivedirector@kindsmiles.org';  
'info@kindsmiles.org'; 'lpacw@lpacorp.com'; 'latrenza@comcast.net';  
'kathy.b@lifechoices.org'; 'frankomair@aol.com'; 'alfredo.esguerra@jacobs.com'; 'lp15  
@littlepeopleslanding.com'; 'sakeraus1@msn.com'; 'angamalik@aol.com';  
'jim.barclay@fisco.org'; 'clemonst@mapleton.us'; Charlotte Ciancio; Whei Wong;  
'kapushionj@mapleton.us'; 'Sontagh@mapleton.us'; 'margaret.rendon@firstgroup.com';  
'jeh@nefe.org'; 'linda\_mckinzie@mdscounseling.org'; 'marydewey07@comcast.net';  
'trodriguez@mcprn.org'; 'rebecca.mayer@mdhi.org'; 'Kathy McIntyre'; 'walker5@du.edu';  
'mike@mpdenver.org'; 'acaroli@micasadenver.org';

2

To:

'cmarquez@micasaresourcecenter.org'; 'info@micasaresourcecenter.org';  
'mia.e.manning@kp.org'; 'christine.benero@unitedwaydenver.org';  
'stephanie.renquist@unitedwaydenver.org'; 'mtmfixer@aol.com'; 'tforgo@hotmail.com';  
'timothy.vanbinsbergen@mountainstatestoyota.com'; 'jeronmo@aol.com';  
'ban@nefe.org'; 'roger@mmm-l.com'; 'sarah@nrc-neighbor.org'; 'jreyes@ccdenver.org';  
'blidia2001@yahoo.com'; 'pkutchen@northmetrofire.org';  
'NorthSuburbanHRdept@HealthONEcares.com'; 'webmaster@northglenn.org';  
'office@northglenn.cc'; 'grant.underwood@adams12.org'; 'newc4821@hotmail.com';  
'michelle.capc@yahoo.com'; 'jimenez@openairways.org'; 'olmparish@gmail.com';  
'taubeskids@aol.com'; 'jody@brightonfirstpres.org'; 'KatieBrown@PeopleHouse.org';  
'photo4ever@msn.com'; 'wwiener@pinnaclecsi.org'; 'pjarrett@pvmc.org';  
'renush@comcast.net'; 'westwoodsprimrose@yahoo.com'; 'erin@projectangeheart.org';  
'grants@projectangeheart.org'; 'projectcase@aol.com'; 'attn: dr. tomm';  
'mgoehring@rrmian.org'; 'washington0093@yahoo.com'; 'thestrateroad@yahoo.com';  
'tkaybrame@yahoo.com'; 'dmmmo@msn.com'; 'info@rmicc.org'; 'ben@rmmfl.org';  
'paula.perdue@rtd-denver.com'; 'jbrasher@saludclinic.org'; 'jmarso@saludclinic.org';  
'neal.hogan@usw.salvationarmy.org'; 'sray@totalongtermcare.org';  
'KWilliams@adams50.org'; 'emarquez@brightonco.gov'; 'jzabawa@srcaging.org';  
'vsekhar@srcaging.org'; 'tyeoman@seniorhub.org'; 'mcarlow@srcaging.org';  
'btimm@SRCAging.org'; 'hbraaksma@srcaging.org'; 'rickagan@state.co.us';  
'rudyg@serviciosdelaraza.org'; 'denvermetroshare@gmail.com';  
'atopolnicbi@shilohhouse.net'; 'sschrawder@sacwsd.org'; 'fmd@specialolympicsco.org';  
'linda@specialtransit.org'; 'mary@specialtransit.org'; 'mbyer@aurcragov.org';  
'pat@springwoodretirement.com'; 'cpeniston@msn.com'; 'lotochtrop@aol.com';  
'saintstephens@hotmail.com'; 'bradl@stoutstreet.org'; 'TomK@StoutStreet.org';  
'center136@sshhouse.com'; 'Stephanie.A.Valencia@irs.gov';  
'Arvada@TheAcademyECE.com'; 'Westminster@TheAcademyECE.com';  
'info@arcadams.com'; 'ron.judwig@conflictcenter.org'; 'mitzi.hicks@conflictcenter.org';  
'carol-lease@empowermentprogram.org'; 'ksaurini@comcast.net';  
'l.a.rogers@thelinkcolorado.org'; 'director@thelinkcolorado.org';  
'forester@seniorhub.org'; 'info@seniorhub.org'; 'forester@seniorhub.org';  
'rdees@seniorhub.org'; 'tgeipel@seniorhub.org'; 'trapp@seniorhub.org'; 'nay680101  
@yahoo.com'; 'najarfamily@comcast.net'; 'kenjudy70@msn.com';  
'twatson@srcaging.org'; 'mdeatric@tchd.org'; 'dgutierrez@tchd.org'; 'dbaca@tchd.org';  
'info@unitedwaydenver.org'; 'aaron@urbanlandc.org'; 'dbustos@urbanlandc.org';  
'kim.easton@urbanpeak.org'; 'kate.syfert@dhs.gov';  
'valorie.ladwig@thelinkcolorado.org'; 'mtesta@Broomfield.org';  
'Tjensen@voacolorado.org'; 'rblan@adams50.org'; 'TChavez@adams50.org'; 'srestes72  
@yahoo.com'; 'triplept@yahoo.com'; 'michael@wscre.com';  
'info@warmheartswarmbabies.org'; 'jwmik@yahoo.com'; 'mrg62662@aol.com';  
'lhobbe@aol.com'; 'westyoffice@gmail.com'; 'williamkistler@centura.org';  
'Becca@yellowribbon.org'; 'btucker@denverymca.org'; 'kamitige@denverymca.org';  
'jweimer@denverymca.org'; 'ksytten@yapinc.org'; 'therev1953@aol.com';  
'cclear714a@aol.com'; 'contactkristi@comcast.net'; 'dehnsocrazy@yahoo.com';  
'eleaners@aol.com'; 'evanxiong@yahoo.com'; 'kconright@tchd.org';  
'knoelhendrick@gmail.com'; 'macs9992003@yahoo.com'; 'narvelas@msn.com';  
'sakersus1@msn.com'; 'sisterbenji@yahoo.com'; 'Susaneitel@aol.com';  
'Steven.Allen@state.co.us'; 'apicnic@adams14.org'; 'nspornoy@adams14.org';  
'stanley@ahinc.org'; 'lconnelly@broomfield.org'; 'ahanson@broomfield.org';  
'sfamell@broomfield.org'; 'CarolLarsen@Greeleygov.com'; 'jr.salas@greeleygov.com';  
'juille.lorton@greeleygov.com'; 'kaking4139@yahoo.com'; 'YDuvall@co.arapahoe.co.us';  
'sturdee416@gmail.com'; 'fabiano@serviciosdelaraza.org'; 'bgivers3@msn.com';  
'robin.waterman@auroracommunityconnection.com'; 'jsanchez@goodwilldenver.org';

To:

'dwilliam@tchd.org'; 'vrobson@douglas.co.us'; 'delliott@voacolorado.org';  
'lhaley@co.arapahoe.co.us'; 'stulivensparger@firstgroup.com';  
'pboydstu@douglas.co.us'; 'katie\_beth@casa17th.com';  
'juanitam@serviciosdelaraza.org'; 'MAPineda@denrescue.org'; Keisha Hirsch;  
'darlene.x.williams@irs.gov'; 'bwager@srcaging.org'; 'nik.holasp@stoutstreet.org'; Isabel  
Arellano; Besharah Najjar; 'carol.casa@comcast.net';  
'tumanservicesnetwork@gmail.com'; 'Dace.West@denvergov.org';  
'rfagan@coloradononprofits.org'; 'rosemary\_rodriguez@bennet.senate.gov';  
'christine.berg@mail.house.gov'; 'Melanie.Keene@mail.house.gov';  
'RHarlow@CityofWestminster.us'; 'pandrus@auroragov.org';  
'sbonora@mercyhousing.org'; 'jerixon@mercyhousing.org';  
'christina.saintveltri@comcast.net'; 'bdeidel@adams14.org';  
'Josefl@serviciosdelaraza.org'; 'silviag@serviciosdelaraza.org';  
'samuell@serviciosdelaraza.org'; 'amy.bills@adams12.org';  
'citizensofhoffmanhomes@gmail.com'; 'charlotte@safehousealliance.org';  
'suzanne@sistercarmen.org'; 'julie.beggs@frontrange.edu'; 'rbullock@c3gov.com';  
'ahakala@thefamilytree.org'; 'smoyer@thefamilytree.org'; 'jamminjami@aol.com';  
'amontgomery@tchd.org'; Teresa Gifford; 'debraamartinez@yahoo.com';  
'mjparedes@aps.k12.co.us'; 'mmink@adco.gov.org'; 'paulz@serviciosdelaraza.org';  
'rbohannan@bouldercounty.org'; 'konnensbauer@bouldercounty.org';  
'rebecca.cole@broomfieldfish.org'; 'karen.steele@broomfieldfish.org';  
'rjp@interianfinancialcorporation.com'; 'roberttrucker@hotmail.com';  
'alexbarroso@gmail.com'; Sue D. Bozinovski; 'lyoung.111@msn.com';  
'tkhaines@q.com'; 'marcy@youhavealternatives.org'; 'clatimer@aps.k12.co.us';  
'info@tumaboutprogram.org'; 'bwaldron@archdiocesanhousing.org';  
'karbour@rebuildingdenver.org'; 'aliciaterrana@gmail.com';  
'davis.fredrick@jobcorps.org'; 'tforgo@hotmail.com'; 'jaster@aurorahousing.org';  
'snusbickel6148@gmail.com'; 'nusbickel@gmail.com'; 'eberg@aurorahousing.org';  
'robin.waterman@auroracommunityconnection.com';  
'mhouston@jewishfamilyservice.org'; 'djjministries@yahoo.com';  
'bemita.herron@yahoo.com'; 'Larry.Crisco@state.co.us'; 'bterlouw@ahinc.org';  
'ayinde@apromisingfuture.org'; 'jbrown@shilohhouse.net'; 'aellis@ci.broomfield.co.us';  
'gail@apreciouschild.org'; 'carinamartin@apreciouschild.org';  
'vaughn@archwayhousing.org'; 'simone@casa17th.com';  
'favelaa@boulderhousingpartners.org'; 'johnsona@boulderhousingpartners.org';  
'staytonk@boulderhousingpartners.org'; 'vargaslidia@boulderhousingpartners.org';  
'acostal@boulderhousingpartners.org'; 'bennett@boulderhousingpartners.org';  
'lcamer@Denverhousing.org'; 'occupancy@Denverhousing.org';  
'mdhi@unitedwaydenver.org'; 'davidm@ahinc.org'; 'lhatcher@habitatmetrodenver.org';  
'lenna@specialtransit.org'; 'w.law@communityreachcenter.org'; 'dguethrie41  
@yahoo.com'; 'algold@crhdc.org'; 'bkimmey@brightonco.gov';  
'jwoodson@northglenn.org'; 'vaughn@archwayhousing.org'; 'development@cop-  
denver.org'  
Kate Smith; Claire Mannato; 'Susanna Larsen'; Ruddy, Heather; Lane Smyth  
REMINDER - JULY 25TH SERVICE PROVIDER MEETING

Cc:

Subject:

## SERVICE PROVIDERS MEETING

4



**Adams County, City of Thornton and City of Westminster  
are seeking YOUR input  
for our community needs analysis and future funding**

When: July 25<sup>th</sup> from 10 am to 12 p.m.

Where: 4430 South Adams County Parkway  
Brighton 80601 – Platte River A

(parking: west side of NW part of the building)

**Esther Ramirez  
Neighborhood Liaison**

Community and Neighborhood Resources  
4430 South Adams County Parkway  
Brighton, Colorado 80601  
720-523-6205  
720-523-6999 (fax)

**Public Comments Received**

Comments received from Gary Shea at April 27, 2015 Public Hearing

Good evening Mayor Atchison, City Council, and City Manager Tripp.

My name is Gary Shea and I live at 3801 West 76<sup>th</sup> Ave.

Thank you for the opportunity to speak this evening.

Most of you know me very well and I must preface my comments this evening by letting you know that I am speaking tonight as a private citizen and in no way represent any one group or groups that I may be affiliated with.

I have been following the CDBG process for over 5 years now and have become increasingly concerned as to the how the low to moderate income residents are being engaged in this process.

I attended the most recent public comment meeting on April 15th. The participation was very low as there were only a total of 5 people there and 2 of those were city representatives.

This was advertised as a public comment meeting but I was not aware of any notes being recorded from the comments made. I will be interested to see if anything from that meeting will be included in the final draft.

This year in particular the solicitation of citizen input has relied heavily on an internet based service called Survey Monkey. I am aware that Survey Monkey does meet the minimum HUD requirements for gathering statistics. The difficulty with Survey Monkey is that most low to moderate income households do not have easy access to computers, whether a desktop, lap top, notebook or the latest I Pad, let alone be able to afford an internet service. If our senior residents have a computer they are even less likely to have the ability or desire to simply click on the links and submit their comments.

I asked at the most recent meeting if Survey Monkey tracks the location of the respondents. Do the people responding to the survey live in or near the targeted neighborhoods, are they even in the city, could they be in another city or another state or even another country. I believe the answer was NO; Survey Monkey does not track the location of the respondents.

Survey Monkey is an easy way to generate statistics. A very, very easy way to generate statistics. It is so easy it can be done from the comfort of an office and you would never have to personally engage with the Low to Moderate income residents.

I have provided you copies of pages 107 and 108 of the current CDBG draft that is posted on the City website. There is a very small but important paragraph I would like to point out that could be easily overlooked. At the bottom of page 107 under Survey Results that continues onto page 108 it states "The low number of responses does not make this survey statically significant and the results are not necessarily representative of Westminster residents overall. I could not agree more.

I'm sure you are aware that of the roughly \$500,000 dollars Westminster receives for CDBG annually, 20% or approximately \$115,000 dollars is earmarked for 1 1/2 employees to administer those remaining funds. If you are a low to moderate income wage earner, that amount appears to be good compensation. There has got to be a better way to accomplish citizen involvement and "Out Reach". I hope you share my concerns so together we can make this program work the way it is intended.

In closing I want to reiterate that the comments I made here this evening are purely my own and should not reflect in any way on any other organization I might be affiliated with.

Thank you again for the opportunity to speak.

**Summary of Community Meetings Findings**

Community meeting attendees were asked how they would prioritize spending of CDBG dollars for housing and community development activities; they were provided a list of eligible activities from which to choose. Respondents rated the following activities as "high" priority:

<i>Affordable Housing</i>	<i>Persons Who are Homeless</i>	<i>Special Needs Populations</i>	<i>Non-Housing Community Development</i>
<ul style="list-style-type: none"> <li>•Increasing Home Ownership</li> <li>•Rental Assistance</li> <li>•Affordable Rental Housing</li> </ul>	<ul style="list-style-type: none"> <li>•Job Creation</li> <li>•Outreach</li> <li>•Mental Health Services</li> </ul>	<ul style="list-style-type: none"> <li>•Childcare Services</li> <li>•Youth Services</li> <li>•English as a Second Language</li> <li>•Mental Health Services</li> </ul>	<ul style="list-style-type: none"> <li>•Finish Lowell U.S. 38 to 80<sup>th</sup> Avenue</li> <li>•Mixed Use Development</li> </ul>

Respondents rated the following activities as "medium" priority:

<i>Affordable Housing</i>	<i>Persons Who are Homeless</i>	<i>Special Needs Populations</i>	<i>Non-Housing Community Development</i>
<ul style="list-style-type: none"> <li>•Home Repair Program</li> <li>•Home Ownership</li> <li>•Energy Costs</li> <li>•Homebuyer Education</li> </ul>	<ul style="list-style-type: none"> <li>•Job Training</li> <li>•Outreach</li> <li>•Job Training</li> </ul>	<ul style="list-style-type: none"> <li>•Youth Services</li> <li>•Childcare Services</li> <li>•Job Training</li> <li>•Youth Programs</li> </ul>	<ul style="list-style-type: none"> <li>•Bradburn Development</li> <li>•Community Gardens</li> <li>•Street Improvements</li> <li>•Street Lighting</li> <li>•Pest Control</li> </ul>

Respondents rated the following activities as "low" priority:

<i>Affordable Housing</i>	<i>Persons Who are Homeless</i>	<i>Special Needs Populations</i>	<i>Non-Housing Community Development</i>
<ul style="list-style-type: none"> <li>•Affordable Rental Housing</li> <li>•Financial Literacy</li> <li>•Energy Costs</li> </ul>	<ul style="list-style-type: none"> <li>•Transitional Housing</li> <li>•Outreach</li> <li>•Job Creation</li> <li>•Mental Health Services</li> </ul>	<ul style="list-style-type: none"> <li>•After School Programs</li> <li>•Job Training</li> <li>•Childcare Services</li> <li>•Senior Services</li> </ul>	<ul style="list-style-type: none"> <li>•ADA/Handicapped Accessibility</li> <li>•Small Business Loans</li> <li>•Cultural Arts Center</li> <li>•Sidewalk Improvements</li> </ul>

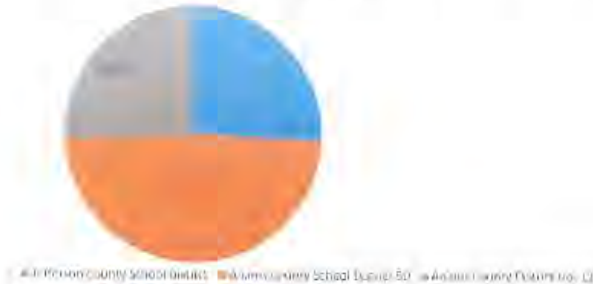
**Survey Results**

The City received 89 responses to the resident survey. Eighty-eight respondents participated in the English language version of the survey and one respondent participated in the Spanish

language version of the survey. The low number of responses does not make this survey statistically significant and the results are not necessarily representative of Westminster residents overall.

Residents living in the school district serving South Westminster, School District 50 made up 48 percent of all respondents; while residents living in School District 12 and Jefferson County School District made up a little over one-quarter of respondents respectively.

Please identify the area of the City of Westminster in which you live.



Survey respondents were asked to rate the public facility, housing and homeless, economic development, and public service needs in their neighborhood. The following provides a summary of the respondents' ratings for each need category. The top five categorical needs are listed for both the City as a whole and for respondents living in School District 50, which serves South Westminster residents.

**Public Facility Needs**

Survey respondents view the following five public facility needs as the greatest in their neighborhood:

City-Wide	School District 50
1. Recreational Facilities	1. Street Improvements
2. Public Park Development	2. Public Park Development
3. Street Improvements	3. Recreational Facilities
4. Roadway Connectivity Improvements	4. ADA/Handicapped Accessibility
5. ADA/Handicapped Accessibility	5. Street Lighting

## Transcribed Public Comments Received During Second Public Hearing

2<sup>nd</sup> Public Hearing to Receive Comment re 2015-2019 CDBG Consolidated Plan and 2015 Action Plan  
4/27/15

Gary Shea

Good Evening Mayor Atchison, City Council, City Manager Tripp, my name is Gary Shea, and I live at 3801 W. 76<sup>th</sup> Avenue. Thank you for the opportunity to speak this evening, most of you know me pretty well, I must preface my comments this evening by letting you know I am speaking tonight as a private citizen and in no way represent any one group or groups that I may be affiliated with. I've been following the CDBG process for over 5 years now and am becoming increasingly concerned as to how the low to moderate income residents are being engaged in this process. I attended the most recent public comment meeting on April 15<sup>th</sup>, the participation was very low and there was only a total of 5 people there and 2 of those were City representatives. This was advertised as a public comment meeting, but I was not aware of any notes being recorded from the comments made. I'll be interested to see if anything from that meeting will be included in the final draft. This year in particular the solicitation of Citizen input has relied heavily on an internet based service called Survey Monkey. I am aware that Survey Monkey does meet the minimum HUD requirement for gathering statistics. The difficulty with Survey Monkey is that most low to moderate income households do not have easy access to computers whether it is a desktop, laptop, notebook or the latest I-Pad, let alone be able to afford an internet service. If our senior residents have a computer they're even less likely to have the ability or the desire to simply click on the links and submit their comments.

I asked at the most recent meeting if Survey Monkey tracts the location of the respondents? Do the people responding live in or near the targeted neighborhoods? Are they even in the City? Could they be in another City? Or even another State? Or even another Country? I believe the answer was No. Survey Monkey does not tract the location of the respondents.

Survey Monkey is an easy way to generate statistics. A very, very easy way to generate statistics. It's so easy it can be done from the comfort of an office. You would never have to personally engage with the Low to Moderate income residents. I have provided you copies of pages 107 and 108 of the current CDBG draft that is posted on the City website. There is a very small but important paragraph I would like to point out that could be easily overlooked. At the bottom of page 107 under Survey Results that continues on to page 108, it states The low number of responses does not make this survey statistically significant and the results are not necessarily representative of Westminster residents overall. I could not agree more.

I'm sure you are aware of the roughly \$500,000.00 Westminster receives for CDBG annually. 20% or approximately \$115,000.00 is earmark for 1 ½ employees to administer those remaining funds. If you are a Low to moderate income wage earner that amount appears to be good compensation. There's got to be a better way to accomplish Citizen Involvement and outreach. I hope you share my concerns so together we can make this program work the way it was intended. In closing I want to reiterate the comments I made this evening are purely my own and in no way should reflect on any other organizations I am affiliated with. Thank you again for the opportunity to speak.

Larry Dean Valente

Good Evening Mayor, Members of Council, Larry Dean Valente of 7250 Meade, Westminster.

I share many of the same sentiments as Mr. Shea concerning the Consolidated Plan. (I, will) having read through it and seeing where you are at, I have no choice to come out in opposition to this plan for a variety of reasons. There's some very good components in the CDBG funding such as the lighting improvements on Lowell etc., but I have had concerns for several years how the City has approached projects south of 80<sup>th</sup> Avenue. It always seems to come down to an issue well it has to be done with Federal money, it has to be done with Federal money. We don't have money, we don't have money. The City had a lot of money to buy a mall. I think the money is there. What troubles me mostly is the most derelict property maybe in the entire city and you own it, we all own it and that what's become known as Lowell Plaza between 73<sup>rd</sup> and 72<sup>nd</sup>, the collection of buildings the City bought with various shifting of funds, sketchy posting on meetings, and that I've tracked these for several years and spoken many times in opposition and comes down to this plan. What has happen on those properties would get any other property owner citation after citation, if not hauled before the City Judge for charges. There are weeds that have been allowed to grow feet high in the summer, there is a tree that is obstructing the alley way. Homeless encampments have been set up in there. Drug dealings are going on. Nobody disputes that you guys finally need to get them down, that is if you figured out the engineering problem that you have with the building in the middle of it that you don't own, preventing their building from collapsing. However, the bigger problem is the more you continue to do this project with Federal restricted money, the more restrictions you place on the neighborhood. We cannot absorb 48 low-income apartments on that very small site, plus 6 more commercial spaces. It's time to look for other monies. It's time to realize that just because those of us live south of 80<sup>th</sup> Avenue or have businesses south of 80<sup>th</sup> Avenue we are not a different City. We are not a City known as South Westminster. We are part of the same Westminster. We are all one Westminster. To continue forward with this folly of a plan will continue to perpetuate the struggles of a re-emerging core that quite frankly was once a very strong, very vibrant but as the City shifted north and services shifted north, well some of our needs have changed. But we continue to be strong, we continue to be vibrant, our tax dollars continue to enhance the City. Going forth this way with this HUD Plan under the Consolidated Plan is the wrong direction to continue to take this part of the community and I urge you, I urge you to ask more questions, get more input, and if you don't need to move forward tonight put it on the table so that you can get your questions answered because I think you do have a very active community that wants to know. Most of the testimony you heard on other issues tonight came from people in these neighborhoods, wanting chickens, wanting bees. Bob talked about how there was not water when he graduated from the high school across the street from this derelict property. We have water now Bob, it works very well and we thank you. So those are my comments, I like them added to the record. Thank you very much for hearing me.

**Community Survey**





WESTMINSTER

COMMUNITY SURVEY
POTENTIAL PROJECTS AND PROGRAMS
UTILIZING COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS
2015-2019

The City of Westminster receives approximately \$800,000 annually in Community Development Block Grant (CDBG) funds from the U.S. Department of Housing and Urban Development that is available to be used towards projects and programs that will benefit low- to moderate-income households in Westminster.

For more information about how to stay involved in this planning process, please contact Heather Ruddy, Community Development Program Planner at 303-658-2111 or by email at hruddy@cityofwestminster.us.

1. Please identify the area of the City of Westminster in which you live.

- Jefferson County School District
Adams County School District No. 12
Adams County School District 50

2. Please rate the following Infrastructure and Public Facility Needs in your neighborhood.

Table with 5 columns: No Need, Low Need, Moderate Need, High Need, Critical Need. Rows include Street Improvements, Street Lighting, Streetscape Beautification on Lowell Blvd., Roadway Connectivity Improvements, Brackburn Blvd. Realignment, Development of a Cultural Arts Center at the Rodeo Market, Recreational Facilities, Public Park Development, ADA/Handicapped Accessibility.

Please continue to next page

Please rate the following Housing and Homeless Needs in your neighborhood.

	No Need	Low Need	Moderate Need	High Need	Critical Need
Increasing Homeownership	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Affordable Rental Housing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Home Repairs for Homeowners	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lead-Free Housing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Energy Costs	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Foreclosure	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Abandoned/Vacant Buildings	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Property Maintenance/Upkeep	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
New Homeless Shelters	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
New Transitional Housing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Job Training for Homeless	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Substance Abuse Treatment	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mental Health Services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

3. Please rate the following Economic Development needs in your neighborhood.

	No Need	Low Need	Moderate Need	High Need	Critical Need
Job Creation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Job Training	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Small Business Loans	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Small Business Technical Assistance	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rehabilitation of Commercial Buildings	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mixed Use Redevelopment	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Storefront Improvements	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Street Improvements	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sidewalk Improvements	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Street Lighting	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

4. Please rate the following Public Service Needs in your neighborhood.

	No Need	Low Need	Moderate Need	High Need	Critical Need
Adult Education	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
English as a Second Language Training	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Job Training	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Youth Services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
After School Programs	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Child Care Services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Senior Services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Foreclosure Prevention	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Homebuyer Education	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Financial Literacy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Disability Services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Health Services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mental Health Services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Substance Abuse Services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Crime Prevention	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Fair Housing Education	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

*Please continue to back page*

Please list any additional projects you feel would be beneficial to your community.

---

---

---

---

---

---

---

---

Additional Comments

---

---

---

---

---

---

---

---

---

---

---

---

Thank you for completing this survey.  
Please deposit in the collection boxes located at all City facilities, fax to 303-706-3922, mail to Heather Ruddy, Community Development 4800 West 92<sup>nd</sup> Ave. Westminster, CO 80031 or complete online at: <https://www.surveymonkey.com/s/westminsterconplan>



WESTMINSTER

CUESTIONARIO PARA LA COMUNIDAD
POSIBLES PROYECTOS Y PROGRAMAS UTILIZANDO LOS FONDOS DE LA SUBVENCIÓN
PARA DESARROLLO DE LA COMUNIDAD 2015-2019

La Ciudad de Westminster recibe aproximadamente \$600,000 anuales de una Subvención para el Desarrollo de la Comunidad (CDBG, siglas en inglés) del Departamento de Vivienda y Desarrollo Urbano de los E.E.U.U., disponibles para ser usados en proyectos y programas que beneficiarán a las familias de ingresos bajos y moderados en Westminster. Para poder utilizar estos fondos, la Ciudad tiene que identificar y clasificar en orden de prioridad los proyectos elegibles que serán incluidos en el Plan Consolidado, el cual guiará los gastos de CDBG durante los próximos cinco años. Sus comentarios sobre las necesidades de su comunidad nos ayudarán a determinar la manera en que la Ciudad usará los fondos CDBG.

Para más información sobre cómo mantenerse involucrado en este proceso de planificación, por favor comuníquese con Heather Ruddy, Planificadora de Programas de Desarrollo de la Comunidad, llamando al 303-658-2111 o por correo electrónico a hruddy@cityofwestminster.us.

1. Por favor, identifique el área de la Ciudad de Westminster en que usted vive.

- Distrito escolar del Condado Jefferson
Distrito escolar 12 del Condado Adams
Distrito escolar 50 del Condado Adams

2. Por favor, clasifique las siguientes Necesidades de Infraestructura e Instalaciones Públicas en su vecindario.

Table with 5 columns: No necesario, No muy necesario, Necesidad moderada, Muy necesario, Necesidad primordial. Rows include: Mejoras a las carreteras, Iluminación en las carreteras, Embelecimiento con decoración urbana en Lowell Blvd. desde la U.S. 36 hasta la avenida 80, Mejoras a la conectividad en las carreteras, Realineamiento de Bradburn Blvd., Desarrollo de un Centro Cultural de las Artes en el Rodeo Market, Instalaciones recreativas, Desarrollo de un parque público, ADA/Accesibilidad para discapacitados.

Por favor, continúe en la próxima página

Por favor, clasifique las siguientes Necesidades de Vivienda y de Falta de Vivienda en su vecindario.

	No necesario	No muy necesario	Necesidad moderada	Muy necesario	Necesidad primordial
Aumentar la cantidad de propietarios de vivienda	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Vivienda de alquiler asequible	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Reparaciones para los hogares de propietarios de vivienda	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Viviendas sin plomo	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Costos de calefacción	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Embargo hipotecario	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Edificios abandonados/vacios	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mantenimiento de la propiedad	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Nuevos refugios para personas desamparadas	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Nueva vivienda temporal	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Entrenamiento laboral para personas desamparadas	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Tratamiento para el abuso de sustancias controladas	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Servicios de salud mental	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

3. Por favor, clasifique las siguientes Necesidades de Desarrollo Económico en su vecindario.

	No necesario	No muy necesario	Necesidad moderada	Muy necesario	Necesidad primordial
Creación de empleos	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Entrenamiento laboral	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Préstamos para pequeños negocios	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ayuda tecnológica para pequeños negocios	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rehabilitación de edificios comerciales	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Renovación para usos mixtos	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mejoras a las fachadas de los negocios	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mejoras a las carreteras	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mejoras a los aceras	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Iluminación en las carreteras	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Por favor, enumere cualquier proyecto adicional que usted cree podría beneficiar a su comunidad.

---

---

---

---

---

---

---

---

Comentarios adicionales

---

---

---

---

---

---

---

---

---

---

---

---

Gracias por completar este cuestionario.

Por favor, deposítelo en las cajas de recolección localizadas en todas las instalaciones de la Ciudad de Westminster, o envíelo por fax al 303-706-3922, o envíelo por correo a Heather Ruddy, Community Development 4500 West 92<sup>nd</sup> Ave. Westminster, CO 80031, o complete el cuestionario en línea en: <https://www.surveymonkey.com/s/westminsterconplanspanish>



WESTMINSTER

City of Westminster  
Community Development Block Grant (CDBG) Program & Home Investment Partnership Act (HOME)  
Program  
Citizen Participation Plan  
Revised April, 2015

Contact:  
Department of Community Development  
City of Westminster  
4800 W. 92<sup>nd</sup> Avenue  
Westminster, CO 80031  
Main (303) 658-2100  
Fax (303) 706-3922

Heather Ruddy  
(303) 658-2111  
[hruddy@cityofwestminster.us](mailto:hruddy@cityofwestminster.us)

Boni Leuenberger  
(303) 658-2102  
[bleuenbe@cityofwestminster.us](mailto:bleuenbe@cityofwestminster.us)

Introduction:

The United States Department of Housing and Urban Development (HUD) makes available federal funds to the City of Westminster, Colorado, through the Community Development Block Grant (CDBG) program. The goals of these CDBG grants are:

- *To provide decent housing;* including assisting homeless persons to obtain affordable housing; preservation of existing affordable housing stock; increasing the availability of permanent housing that is affordable to low income persons without discrimination; and increasing supportive housing that includes structural features and services to enable persons with special needs to live in dignity.
- *To provide a suitable living environment;* including improving the safety and livability of neighborhoods; increasing access to quality facilities and services; providing affordable housing opportunities to low income and moderate income citizens dispersed throughout the City of Westminster; revitalizing deteriorating neighborhoods; restoring and preserving natural and physical features of special value for historic, architectural, or aesthetic reasons; and conserving energy resources.



*DEFINITION:* HUD defines low to moderate income households based upon the median income in a community on an annual basis. Median income is the point where half of all incomes are above and half of all incomes are below the area income. Extremely low income households are at or below 30% of the AMI, very low income households are at or below 50% of the AMI, and low/moderate income households are at or below 80% of the AMI.

- *To expand economic opportunities:* including the creation of jobs accessible to low income persons; providing access to credit for community development that promotes long-term economic and social viability; and empowering low income persons to achieve self-sufficiency in federally assisted and public housing programs.

Additionally, the City also receives an annual allocation of Home Investment Partnership Act (HOME) funds that are administered directly by the Adams County Office of Community Development pursuant to a consortium agreement between Adams County and the City (IGA). HOME provides formula grants that communities use, often in partnership with local nonprofit groups, to fund a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership or provide direct rental assistance to low-income people.

In order to ensure that the grants meet the needs of the community, HUD requires that the City prepare and adopt a Consolidated Plan every five years. This Consolidated Plan is a strategic plan that sets forth a specific course of action. The first part of the Consolidated Plan assesses the existing assets of the community and analyzes the needs related to the above goals. The second sets forth goals and objectives as well as five year performance benchmarks for measuring progress toward meeting those goals. The third part sets out specific actions and a One Year Plan tied to available funding.

A key component in creating the Consolidated Plan is citizen participation throughout all steps of the process. In order to ensure that citizens have the opportunity to take part in creating the Consolidated Plan, the City has developed and commits to the following Citizen Participation Plan.

**Participation:**

It is the intent of the City to reach every resident of the City and provide access to all aspects of the CDBG and HOME programs. This access includes the opportunity to apply for CDBG and HOME funds, to comment on how the funds should be spent in upcoming years, to comment on the City's performance in carrying out CDBG and HOME funded projects, and to comment on drafts of reports such as the Five Year Consolidated Plan, the annual action plan, and the annual Consolidated Annual Performance Report (CAPER - the report prepared by the City at the end of each fiscal year).

The City will emphasize the involvement of moderate, low, very low, and extremely low income residents in areas where housing and community development funds may be spent. The City will also encourage participation of persons with special needs and/or persons who are often underrepresented in the public process, including minorities, non-English speaking persons,

persons with disabilities, and persons who are homeless. The City will encourage the participation of Public Housing Authorities and their residents in the development of the Consolidated Plan. Finally, the City will inform and offer opportunities for comment to all residents falling within the scope of the Consolidated Plan.

The City will provide accommodations for non-English speaking citizens in case of public meetings or hearings where a significant number of non-English speaking residents can reasonably be expected to participate. Residents requiring special accommodations will need to request needed adaptations within a reasonable amount of time (one to two weeks) prior to the meetings or hearings in order for the City to make arrangements. Please contact the City's Department of Community Development staff in advance if you would like to request translation services for community meetings, public hearings, as well as written documents.

The City will provide accommodations for hearing-impaired and sight-impaired citizens in case of community meetings or public hearings where a significant number of residents can reasonably expect to participate. These citizens will need to request needed adaptations within a reasonable amount of time (one to two weeks) prior to the meetings or hearings in order for the City to make arrangements. Please contact the City staff in advance if you need these services, or if you need written documents in a format accessible to persons with disabilities. For hearing or speech impaired residents, please use 711 for the Colorado Relay Number. The City will seek to have all on-line documents in a format that is compatible with web readers who are visually impaired.

The City will make reasonable efforts to consult with other public, non profit, and private agencies that provide housing assistance, health services, and various social services including those focusing on services to children, elderly persons, and persons with disabilities. The City will also encourage participation of other local and regional institutions, including businesses, developers, churches and community and faith-based organizations not already mentioned. The City will also consult with other general offices of government, including Adams and Jefferson Counties, surrounding jurisdictions, and the Colorado Division of Housing (CDOH), to notify them of the Plan process and solicit their input.

**Participation Activities:**

The following activities shall be held to obtain citizens' views.

Community Meetings and Public Hearings shall address and respond to proposals and comments on: housing and community development needs; development of proposed activities; review of proposed uses of funds; and review of program performance.

- ***Community meetings for the Five-Year Consolidated Plan:*** A minimum of two meetings shall be held at convenient times and locations, to include at least one early evening meeting. All locations shall be accessible and accommodate persons with disabilities. Meetings may be held at Public Housing Authority owned multi-family housing locations if accessible. These may be City owned or other agency owned public housing developments, such as the Adams County Housing Authority (ACHA). The City may include one focus group of low-moderate income and/or public housing residents as one of the community meetings.

- **Public Hearings for the Five-Year Consolidated Plan and Annual Action Plans:** A minimum of two public hearings shall be held at convenient times and locations, to include at least one early evening meeting. These meetings will be held at two different times during the program year. At least one of these hearings must be held before the proposed Five Year Consolidated/Annual Action Plan is published for comment. All locations shall be accessible and accommodate persons with disabilities. The Final Public Hearing shall be held at the City of Westminster Council Chambers, 4800 W. 92<sup>nd</sup> Avenue, Westminster, Colorado 80031.
- The Citizen Participation Plan shall be addressed during the two required public hearings for either the Five Year Consolidated or an Annual Action Plan. The final Citizen Participation Plan shall be incorporated into and publicized along with the appropriate Five Year Consolidated/Annual Action Plan.
- **Availability to comment** during required comment period via direct contact with City staff and/or on the City's website: [www.cityofwestminster.us](http://www.cityofwestminster.us)

**Notification of Participation Activities:**

- **Required: Public Notices for Community Meetings and Public Hearings shall be published on the City's official website: [www.cityofwestminster.us](http://www.cityofwestminster.us).** Public Notices shall be published for not less than two weeks (14 days) prior to any meeting/hearing. (Other notice periods are specified below under Comment Periods).

The City of Westminster has chosen to publish Public Notices on the City's website, rather than in a local weekly newspaper, since no federal, state or local law has been specifically found to require printed notification. Over 37,000 households, or 80% of Westminster, had access to the Internet in 2006. Several years of experience has shown that publication of notices in the local weekly newspaper has yielded literally no citizen participation in the CDBG program. In fiscal year 2004, the City spent approximately \$1,700 on legal notices that were ineffective in supporting citizen participation. In 2005, the CAPER was posted on the City's website, with a notice placed for two weeks on the City's home page, and a notice was placed for two months thereafter on the Cityscape section of the website. These notices resulted in hundreds of hits by Internet users. It appears that posting of notices and reports on the Internet has several advantages:

1. Easy access by 80% of City residents.
2. Citizens who might not otherwise have been looking for CDBG information may discover the information while accessing the City website for other purposes.
3. Saves a significant sum of money that can be redirected to service delivery.
4. Allows the City to provide access for long periods of time at no additional cost.
5. Allows the City to provide lengthier reports directly to residents without requiring them to visit a public building to review such reports.
6. Encourages comment by email, which may be more convenient for citizens than attending a meeting, mailing a letter or a phone call.

7. Website publication has demonstrably resulted in many more people accessing the information that use of other methods of communication.

- **Required: Informational Flyers for Community Meetings and Public Hearings** (current list – Attachment A) shall be posted at:

- City Facilities (Required): 1) City of Westminster City Hall.

- Libraries (Required): 1) Irving Street Library.

- Targeted schools and community centers in low and moderate income neighborhoods (Optional)

- Public Housing Authority-owned multi family housing properties (Optional);

- Multi family housing projects funded by CDBG, HOME, Private Activity Bonds, and Low Income Housing Tax Credits (Optional);

- Other interested parties upon request.

- **Optional: City communications:**

1) **The City publishes a bimonthly newsletter (six times per year) called City Edition** which is mailed to households in the City that have specifically requested to be placed on the mailing list; therefore, circulation is limited. In each issue of City Edition, information can be provided on how each resident can access information on the use of CDBG funds in the City. This information informs the residents of two major sources: 1) CDBG reports and notices will be provided on the City's website; and 2) If residents prefer not to use the City's website for any reason, they are provided the City's Department of Community Development contact information, so that they may request to be placed on a hard-copy mailing list to receive notices of hearings, applications and reports.

2) **The City publishes a weekly electronic newsletter called Weekly Edition** which is emailed to 470+ outside subscribers, community leaders, etc. Articles that are placed in the Weekly Edition may be picked up as **Press Releases** in newspapers serving City residents, such as The Denver Post – YourHUB, and The Westminster Window. Staff shall seek to identify Spanish publications, as well as other languages, that can be added to the email notification list. Weekly Edition items, and any other newsworthy items, are also posted on the city's "News Page" of the city's website. These items also are distributed via the city's Social Media pages on Facebook and Twitter.

3) In the past, the City has periodically (every two years) conducted a **citywide citizen survey** to solicit detailed input from residents. Input may be obtained from the next citizen survey. The City Council also conducts public outreach events called "**We're All Ears,**" in which they include citizens to talk to them about any and all concerns.

The Mayor/City Council also hold periodic **Breakfasts and Desserts** which are informal question and answer sessions with citizens regarding issues of concern.

- 4) For the Department of Community Development, City staffers may attend neighborhood organization meetings in the area of the City that is home to the most low to moderate income citizens for the purpose of soliciting input into how the CDBG funds should be spent. Citizens are also free to comment on City performance and other CDBG program-related matters.
- 5) **Notification on the City's Cable Television station's "Bulletin Board" and/or "Cable Television" (Channel 8)** which reaches approximately 25,000 households (62% of the Westminster households).

The City reserves the right to adjust optional methods of notification depending upon which methods have proven to be the most cost effective in reaching the widest number of citizens, particularly low to moderate income residents.

**Comment Periods and Access to Information:**

The City shall consider any comments or views of citizens received in writing, or orally at the public hearings, in preparing the following documents. A summary of these comments or views, and a summary of any comments or views not accepted and the reasons therefore, shall be attached to the final document.

**Five-Year Consolidated Plan and Annual Action Plans:**

- Comments shall be received from citizens for a period of **not less than 30 days**.
- The complete "Participation Activities" and "Notification of Participation Activities" outlined above shall be followed, including informational notices shall be posted at City Facilities and libraries noting that the plans are available for review at the City office or the City website.
- The entire draft and final plans shall be posted on the City's website:  
[www.cityofwestminster.us](http://www.cityofwestminster.us)
- City Hall and libraries are mailed an entire final copy.
- Upon request, entire final copies of plans are available at no cost by contacting staff.

**Substantial Amendments to the Five Year Consolidated Plan or Annual Action Plans:**

- Comments shall be received from citizens for a period of **not less than 30 days**.

- A Public Notice shall be posted on the City's website: [www.cityofwestminster.us](http://www.cityofwestminster.us)
- The City Council shall consider the Amendment in a publicly open session for budgetary or line item alterations of \$50,000 or more or for changes from one activity to another, such as a project cancellation and a new project approval of \$50,000 or more.

***Consolidated Annual Performance Reports (CAPER)***

- Comments shall be received from citizens for a period of **not less than 15 days** before submitting the CAPER to HUD.
- A Public Notice shall be posted on the City's website: [www.cityofwestminster.us](http://www.cityofwestminster.us)
- Informational Notices shall be posted at City Facilities and libraries noting that the CAPER is available for review at the City office or the City website.
- The text of the draft and the final CAPER shall be posted on the City's website: [www.cityofwestminster.us](http://www.cityofwestminster.us)
- City Hall and libraries are mailed a text of the final copy.
- Upon request, a text of the final CAPER is available at no cost by contacting staff.
- The entire CAPER, including the text and all IDIS data printouts, are available upon special request for an additional cost to be determined based upon the number of data printouts requested.

The City will provide citizens, public agencies, and other interested parties with reasonable and timely access to information and records relating to the Consolidated Plan and the City's use of assistance under the relevant federal programs during the preceding five years. The public will have the opportunity to receive information, review and submit comments on any proposed submission including the Five Year Consolidated Plan or Annual Action Plan as adopted, any amendments, and its Consolidated Annual Performance Report (CAPER). Information will also be available on the range of programs, estimated amount of funds available, and the estimated funding amount proposed to benefit moderate, low, very low, and extremely low income residents. The groups will also have access to the City's Anti-Displacement Procedures, attached as Attachment B.

Records are maintained in the Department of Community Development. Inquiries for information that requires file research, copying and other preparation will be available within 3-5 business days. Information that could be used to identify persons served by programs and services is confidential and not released to the public.

**Technical Assistance**

The City will provide reasonable technical assistance to moderate, low, very low, and extremely low income groups located in the geographic scope of the Consolidated Plan who request assistance in developing proposals.

**Timely Response on Complaints**

The City will consider any comments or views of citizens, units of general local government, agencies, or other interested parties. Written answers to written complaints and grievances will be provided within 15 days where practical.

**Substantial Amendments to the Consolidated Plan**

Substantial changes to the City's published final statement or actual activities shall require an amendment to the Consolidated Plan and the Annual Action Plan(s). Areas of substantial change may include, but are not limited to:

- Major changes in service area, purpose, program beneficiaries, or national objective compliance;
- Budgetary or line item alterations of \$25,000 or more for Public Service projects and \$50,000 or more for Public Infrastructure, Public Facility, or Housing projects.
- Changes from one activity to another, such as a project cancellation and a new project approval.
- The establishment of a new Neighborhood Revitalization Strategy Area (NRSA).

**ATTACHMENT A**

**NOTIFICATION LIST OF CITY FACILITIES, LIBRARIES, RECREATION CENTERS,  
SCHOOL DISTRICTS, HOUSING DEVELOPMENTS, AND OTHER INTERESTED  
PARTIES**

**REQUIRED:**

City of Westminster – City Hall  
4800 W. 92<sup>nd</sup> Ave.  
Westminster, CO 80031

Irving Street Library  
7392 Irving Street  
Westminster, CO 80030

**Other Interested Parties:**

Joe Sloan  
7840 Zenobia Ct.  
Westminster, CO 80030

Gary Shea  
President, Progressive HOA  
3801 W. 76<sup>th</sup> Ave.  
Westminster, CO 80030

Chris Auxier  
Adams County Housing Authority



7190 Colorado Blvd.  
Commerce City, CO 80022

Vi June  
7500 Wilson Court  
Westminster, CO 80030

Debbie Teter  
South Westminster Arts Group  
3915 W. 73<sup>rd</sup> Avenue  
Westminster, CO 80030

**Optional Community/Recreation Centers:**

The MAC  
3925 W. 72<sup>nd</sup> Ave.  
Westminster, CO 80030

Swim and Fitness Center  
3290 W. 76<sup>th</sup> Ave.  
Westminster, CO 80030

**Optional Schools:**

Hidden Lake High School  
7300 Lowell Blvd.  
Westminster, CO 80030

Westminster High School

6933 Raleigh St.  
Westminster, CO 80030

Ranum Middle School  
2401 W. 80<sup>th</sup> Ave.  
Denver, CO 80221

Shaw Heights Middle School  
8780 Circle Drive  
Westminster, CO 80030

Early Childhood Center  
8030 Irving St.  
Westminster, CO 80030

Flynn Elementary School  
8731 Lowell Blvd.  
Westminster, CO 80030

Harris Park Elementary School  
4300 W. 75<sup>th</sup> Ave.  
Westminster, CO 80030

Hodgkins Elementary School  
3475 W. 67<sup>th</sup> Ave.  
Denver, CO 80221

Skyline Vista Elementary School  
7395 Zuni St.

Denver, CO 80221

Westminster Elementary School  
7482 Irving St.  
Westminster, CO 80030

Crown Pointe Academy  
2900 W. 86<sup>th</sup> Ave.  
Westminster, CO 80031

**Optional List of housing developments:**

Attn: Sharon McDaniel, Mgr.  
Lowell Colony Apartments  
c/o Zuni Plaza Apartments  
7595 Zuni Street  
Westminster, CO 80221

Orchard Crossing  
4183 W. 72<sup>nd</sup> Ave.  
Westminster, CO 80030

Attn: Gladys Arismendi, Mgr.  
Susan Kay Apartments  
7100 Hooker St., #101  
Westminster, CO 80030

Terrace Gardens  
7100 Hooker St.

Westminster, CO 80030

Village at Greenbriar  
8290 N. Federal Blvd.  
Westminster, CO 80031

Glendale Apartments  
5345 W. 79<sup>th</sup> Ave.  
Westminster, CO 80003

Westminster Commons  
3180 W. 76<sup>th</sup> Ave.  
Westminster, CO 80030

Villa Maria  
2461 W. 82<sup>nd</sup> Pl.  
Westminster, CO 80031

Clare of Assisi Homes  
2451 W. 82<sup>nd</sup> Pl.  
Westminster, CO 80031

Cottages at Panorama Point  
2590 W. 83<sup>rd</sup> Way  
Westminster, CO 80031

Residences at Panorama Pointe  
8310 Clay St.

Westminster, CO 80031

Westchester Apartments  
c/o Growing Home  
3489 W. 72<sup>nd</sup> Ave., #112  
Westminster, CO 80030

East Bay Senior Housing  
3720 W. 68<sup>th</sup> Ave.  
Westminster, CO 80030

Mountain Terrace  
3650 W. 84<sup>th</sup> Ave.  
Westminster, CO 80031

Bradburn Gardens  
7545 Bradburn Blvd.  
Westminster, CO 80030

Westbury Apartments  
1585 W. 115<sup>th</sup> Ave.  
Westminster, CO 80234

Toscana  
8490 Sheridan Blvd.  
Westminster, CO 80003

Walnut Creek  
10350 Dover St.

Westminster, CO 80021

Warwick Station Apartments

10305 Dover St.

Westminster, CO 80021

## ATTACHMENT B

### Residential Anti-Displacement and Relocation Assistance

The City of Westminster, supportive of the right to remain in housing that was personally chosen, will avoid displacement if possible. In those projects and instances involving federal funding where displacement and relocation are unavoidable, the City will proceed in the following manner:

In connection with any project assisted with funds provided under the Community Development Block Grant (CDBG) and/or Home Investment Partnership Act (HOME), the City of Westminster will replace all occupied and vacant, occupiable lower income housing demolished or converted to a use other than as lower income housing. All replacement housing will be provided within three years after the commencement of the demolition or conversion. Before entering into a contract committing the City to provide funds for a project that will directly result in demolition or conversion, the City will make public by publication of a Legal Notice in the official City newspaper and submit to HUD the following information in writing:

1. A description of the proposed assisted project;
2. The address, number of bedrooms, and location on a map of the lower income housing that will be demolished or converted to a use other than as lower income housing as a result of an assisted project;
3. A time schedule for the commencement and completion of the demolition or conversion;
4. To the extent shown, the address, number of bedrooms and location on a map of the replacement housing that has been or will be provided;
5. The source of funding and a time schedule for the provision of the replacement housing;
6. The basis for concluding that the replacement housing will remain lower income housing for at least 10 years from the date of initial occupancy;
7. Information demonstrating that any proposed replacement of housing units with smaller dwelling units (e.g. two bedroom unit replaced with two one bedroom units), or any proposed replacement of efficiency or single room occupancy (SRO) units with units of a different size, is appropriate and consistent with the housing needs and priorities identified in the approved Consolidated Plan.

To the extent that the specific location of the replacement housing and other data in Items 4 through 7 are not available at the time of the general submission, the City will identify the general location of such housing on a map and complete the disclosure and submission requirements as soon as the specific data are available.

The Department of Community Development of the City of Westminster is responsible for tracking the replacements of lower income housing and insuring that it is provided within the required period.

The Department of Community Development of the City of Westminster is responsible for providing relocation payments and other relocation assistance to any lower income person displaced by the demolition of any housing or the conversion of lower income housing to another use.

Consistent with the goals and objectives of activities assisted under the Act, the City will take the following steps to minimize the direct and indirect displacement of persons from their homes:

1. Coordinate code enforcement with rehabilitation and housing assistance programs.
2. Stage rehabilitation of apartment units to allow tenants to remain in the building/complex during and after the rehabilitation, working with empty units first.
3. Arrange for facilities to house persons who must be relocated temporarily during rehabilitation.
4. Adopt policies to identify and mitigate displacement resulting from intensive public investment in neighborhoods.
5. Adopt policies which provide reasonable protection for tenants faced with conversion to a condominium or cooperative.
6. Establish counseling centers to provide homeowners and tenants with information on assistance available to help them remain in their neighborhoods in the face of revitalization pressure.

The City of Westminster reserves the right to refuse to engage in any activity that may trigger relocation, if it is determined that such activity is not in the best interest of the City.





2015 Annual Action Plan Project Map



**Grantee SF-424's and Certification(s)**

OMB Number: 4040-0004  
Expiration Date: 8/31/2016

Application for Federal Assistance SF-424		
* 1. Type of Submission: <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application	* 2. Type of Application: <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revisor	* If Revisor, select appropriate letter(s) <input type="text"/> * Other (Specify): <input type="text"/>
* 3. Date Received: <input type="text"/>	4. Applicant Identifier: <input type="text"/>	
5a. Federal Entity Identifier: 281614	5b. Federal Award Identifier: B-15-KC-080310	
State Use Only:		
6. Date Received by State: <input type="text"/>	7. State Application Identifier: <input type="text"/>	
<b>8. APPLICANT INFORMATION:</b>		
* a. Legal Name: City of Westminster		
* b. Employer/Taxpayer Identification Number (EIN/TIN): 84-6000726	* c. Organizational DUNS: 0832039840000	
d. Address:		
* Street1: 4800 W. 92nd Avenue	Street2: <input type="text"/>	
* City: Westminster	County/Parish: Adams and Jefferson Counties	
* State: CO: Colorado	Province: <input type="text"/>	
* Country: USA: UNITED STATES	* Zip / Postal Code: 80031-6387	
e. Organizational Unit:		
Department Name: Community Development	Division Name: Administration - CORE	
f. Name and contact information of person to be contacted on matters involving this application:		
Prefix: Ms.	* First Name: Buddy	
Middle Name: <input type="text"/>	* Last Name: Buddy	
Suffix: <input type="text"/>	Title: Community Development Program Planner	
Organizational Affiliation: City of Westminster		
* Telephone Number: 303-658-2111	Fax Number: 303-706-3922	
* Email: hbuddy@cityofwestminster.us		

Application for Federal Assistance SF-424	
<b>* 9. Type of Applicant 1: Select Applicant Type:</b> <input type="text" value="C: City or Township Government"/>	
<b>Type of Applicant 2: Select Applicant Type:</b> <input type="text"/>	
<b>Type of Applicant 3: Select Applicant Type:</b> <input type="text"/>	
<b>* Other (specify):</b> <input type="text"/>	
<b>* 10. Name of Federal Agency:</b> <input type="text" value="U.S. Department of Housing and Urban Development"/>	
<b>11. Catalog of Federal Domestic Assistance Number:</b> <input type="text" value="14-218"/>	
<b>CFDA Title:</b> <input type="text" value="Community Development Block Grant Program"/>	
<b>* 12. Funding Opportunity Number:</b> <input type="text"/>	
<b>* Title:</b> <input type="text"/>	
<b>13. Competition Identification Number:</b> <input type="text"/>	
<b>Title:</b> <input type="text"/>	
<b>14. Areas Affected by Project (Cities, Counties, States, etc.):</b> <input type="text"/> <div style="display: flex; justify-content: space-around; margin-top: 5px;"> <span>Add Attachment</span> <span>Delete Attachment</span> <span>View Attachment</span> </div>	
<b>* 15. Descriptive Title of Applicant's Project:</b> <input type="text" value="2015 Community Development Block Grant Program funds provide funding for CDBG-related administration costs, for the Emergency and Essential Home Program and Rydburn Blvd. Street Enhancement Program."/>	
Attach supporting documents as specified in agency instructions. <div style="display: flex; justify-content: space-around; margin-top: 5px;"> <span>Add Attachments</span> <span>Delete Attachments</span> <span>View Attachments</span> </div>	

Application for Federal Assistance SF-424	
16. Congressional Districts Of:	
* a. Applicant: <input type="text" value="CO-7"/>	* b. Program/Project: <input type="text" value="CO-7"/>
Attach an additional list of Program/Project Congressional Districts if needed.	
<input type="text"/>	<input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>
17. Proposed Project:	
* a. Start Date: <input type="text" value="03/01/2015"/>	* b. End Date: <input type="text" value="02/29/2016"/>
18. Estimated Funding (\$):	
* a. Federal	<input type="text" value="379,221.00"/>
* b. Applicant	<input type="text"/>
* c. State	<input type="text"/>
* d. Local	<input type="text"/>
* e. Other	<input type="text"/>
* f. Program Income	<input type="text"/>
* g. TOTAL	<input type="text" value="379,221.00"/>
* 19. Is Application Subject to Review By State Under Executive Order 12372 Process?	
<input type="checkbox"/> a. This application was made available to the State under the Executive Order 12372 Process for review on <input type="text"/> .	
<input checked="" type="checkbox"/> b. Program is subject to E.O. 12372 but has not been selected by the State for review.	
<input type="checkbox"/> c. Program is not covered by E.O. 12372.	
* 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)	
<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
If "Yes", provide explanation and attach	
<input type="text"/>	<input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>
21. *By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)	
<input checked="" type="checkbox"/> ** I AGRFF	
** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.	
Authorized Representative:	
Prefix: <input type="text" value="Mr."/>	* First Name: <input type="text" value="Don"/>
Middle Name: <input type="text"/>	
* Last Name: <input type="text" value="Tripp"/>	
Suffix: <input type="text"/>	
* Title: <input type="text" value="City Manager, City of Westminster"/>	
* Telephone Number: <input type="text" value="303-859-2010"/>	Fax Number: <input type="text" value="303-706-3921"/>
* Email: <input type="text" value="dtripp@cityofwestminster.us"/>	
* Signature of Authorized Representative: 	* Date Signed: <input type="text" value="4.27.15"/>

## CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

**Affirmatively Further Fair Housing** -- The jurisdiction will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the jurisdiction, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

**Anti-displacement and Relocation Plan** -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implementing regulations at 49 CFR 24; and it has in effect and is following a residential antidisplacement and relocation assistance plan required under section 104(d) of the Housing and Community Development Act of 1974, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs.

**Anti-Lobbying** -- To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-L.L.L., "Disclosure Form to Report Lobbying," in accordance with its instructions; and
3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

**Authority of Jurisdiction** -- The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

**Consistency with plan** -- The housing activities to be undertaken with CDBG, HOME, ESG, and HOPWA funds are consistent with the strategic plan.

**Section 3** -- It will comply with section 3 of the Housing and Urban Development Act of 1968, and implementing regulations at 24 CFR Part 135.

Signature/Authorized Official  
City Manager

Date 4.21.15

### Specific CDBG Certifications

The Entitlement Community certifies that:

**Citizen Participation** -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

**Community Development Plan** -- Its consolidated housing and community development plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income. (See CFR 24 570.2 and CFR 24 part 570)

**Following a Plan** -- It is following a current consolidated plan (or Comprehensive Housing Affordability Strategy) that has been approved by HUD.

**Use of Funds** -- It has complied with the following criteria:

1. Maximum Feasible Priority. With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low and moderate income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities which the grantee certifies are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available);
2. Overall Benefit. The aggregate use of CDBG funds including section 108 guaranteed loans during program year(s) \_\_\_\_\_, \_\_\_\_\_ (a period specified by the grantee consisting of one, two, or three specific consecutive program years), shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period;
3. Special Assessments. It will not attempt to recover any capital costs of public improvements assisted with CDBG funds including Section 108 loan guaranteed funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

The jurisdiction will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the proportion of fee or assessment attributable to the capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

**Excessive Force** -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its


jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and

2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction;

**Compliance With Anti-discrimination laws** -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

**Lead-Based Paint** -- Its activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, subparts A, B, J, K and R;

**Compliance with Laws** -- It will comply with applicable laws.

      4.21.15  
Signature/Authorized Official      Date

City Manager  
Title



**Specific HOME Certifications**

The HOME participating jurisdiction certifies that:

**Tenant Based Rental Assistance** -- If the participating jurisdiction intends to provide tenant-based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of the participating jurisdiction's consolidated plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

**Eligible Activities and Costs** -- it is using and will use HOME funds for eligible activities and costs, as described in 24 CFR § 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in § 92.214.

**Appropriate Financial Assistance** -- before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;

   
\_\_\_\_\_  
Signature/Authorized Official                      Date

\_\_\_\_\_  
City Manager  
Title

**APPENDIX TO CERTIFICATIONS**

**INSTRUCTIONS CONCERNING LOBBYING:**

**A. Lobbying Certification**

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

## Appendix - Alternate/Local Data Sources

<b>1</b>	<p><b>Data Source Name</b></p> <p>City of Westminster Community Survey</p>
	<p><b>List the name of the organization or individual who originated the data set.</b></p> <p>City of Westminster</p>
	<p><b>Provide a brief summary of the data set.</b></p> <p>A paper and online resident survey was offered in Spanish and English. Paper surveys in both languages were provided at all City facilities and mailed and/or emailed to 21 non-profits serving Westminster residents. The online survey was hosted by surveymonkey.com, a certified Section 508 compliant website.</p>
	<p><b>What was the purpose for developing this data set?</b></p> <p>This survey was developed to gather input from the community on how the use of CDBG funds should be prioritized over the five-year consolidated planning period.</p>
	<p><b>Provide the year (and optionally month, or month and day) for when the data was collected.</b></p> <p>September 22 - October 23, 2014.</p>
	<p><b>Briefly describe the methodology for the data collection.</b></p> <p>Paper surveys in both languages were provided at all City facilities and mailed and/or emailed to 21 non-profits serving Westminster residents. The online survey was hosted by surveymonkey.com, a certified Section 508 compliant website.</p>
	<p><b>Describe the total population from which the sample was taken.</b></p> <p>Paper surveys in both languages were provided at all City facilities and mailed and/or emailed to 21 non-profits serving Westminster residents. The online survey was hosted by surveymonkey.com, a certified Section 508 compliant website.</p>
	<p><b>Describe the demographics of the respondents or characteristics of the unit of measure, and the number of respondents or units surveyed.</b></p> <p>No demographic information was collected in this survey. Residents living in the school district serving South Westminster, School District 50 made up 48 percent of all respondents; while residents living in School District 12 and Jefferson County School District made up a little over one-quarter of respondents respectively. The City received 89 responses to the resident survey. Eighty-eight respondents participated in the English language version of the survey and one respondent participated in the Spanish language version of the survey.</p>